

FINANCIAL TIMES



Emu exposed
A plot to boost centralisation
Wincott lecture, Page 12



Retailing
ShopKo shares its shelf data
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Slovakia Aluminium
Separate sections

World Business Newspaper <http://www.ft.com> WEDNESDAY, OCTOBER 23 1996



Israel promises 'definitive' peace plan for Mideast

Israeli prime minister Benjamin Netanyahu promised proposals for a "definitive" Middle East peace settlement, but warned it would be different from plans by the previous Labour government. His remarks came at a news conference with visiting French president Jacques Chirac. Mr Netanyahu apologised to Mr Chirac for the zealous way security forces protected him during a walk-about in east Jerusalem (above). The president had shouted: "No security now. I don't want you. Go away. You have no business here." Page 4; Observer, Page 13

Denmark to block anti-US move: Denmark said it would veto the European Union's efforts to retaliate against Washington's anti-Cuba trade laws. Page 14; Editorial Comment, Page 18; Cuba recovery hopes hit, Page 5

Kohl wins backing for tax reforms: German chancellor Helmut Kohl's Christian Democratic Union backed plans for a radical income tax reform that will cut tax rates but tax capital gains from share sales. Page 2

Merger plan attacked: The UK Office of Fair Trading and its German equivalent, the Bundeskartellamt, attacked the European Commission's proposal to increase its powers to vet European mergers. Page 3

Polis show Clinton strongly ahead: Four opinion polls give US president Bill Clinton leads ranging from 15 to 22 points over Republican presidential candidate Bob Dole. Page 5; Clinton commits US to expanding Nato, Page 14; Editorial Comment, Page 13

Digital turns in first-quarter loss: Digital Equipment reported first-quarter losses of \$66m, raising concerns about the US computer group's ability to restart its stalled turnaround. Page 15

Japanese finance group collapses: Yokohama-based finance company Nichiei Finance filed for bankruptcy with liabilities of ¥991.4bn (\$8.5bn), the largest corporate collapse in Japan's postwar history. Page 15

Spain secures Eurofighter funds: Spain agreed an interim arrangement to fund its participation in the next phase of the four-nation Eurofighter 2000 programme. Page 2

Britain denies trade-off with Argentina: UK foreign secretary Malcolm Rifkind dismissed as "total rubbish" suggestions that Britain had relaxed its arms embargo against Argentina as part of a trade-off involving oil exploration in the south Atlantic. Page 10

EU warned over payments system: The European Union risks a financial "war" if Target, its future single currency payments system, discriminates against non-EU and non-European Monetary Union countries, a senior Swiss banker warned. Page 2

SmithKline Beecham ahead: Growth in US sales helped UK pharmaceuticals company SmithKline Beecham raise third-quarter pre-tax profits 20 per cent to \$374m (\$583.4m). Page 15

Saab drops plans for small car: Struggling Swedish carmaker Saab Automobile shelved plans to introduce a small car. Page 15

Deutsche Telekom
Investors' guide to Europe's largest ever initial public offering. Pages 18 & 19

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STOCK MARKET INDICES	
New York S&P 500	8,069.20 (+31.67)
Dow Jones Ind Av	5,069.20 (+31.67)
NASDAQ Composite	1,220.03 (+16.38)
Europe and Far East	
CAC40	2,175.61 (+4.81)
DAX	2,718.96 (+10.05)
FTSE 100	4,057.2 (-15.9)
Nikkei	21,123.88 (-179.27)
US LUNTIME RATES	
Federal Funds	5.75%
3-mth Treas Bill: Yld	5.10%
Long Bond	5.9%
Yield	5.80%
OTHER RATES	
3-mo Interbank	5.75%
FTSE 100 on OTC	5.95%
France: 10 yr OAT	104.24 (103.56)
Germany: 10 yr Bund	102.13 (101.81)
Japan: 10 yr JGB	102.1994 (101.832)
NORTH SEA OIL (Average)	
Brent Blend	25.12
STERLING	
DM	2.4521 (2.4433)

Albania	125	Gibraltar	10.75	Lithuania	16.00	Qatar	QR13.00
Austria	13.07	Guinea	10.00	Latvia	17.75	S.Africa	SP13
Bahrain	100	Hong Kong	100.00	Malta	100.00	Singapore	S\$13.00
Belgium	100	Hungary	100.00	Mexico	100.00	Sri Lanka	SL13
Canada	100	India	100.00	Netherlands	100.00	Taiwan	T\$13.00
China	100	Indonesia	100.00	Norway	100.00	Thailand	TH13.00
Denmark	100	Iran	100.00	Poland	100.00	Turkey	TL13.00
Egypt	100	Italy	100.00	Portugal	100.00	USA	\$13.00
France	100	Japan	100.00	Romania	100.00		
Germany	100	Korea	100.00	Saudi Arabia	100.00		
Greece	100	Malaysia	100.00	Slovenia	100.00		
Ireland	100	Philippines	100.00	Slovakia	100.00		
Israel	100	Singapore	100.00	Slovenia	100.00		
Italy	100	Taiwan	100.00	Slovenia	100.00		
Japan	100	Thailand	100.00	Slovenia	100.00		
Korea	100	Turkey	100.00	Slovenia	100.00		
Latvia	100	USA	100.00	Slovenia	100.00		
Lithuania	100			Slovenia	100.00		
Malta	100			Slovenia	100.00		
Mexico	100			Slovenia	100.00		
Netherlands	100			Slovenia	100.00		
Norway	100			Slovenia	100.00		
Poland	100			Slovenia	100.00		
Portugal	100			Slovenia	100.00		
Romania	100			Slovenia	100.00		
Saudi Arabia	100			Slovenia	100.00		
Singapore	100			Slovenia	100.00		
Sri Lanka	100			Slovenia	100.00		
Taiwan	100			Slovenia	100.00		
Thailand	100			Slovenia	100.00		
Turkey	100			Slovenia	100.00		
USA	100			Slovenia	100.00		

Fears over Yeltsin prompt call for election

Yegorov claims Russia ruled by 'Rasputinesque' clique

By Chrystie Freeland in Moscow
Russian president Boris Yeltsin's former chief of staff yesterday called for pre-term presidential elections, saying his former boss was too ill to rule the country and was being manipulated by his "Rasputinesque" entourage.
Mr Nikolai Yegorov said: "He [Mr Yeltsin] is remote from reality. He does not know what is happening in Russia."
The demand by Mr Yegorov, who served the president until July 15, follows a turbulent week in Russian politics which saw the fall of Mr Alexander Lebed, sacked from his job as security chief, and the continued rise of Mr Anatoly Chubais, the powerful new Kremlin chief of staff who was appointed to an elite council the president created to run the country more smoothly.
These power-plays, and Mr Yeltsin's continued absence from public politics ahead of a heart bypass operation scheduled for mid-November, have pushed the question of who is running Russia to the top of the country's political agenda.
Mr Yegorov, who is fighting to keep his post as governor of the southern Russian region of Krasnodar in elections next weekend, painted a picture of an ailing president who had ceded control of the country to a cabal of Kremlin insiders, centred on Mr Chubais and Mrs Tatyana Dyachenko, the president's younger daughter.
"Some people compare the situation with that in 1917 - the same feeling that nobody is running the country, the same Rasputinesque intrigues around the head of state," Mr

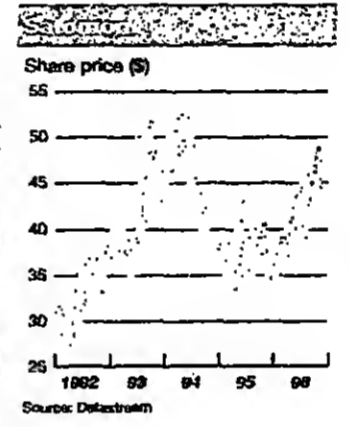


Yasuo Hamanaka, Sumitomo's former chief copper trader, is taken into custody after his arrest in Tokyo. Mr Hamanaka, who was dismissed in mid-June just before Sumitomo announced huge copper losses, is being held on charges of forging company letters. Report, Page 14

Salomon suffers sharp third-quarter income fall

By Tracy Corrigan in New York

Salomon Brothers, the US investment bank, suffered a blow to its efforts to smooth out its volatile earnings performance yesterday when it reported a sharp fall in third-quarter earnings after a strong first half.
The drop suggests that Salomon's, which was the top firm in Wall Street in the 1980s, is still heavily dependent on the mooney it makes from trading on its own account.
The company's equity sales and trading division incurred a \$26m loss in the third quarter, largely attributed to losses on equity arbitrage trading. This was one of the main factors behind a 62 per cent fall in net income from the second quarter to \$122m.
After a poor 1994, Salomon's last four sets of quarterly results have been strong. The company has tried to build up its client-related business to reduce big swings in earnings, which tend to hold back its share price performance.
The slip caught the stock



acquisitions. Salomon uses its own capital to place complex bets on market movements, similar to bets made by hedge funds with their clients' money.
Salomon's record at making money on proprietary trading is strong but big swings from one quarter to the next are not unusual.
Salomon has had some success in building up its investment banking revenues from underwriting and advisory business, which accounted for \$187m in the third quarter, but this is still a small part of total revenues of nearly \$2bn.
"The company's profits are still driven by the proprietary trading book," said Mr Jim Hanbury, an analyst at Schroder Wertheim. However, he added that he was not unduly worried by one poor quarter.
Other US investment banks have also seen profits slip in the third quarter after exceptionally strong first and second quarters, but the swing at Salomon has been the most

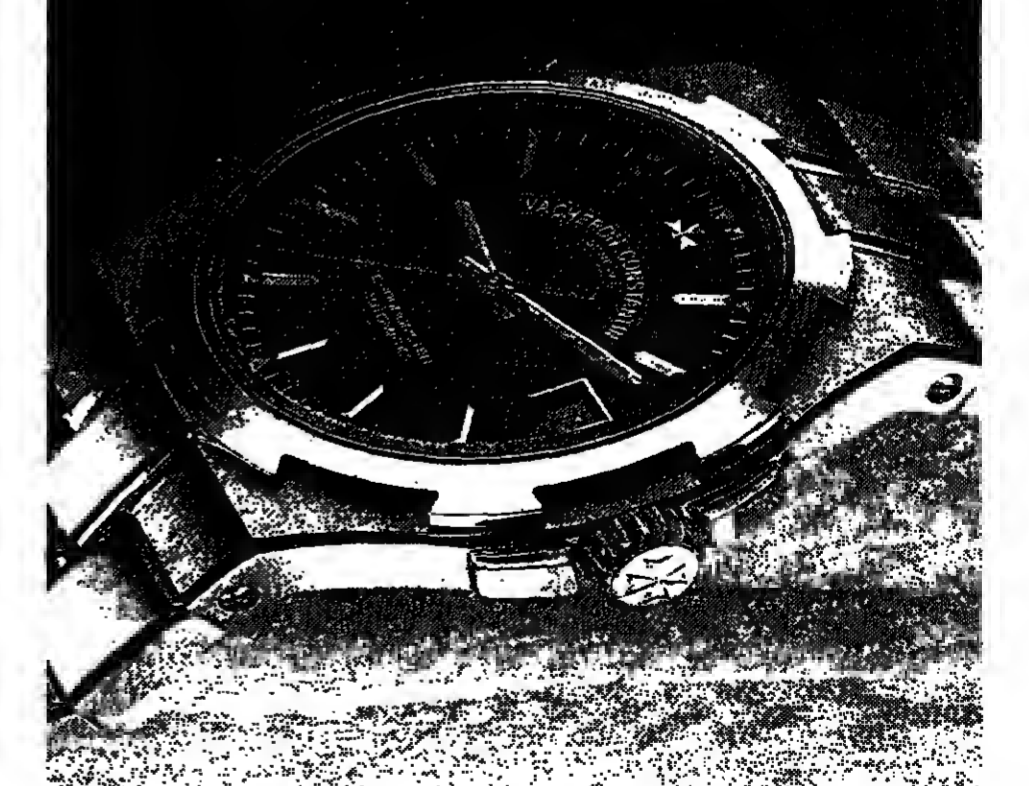
Continued on Page 14

C&W in link-up to contest UK communications market

By Christopher Price, Raymond Snoddy and Alan Cane in London

Cable and Wireless merged its Mercury telecoms business with three leading cable companies yesterday to create a group which could be worth around \$5bn (\$8bn).
This will strengthen the challenge to British Telecom in the residential UK market.
The new company, Cable & Wireless Communications, will be the biggest cable and communications group in Britain, and aims to provide a "one-stop shop" embracing a range of services involving mobile telephones and Internet access.
C&W will have a majority stake in the company which is to be floated next year on the London and New York stock markets.
The merger between Mercury and three North American-controlled groups - Bell Cablemedia, Nynex CableComms and Videotron - is the latest consolidation in the UK cable industry, driven by disappointing sales and high construction costs.
The move follows reports last week of the collapse of talks between Telewest of the US and Nynex, formerly the

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NEWS: EUROPE

EU 'risks financial war' over Target

By Gillian Tett, Economics Correspondent

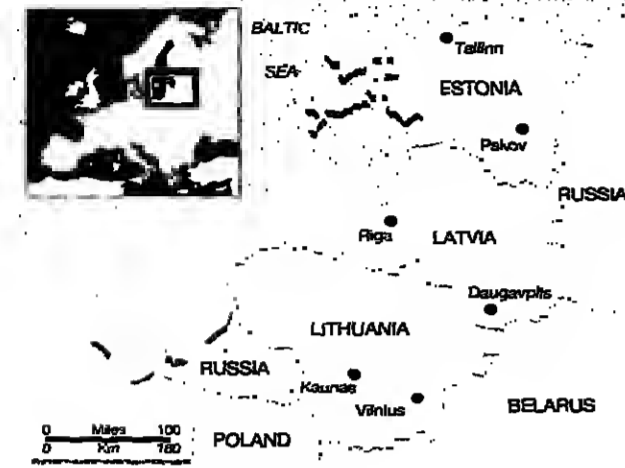
The European Union risks a financial "war" if discrimination is introduced into its future single currency payments system, a senior Swiss banker warned yesterday.

Target to non-EU countries. It also highlights the deepening split between EU countries over the issue of access to non-Emu members.

and warned that they would push up the costs of using the system for all users.

A final decision on pricing policy is unlikely to emerge before an agreement is made about the terms of access for non-Emu members.

Mr Roth yesterday admitted that exclusion from the system could harm Swiss banks.



Estonia puts its greatest faith in EU

By Tom Lynch recently in Tallinn and Vilnius

Estonia, a pioneer of economic and political reform in the ex-communist world, is coming to the conclusion that membership of the European Union, rather than Nato, will be the main yardstick of the west's commitment to its security.

EU should be clearer than that to Nato - the EU has promised to treat all applicant states equally, and has indicated what they need to do to qualify.

Our position is that all countries that want to join Nato should have an equal opportunity to do so.

The proposals will be incorporated into draft legislation being prepared by a government tax commission under the chairmanship of Mr Theo Waigel, the finance minister.

what we want, then more will be lost than one of the great reforms of this century.

Mr William Perry, the US defence secretary, said last month they were "not yet ready" to join. He has since said they are "fully eligible" to join in due course, but this only reinforced the impression that they have little chance of early membership.

There is likely to be particular resentment if Poland, with its unwieldy agricultural sector, is allowed in and Estonia is not.

But he admitted that the reform project was "exceptionally risky".

One banker attending the congress said the proposals on capital gains would benefit London and Luxembourg as financial centres and could damp down private investor demand for Deutsche Telekom shares when the company is part-privatised next month.

Mr Waigel, addressing delegates as leader of the Christian Social party, the CDU's Bavarian sister party, was given rousing support when he tackled issues such as law and order and urged tougher jail sentences against violent criminals.

Anxious Balts queue up for Nato

By Matthew Kaminski in Vilnius

Conventional wisdom puts the Baltic countries toward the end of the Nato queue. But Mr Algirdas Brazauskas, the Lithuanian president, does not buy it.

Kohl wins backing on radical tax reforms

By Peter Norman in Hanover

Chancellor Helmut Kohl's Christian Democratic Union yesterday gave overwhelming support to the party leadership's plans for a radical income tax reform from 1999 that will slash tax rates but tax capital gains from share sales.



Waigel

Waigel: great applause for law and order speech

A wide ranging motion, setting out the party's tax reform agenda, was accepted with hardly any dissent by the annual congress of the CDU.

The party pledged to lower the top rate of income tax from 53 per cent to around 35 per cent and the bottom rate from 25.9 per cent to "less than 20 per cent."

While the CDU leadership and Bonn government are setting great store by their tax reform plans, the subject failed to generate much enthusiasm among delegates, who sat through most of the speeches on the issue in silence.

EUROPEAN NEWS DIGEST

Bosnian poll put off again

Internationally-supervised local elections in Bosnia-Herzegovina were last night postponed for a second time amid concern about organisational difficulties and the potential for widespread fraud.

Danish shipbuilders, hit by competition from subsidised yards abroad, suffered a legal defeat yesterday when the European Court of First Instance in Luxembourg rejected their challenge to EU approval of aid to an east German shipbuilder.

Losses at Spain's state-owned commercial shipyards are set to overrun targets this year by as much as 85 per cent, jeopardising a viability plan agreed with trade unions a year ago.

The Spanish authorities are awaiting European Commission authorisation for a fresh injection of Pta90bn to back the plan.

The broadest cross-border experiment so far in purchasing goods over the Internet is to be conducted in 16 European countries next year, involving 38 member institutions of Visa, the international credit card company.

Mr Gyula Horn, Hungary's prime minister, said yesterday he would be prepared to stand down if a younger successor was found.

French manufacturing output rose strongly in July and August, adding to hopes of a marked third-quarter improvement in the country's economic growth rate.

Spain acts to secure funds for Eurofighter

By David White in Madrid

The Spanish government has agreed on an interim arrangement to fund the country's participation in the next phase of the four-nation Eurofighter 2000 programme.

The deal follows the Eurofighter's inaugural Spanish flight last month - a two-seat version assembled at the state-controlled aerospace company Casa.

Britain recently became the first partner to make an explicit engagement on production, committing itself in principle to 232 of the aircraft.

Mr Gyula Horn, Hungary's prime minister, said yesterday he would be prepared to stand down if a younger successor was found.

Higher car production was a big factor in the increases, with manufacturers raising output more than 8 per cent in anticipation of a surge of demand from car buyers before the end of a government incentive package on September 30.

Meciar fires another shot

Slovak PM again assails president he wants to force from office

By Kevin Done and Vincent Boland

Mr Vladimir Meciar, Slovakia's prime minister, has renewed his attack on the country's head of state, President Michal Kovac, as doubts intensify in western capitals about the country's readiness for early membership of Nato and the European Union.

the president's office to the Grassalkovich Palace in central Bratislava. The restored palace was Tiso's wartime residence.

stand down.

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BRUSSELS COMMUNITARIAN WID

Brussels merger plan attacked Czechs bank on end to financial crisis

By Robert Fico, Legal Correspondent, in Berlin

The heads of the UK and German competition authorities yesterday attacked the European Commission's proposal to increase its powers to vet European mergers. Mr John Bridgeman, director of the UK Office of Fair Trading, said the proposal to lower the company turnover thresholds in the 1989 European merger regulation would result in a "significant centralisation of merger control" in Brussels. The Commission is proposing to lower the world-wide turnover thresholds of the companies involved from Ecu5bn

(\$6.2bn) to Ecu3bn, and the EU turnover threshold from Ecu250m to Ecu150m. Mr Bridgeman warned the International Bar Association's conference in Berlin that this would roughly double the number of mergers vetted by Brussels. This would increase strain on the Commission's mergers task force and threaten the smooth operation of "one-stop" merger clearance in the European Union. Mr Dieter Wolf, president of the Bundeskartellamt, the German cartel office, said lower thresholds would "defeat the purpose of the optimum allocation of cases between national competi-

tion authorities and Brussels". The number of cases handled by Brussels had risen from 59 in 1993 to 113 in 1995 and a further rise was expected in 1996. Real growth by companies and currency fluctuations had brought about a de facto cut in thresholds, he said. Both regulators were also critical of Brussels' proposals to decentralise competition law enforcement by passing responsibility for regulation of price-fixing and market-sharing cartels back to national competition authorities. Mr Bridgeman said that proposal sat oddly with the plan to centralise more work

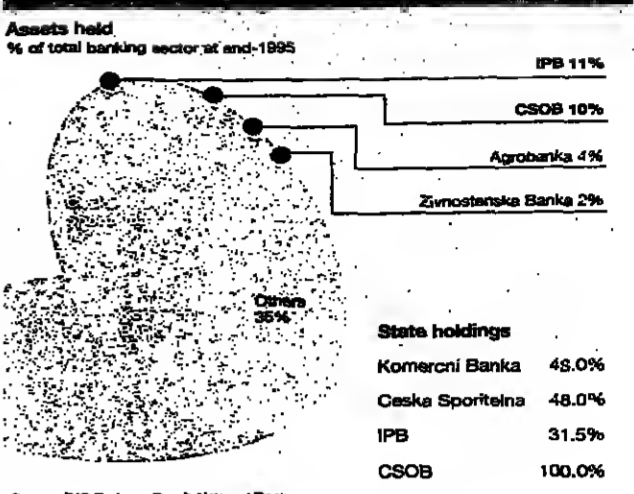
on mergers in Brussels. The difference of approach might be explained by the fact that, while the administration of the merger regulation had been widely admired by European businesses, the administration of anti-competitive accords was considered less successful. The European Court yesterday overturned a European Commission decision to force more competition on Cchannel Tunnel services when it ruled that existing agreements already allowed for other operators to compete, write John Mason and Andrew Jack. The Commission had ruled in December 1994 that the

original usage contract between Eurotunnel, British Rail and SNCF excluded competition from other operators. The court decided the Commission had misunderstood the contract when it concluded that the rights to the tunnel were divided strictly 50-50 between the shuttle services run by Eurotunnel and the international freight and passenger services operated by the railways. BR and SNCF did not enjoy an exclusive duopoly because Eurotunnel was free to sell its tunnel capacity to other operators, the court ruled.

Czechs bank on end to financial crisis

When Nomura, the Japanese securities firm, said this week that it was interested in buying a stake in a Czech bank that might soon be offered for sale, Mr Vaclav Klaus, the Czech prime minister, described it as "unbelievably good news". Mr Klaus rarely reacts to the sentiments of foreign investors. His enthusiasm on this occasion, cynics suggested, was evidence not just of a volte-face - he had previously favoured strong domestic investors for the banks - but of his desperation to turn the tide of recent bad news from the banking sector. A succession of bank failures this year, which have led to a crisis of confidence in the sector, reached a peak in August with the discovery of a K212bn (\$440m) black hole at Kreditni Banka, a small private bank. Agrobanka, another private bank, had to be rescued as a result of that failure. The perception that fraud was involved in some of these failures - several people have been charged with financial wrongdoing in the Kreditni case - is widespread, and the government has struggled to convince an increasingly sceptical public that it is prepared to tighten up the country's turbulent financial markets. Financial propriety has become an issue in the campaign for elections to a new senate in less than a month. Posters for Mr Klaus's Civic Democratic party (ODS), the largest in the centre-right coalition government, bear the slogan: "The concerns of decent citizens are our concerns," Mr Barnier said. Mr Hoyer said the Franco-German initiative was aimed at attaining "greater integration, not disintegration". Mr Hoyer said the plans were designed to prepare the EU for the next millennium. "If things are not working with 15 member states, they are certainly not going to work any better with 20 or more members."

Czech banking: the big four



Source: ING Barings, Czech National Bank

Commission backs EU-wide tax regime

By Emma Tucker in Brussels

The first steps towards establishing a common EU-wide tax regime were backed by the European Commission yesterday. However, the plans are unlikely to make much impact because of opposition by member states to giving up sovereignty in fiscal affairs. The document, which argues that the Union will not be able to complete the single market or combat unemployment without tax harmonisation, was presented alongside the Commission's general work programme for next year. This avoided a "shopping list" of legislative proposals, concentrating instead on the Commission's broader role as guardian of the EU Treaty, overseer of the single market, and think-tank for future developments. The two documents reflect the Commission's desire to shore up the achievements of the past years, rather than to launch ambitious legislative programmes, likely to die in the hands of sovereignty-conscious member states. Outlining the programme to the European parliament, Mr Jacques Santer, Commis-



Santer: 'We must act less in order to act better'

Mr Monti has realised he can only make fairly cautious progress," said an EU diplomat. "Most of the member states accepted his logic but are unwilling to take any action." Mr Monti also wants to reverse the current trend of imposing an increasingly heavy tax burden on labour. According to the Commission, between 1980 and 1994, the average rate of tax on employed labour in Europe rose from 34.7 per cent to 40.5 per cent, while that on other factors of production fell from 44.1 per cent to 35.2 per cent. Mr Monti believes this is the result of "tax competition" between member states as they attempt to lure savings from other member states by cutting taxes on savings, while compensating with increases of tax on labour. Although the Commission work programme steers clear of new legislation, Mr Santer was defensive about the Commission's achievements so far. "I will not allow subsidiarity to be used as a pretext for calling Community law and forty years of shared effort back into question," he told MEPs.

Germany and France seek more flexibility

By Caroline Southey in Brussels

France and Germany yesterday formally launched joint proposals for a multi-speed Europe in which groups of countries could press ahead with greater integration without having to wait for all member states. The plans aim to allow the EU to enlarge to as many as 27 members without threatening prospects of stronger political and economic ties among more advanced countries. The Franco-German initiative was presented as a joint contribution to a debate on flexibility due to take place next week as part of continuing talks in the inter-governmental conference to revise the Maastricht treaty. The plans face stiff resistance from the UK government which could exercise its veto to the treaty changes in the closing stages of the IGC. Mr Michel Barnier, French minister for EU affairs, and Mr Werner Hoyer, German secretary of state for foreign affairs, yesterday stressed that the idea was to allow

greater flexibility, but within limits. These limits included ensuring that "strengthened co-operation" took place "within and not outside the Union". This meant respecting the EU's *acquis communautaire* - the core body of EU legislation - and protecting the Commission's right to monitor laws. In addition, no member state should be allowed to veto planned action of a group of member states, and all countries willing and able to take part in any initiative should be allowed to do so. "There are those who argue that closer co-operation might call into question what we have achieved, such as the single market. We want to dispel these concerns," Mr Barnier said. Mr Hoyer said the Franco-German initiative was aimed at attaining "greater integration, not disintegration". Mr Hoyer said the plans were designed to prepare the EU for the next millennium. "If things are not working with 15 member states, they are certainly not going to work any better with 20 or more members."

public revolt within his party over his allegedly autocratic leadership. Mr Klaus "is running not only a minority government but a very incoherent one," notes Mr Jiri Pehe, director of research at the Open Media Research Institute, a think tank. Nothing less than a convincing victory over the opposition Social Democrats (CSSD) in the senate election - a first-past-the-post vote for 81 seats - will do to restore his authority and convince the public that his hand is still firmly on the wheel, Mr Pehe says. An opinion poll published this week showed the ODS slightly ahead of the CSSD, but the former has failed to widen the gap since the general election. However not everything is gloomy for the prime minister. He is exploiting an increasingly acrimonious row within the CSSD over insubordination by party members against its leader, Mr Milos Zeman, who is considered to have put too much emphasis on defeating the government in a recent vote on the 1997 budget. His strategy backfired when four of his colleagues

defied him to vote in favour of the measure. Moody's Investors Service, the credit rating agency, gave a vote of confidence to the banking sector yesterday with a generally positive report on the long-term prospects for the main banks. This should boost efforts to complete privatisation of the sector when the cabinet studies the issue later this month. Ending the banking crisis is a priority for the government. The central bank's intervention to save Agrobanka sent a signal that the leading banks would not be allowed to fail. Additional measures last week also made an extra K6 13.7bn available to strengthen small banks, sparking criticism of the authorities' willingness to spend taxpayers' money cleaning up a private sector problem. The fact that the government approved the measure - parliament must do so, too - suggests that the era of financial *laissez-faire* that gave rise to the banking crisis, and that has drawn criticism from the foreign investors it is eager to court, may about to end.

Vincent Boland

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THE CHALLENGE. Qantas Airways Limited, the Australian airline, was interested in refinancing two Boeing 747-400s and ABN AMRO Bank acted as debt arranger, agent and defeasance bank for a US cross-border leveraged lease. Four branches in ABN AMRO Bank's network were actively involved in the successful transaction. The tendering was handled by Sydney, with contributions from Singapore and Amsterdam - two of ABN AMRO Bank's aerospace centres of excellence. The debt requirements, including a defeased portion, were provided by Amsterdam and Chicago, the latter playing a key role in tailoring the US\$ cash flow for the transaction, to reduce the costs. During the deal, the offices provided a 24 hour a day, seven day a week service, ensuring response time was immediate.

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NEWS: INTERNATIONAL

Netanyahu promises peace offer

By Judy Dempsey in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, yesterday promised to put forward proposals for a "definitive" peace settlement, but warned it would be different from plans drawn up by the previous labour government.

His remarks, at a joint news conference with Mr Jacques Chirac, the French president, coincided with renewed attempts by Mr Dennis Ross, the US Middle East co-ordinator, to push forward the talks for the long-delayed Israeli troop redeployment from the West Bank town of Hebron.

Mr Ross had planned to leave Israel earlier this week but was asked to postpone his departure as Israeli and Palestinian negotiators sought to iron out fundamental differences over the security of the 400 Jewish settlers living in the centre

of Hebron and surrounded by 130,000 Palestinians.

Mr Netanyahu, whose conservative Likud-led coalition had opposed the Oslo accords and the 1995 interim Israeli-Palestinian agreement granting a wide degree of autonomy to Gaza and the West Bank, said the talks over the troop redeployment were "close to an end. It is not finished yet. I hope it will end quickly."

Once there was agreement, there could be a meeting between him and with Mr Yasser Arafat, president of the Palestinian Authority. The leaders have not met since the Washington summit earlier this month.

Israeli officials have recently suggested moving quickly towards a final settlement - much earlier than the planned date of 1998. But the Palestinians, fearing any backsliding on the previous agreements, want them first to be implemented, particularly since there are at least



Chirac, right, with Netanyahu yesterday: clash over statehood for Palestinians

30 outstanding issues, including the release of political prisoners and safe passage routes between the West Bank and Gaza.

Mr Netanyahu yesterday gave the clearest indication that such an early settlement was high on his agenda, insisting "it would be different to that of the previous partners." It would, he said, achieve a fundamental balance between the

interests of the parties involving the coexistence of Jews and Palestinians. However, he was reluctant to say whether such a settlement would lead to the establishment of a Palestinian state.

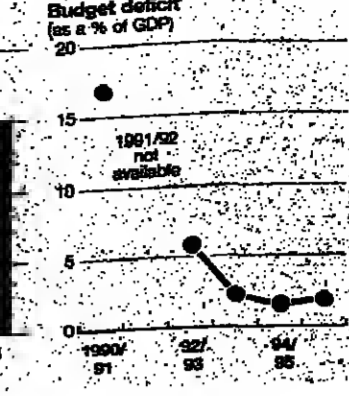
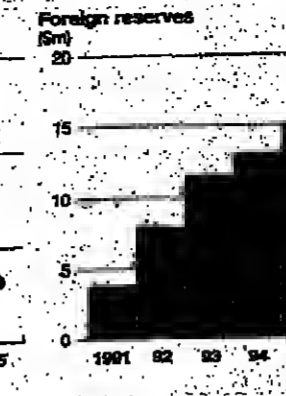
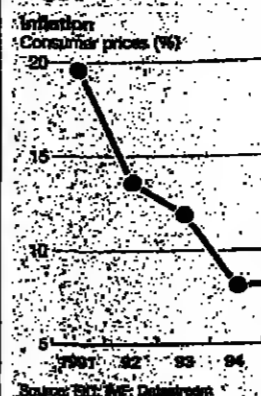
Mr Chirac, who was on the second day of a two-day state visit to Israel, had earlier said only a Palestinian state would bring security to Israel, remarks which were not warmly received in the

Israeli press or by government officials. But when asked about this possibility during yesterday's news conference, Mr Netanyahu turned the question around by asking if such a Palestinian state existed, "would it then have the right to form a military alliance with Syria, or buy tanks?" "Of course we would say No."

Observer, Page 13

Ba2 level 'does not reflect true potential'

Egypt foundation for reform



Egypt challenges Moody's debt rating

By Sean Evers in Cairo

Mr Youssef Boutros Ghali, the Egyptian minister of state for economic affairs, believes Egypt deserves a higher sovereign debt rating than the Ba2 recently assigned by Moody's, the credit rating agency.

"Although it is better than no rating, it does not reflect the true strength or potential of the Egyptian economy," Mr Boutros Ghali said. "I am looking forward

to soon having another rating from a different agency to put this right."

Moody's Investors Service assigned a sovereign ceiling as Ba2 for long-term foreign currency bonds and notes of issuers domiciled in Egypt. It also assigned a Ba3 sovereign ceiling for ratings of long-term foreign currency-denominated bank deposits and Not Prime ceilings for short-term obligations.

Moody's said the ratings were based on the country's manageable external debt - "the result of the substantial debt relief extended by official bilateral creditors in recent years" - as well as on significant progress that has been made in improving public sector finances.

The grade places Egypt above other emerging markets such as Turkey, Brazil and Jordan, on a par with Mexico and Venezuela but below Bahrain, Israel and Tunisia.

Dr Mohammed Taymour, chairman of EFG-Hermes investment bank, said Egypt wanted "no less than Tunisia which is investment grade." He added: "I expect a higher grade from S&P when they come in the next few months to conduct a solicited rating."

However, Moody's points out that Egypt had to reschedule its external debt twice in the last 10 years while Tunisia avoided this route. "In 1987 Egypt conducted a straight out rescheduling and in 1991 it restructured and received partial forgiveness of its debt which has fallen to \$31bn this year from \$52bn in 1988."

Earlier this month, the Egyptian government signed a 24-month standby credit agreement with the IMF which cleared the way for the Paris Club of creditors to write off a third and final tranche of sovereign debt

worth about \$4bn agreed in principle after the 1990-91 Gulf crisis.

Mr Boutros Ghali said: "The real market value of Egypt's \$31bn external debt is actually more like \$20bn. Moody's could not grasp the strong foundation of our economic reforms and the rich diversity of our economy."

Inflation has been brought down to below 8 per cent this year from 19.7 per cent in 1991 and the budget deficit is down to about 1 per

The agency 'could not grasp the strong foundation of our economic reforms'

cent of gross domestic product from double digit levels in the early 1990s. The central bank holds a healthy cushion of \$18bn in foreign reserves, up from \$4bn in 1991 and economic growth is projected to reach 6 per cent this year.

Mr Arvind Subramanian, IMF representative in Egypt said: "To have a rating per se is important, because it signals Egypt's commitment to integrate itself into the world economy and willingness to abide by its rules."

Analysts believe that Egypt's sovereign debt rating was below its deserved level because Moody's had assigned an unsolicited and unpublished desk-rating of Ba3 and was then unwilling to raise it much higher even after the Egyptian government advised by Goldman Sachs and EFG-Hermes provided extensive new information for an on-the-ground study.

ILO seeks safer working for seamen

By Frances Williams in Geneva

The International Labour Organisation yesterday endorsed six new labour standards intended to improve the working conditions of the world's one million seafarers and reduce the toll of accidents at sea.

The ILO said more than 1,200 seafarers had died in shipping accidents in the last two years. In the first six months of 1996, twice as many lives were lost at sea than in the whole of 1995.

The new standards, which cover such issues as working hours, manning levels, health and safety, inspections, recruitment and repatriation, aim to combat the exploitation of seafarers in an increasingly globalised industry under pressure to minimise costs.

Growing competition has forced many shipowners to re-register their ships in so-called "open" registers which tend to be more permissive on taxation, safety, manning, licensing, inspection and management, the ILO says.

A much larger proportion of crews also come from developing countries, especially from Asia. In addition, newer vessels require fewer seamen but put more responsibility on those who remain. In 1990, a 12,000-ton oil tanker had an average crew of 40. Forty years on, a tanker 20 times as large may have only 20 men on board.

The ILO conference yesterday expanded the scope of port-state inspections to include the new convention on working hours and manning, as well as arrangements for the repatriation of seafarers.

Canada, chairman of the two-week ILO conference, said yesterday that about 80 per cent of all shipping losses and casualties were due to human error. This in turn was often the result of fatigue from long working hours and excessive pressure on crews.

The new standards would go a long way to reduce the fatigue factor, he said. Regularising hours of work and rest would prevent shipowners from reducing manning levels to the point where seamen could no longer do their jobs properly.

The revised convention on hours of work and manning specifies a normal working day of eight hours with one day of rest a week and a maximum working limit of 14 hours a day and 72 hours a week. An accompanying non-binding recommendation sets a minimum wage for able seamen at \$435 a month from January next year, a figure which serves as a benchmark for the industry.

Though ILO conventions are only binding on nations that ratify them, a 1978 convention on minimum standards for merchant shipping allows member states to inspect and require any foreign ship entering their ports to comply with basic norms.

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NEWS: THE AMERICAS

Polls offer Dole little comfort

By Jurek Martin in Washington

The most recent US opinion polls continue to offer no comfort to Mr Bob Dole, the Republican presidential candidate, with two weeks to go before election day.

Four polls give the president leads ranging from 15 to 22 points. It would be unprecedented for a candidate to overcome such a deficit so late in a campaign.

A New York Times/CBS survey gives Mr Clinton 56 per cent, Mr Dole 38 per cent and Mr Ross Perot of the Reform party 5 per cent. That represents a 5-point gain for the president since the previous poll, taken before last week's televised debate in San Diego.

with the controversy over foreign campaign donations and only 20 per cent thought it a "serious issue". Another 45 per cent felt it constituted "politics as usual".

caustically observed that perhaps the CBS/Time poll had "oversampled Indonesian billionaires", a reference to Democratic campaign donations said to have been received from that country's Lippo conglomerate.



Dole: putting on brave face

AMERICAN NEWS DIGEST

Output gains in Argentina

Argentina's industrial production in the third quarter was 9.8 per cent above that of the same period last year, marking the second quarter of year-on-year growth after four periods of deep recession.

The monthly survey from FIEL, the respected economic think-tank, indicated the economy was accelerating out of recession, with most businesses predicting increased output in the final quarter.

"The recovery is fairly evident, although one must remember it is being measured against the very low levels of last year," said Mr Osvaldo Kacaf, an economist linked with the Unión Industrial Argentina, which represents the country's large manufacturers.

However, production in September fell 3.7 per cent from the previous month, partly because of a 48-hour general strike that halted much industrial activity, according to FIEL.

Most independent analysts predict growth in gross domestic product of 2.3 per cent in 1996, following last year's contraction of 4.4 per cent.

Union accuses Bridgestone

The United Steelworkers of America yesterday stepped up its campaign against Bridgestone/Firestone, the Japan-based tyre maker, claiming it had abused US workers and environmental and health standards.

A union report accused Bridgestone of double standards by never laying off Japanese employees but illegally replacing striking workers at its US Firestone subsidiary.

The company's labour difficulties began in 1994 when it asked for extensive concessions from US workers, provoking a bitter strike.

Caracas jail riot kills 30

A riot and fire which erupted at a jail in Caracas yesterday left more than 30 inmates dead, Venezuela's justice ministry said.

Mr Antonio Malval, the ministry's director of prisons, said that shortly after an early morning roll call at the prison, which houses 1,700 inmates, there was a disturbance in a cell block.

Nicaragua land claims likely to widen the political divide

Nicaragua's presidential election on Sunday marked a return to bipolar politics in a country that has been run for six years by a fractious centrist coalition.

Mr Arnoldo Alemán of the rightwing Liberal Alliance was expected to be declared victor yesterday, after securing about 48 per cent of the vote against 39 per cent for the Sandinistas' Mr Daniel Ortega, a former president.

the capital in the early 1990s still left him "an enigma in many areas".

property compensation cash has been greeted with scepticism.

Mr Arnoldo Alemán of the rightwing Liberal Alliance was expected to be declared victor yesterday, after securing about 48 per cent of the vote against 39 per cent for the Sandinistas' Mr Daniel Ortega, a former president.

The self-proclaimed victor of the contest called on the Sandinistas to join him in "bringing progress and change without violence to Nicaragua", but many fear a campaign against them.

One of the most potentially explosive issues on the new agenda is Mr Alemán's election promise to satisfy all those whose property was confiscated during the Sandinista years.

Beyond the property issue, the Liberal Alliance is predisposed to follow the lead of the IMF-inspired structural adjustment programme.

Johanna Tuckman on the repercussions of an expected rightwing win

Mr Ortega was still demanding a probe into alleged irregularities and had not ceded defeat yesterday morning.

"Aleman has a confrontational style and there will be social, political and moral conflict," said Mr Vargas, who added that Mr Aleman was virulently anti-Sandinista when he was mayor of Managua.

Although Mr Aleman has emphasised the Sandinista hierarchy that took personal advantage of property commandeered by the revolution, many small beneficiaries of the redistribution fear they will also be affected.

One reason is that his close ties with the Cuban community in Miami worry some local business families who fear they will be deprived of old privileges and lose out on new ones.

The Liberal Alliance also emerged as the largest single party in the National Assembly, although without an absolute majority.

Ms Miriam Arguello of the Popular Conservative Alliance, one of the losing 21 presidential candidates, said: "I don't know if there will be confrontation, the future will tell its own story.

Mr José Ibarra, who lives in a Managua urban settlement founded in 1982, said: "Arnoldo says he will give us titles but he has an unstable temperament you can't trust... but Daniel will help us defend our rights."

Mr José Ibarra, who lives in a Managua urban settlement founded in 1982, said: "Arnoldo says he will give us titles but he has an unstable temperament you can't trust... but Daniel will help us defend our rights."

Mr Ortega could take comfort from having avoided the electoral humiliation predicted a few months ago, and proving that the Sandinistas are far from a spent political force.

According to Mr Carlos Chamorro, another political analyst, Mr Aleman's stint as mayor of Managua was a political ana-

ber.

Mr José Ibarra, who lives in a Managua urban settlement founded in 1982, said: "Arnoldo says he will give us titles but he has an unstable temperament you can't trust... but Daniel will help us defend our rights."

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NEWS: ASIA-PACIFIC

Rs40bn budget package aimed at ending uncertainty over foreign debt

Pakistan woos IMF with 8% devaluation

By Peter Montagnon and Farhan Bokhari in Karachi

Pakistan yesterday devalued the rupee by nearly 8 per cent against the US dollar and announced a Rs40bn (\$995m) budget package designed to repair its relations with the International Monetary Fund and end uncertainty over its ability to service its \$28bn foreign debt.

Mr Muhammad Yaqub, State Bank governor, said the package, which also includes a 3 percentage point rise to 20 per cent in the central bank's discount rate, should enable Pakistan to resume drawings on its International Monetary Fund credit by late November. An IMF mission is due here at the end of the week.

"These measures are designed to restore national and international confidence," he said. But they met a cautious initial reaction from the local financial community which had been expecting a smaller devaluation. Share prices rose 2 per cent, but dealers said trading volume was only average. In the unofficial foreign

exchange market, the dollar traded at Rs42.60, well above its new central rate of Rs40.22.

The devaluation also met a negative response from business and opposition leaders. "They are skinning the nation," said Mr Ilyas Ahmad Bilour, head of the Federation of Pakistan Chambers of Commerce and Industry and an opposition senator.

Nonetheless, most bankers agreed tough measures had become inevitable. Concern had been mounting over the slide in Pakistan's foreign exchange reserves, now officially put at \$761m, worth about four weeks of imports.

Under the package, a tax is to be levied by Pakistan's four provinces on the previously exempt farm sector. The proceeds of Rs20bn in the first year will replace transfers from central government. Defence spending, which takes up a quarter of government expenditure, is not being cut directly, but it will fall in real terms because the armed forces will not be compensated for the effect of devaluation on their equipment imports.

Spending is to be reduced by Rs27bn, mostly through cuts in "non-core" development spending. Revenues are to rise by Rs13bn through additional service charges to importers and on foreign travel. To compensate, the government is to exempt medicines and newspapers from the unpopular general sales tax.

The State Bank also introduced a temporary 17 per cent interest rate on foreign currency deposits channelled to it through commercial banks. This should attract a fresh inflow of currency to replenish the reserves, Mr Yaqub said.

Credit to public sector corporations will be restricted and legislation is planned to facilitate the recovery of overdue loans by state banks through attachment of collateral. Bad debts in the banking system amount to Rs120bn, equivalent to about 6 per cent of gross domestic product and a large drag on government finances.

Bankers expressed concern about the ability of the government to push through the package. They said a striking feature of yesterday's announcement was that it came from Mr Yaqub, rather than the finance ministry in Islamabad.



A Karachi money changer adjusts foreign currency rates after the devaluation yesterday

day's announcement was that it came from Mr Yaqub, rather than the finance ministry in Islamabad. Mr Yaqub led last week's delegation to the IMF in Washington, a role normally

filled by Mr V.A. Jafarey, the premier's economic adviser. Mr Jafarey is known to have annoyed IMF officials in the past by failing to live up to commitments made in negotiations.

Beijing smiles again on Germany

By Sophie Roell in Beijing

China Daily, official newspaper of the Beijing government, yesterday hailed the restoration of "normal, healthy" relations with Germany after "months of controversy". Diplomatic analysts saw it as a positive signal that China's anger over a resolution on Tibet, passed in the German parliament in June, had cooled.

Sino-German relations appeared firmly back on track as Mr Klaus Kinkel, the German foreign minister, finished two days of talks in Beijing aimed at clearing up the damage and paving the way for a visit by President Roman Herzog next month.

China was also conciliatory about Mr Kinkel's decision to bring up in discussions the cases of a number of dissidents, including Mr Wang Dan, the detained student leader. The foreign ministry said China was willing to discuss human rights issues provided this was done in a non-confrontational manner and "based on mutual respect and equality".

The first visit to China by Mr Herzog, scheduled for the end of next month, is an indication of the weight Bonn is also placing on strengthening Sino-German relations.

Germany is China's biggest European trading partner, with bilateral trade in 1996 expected to reach DM29bn (\$19.5bn), up from DM26.6bn last year. However, it has elicited envy among companies from some other countries who argue that a cosy political relationship between Bonn and Beijing has helped German companies win contracts.

German companies appeared relieved that the dispute over Tibet appeared to have blown over. The representative of one semi-official organisation involved in promotion of bilateral trade said he knew of no contracts which had been lost directly as a result of the row, but that German companies were "very concerned about the negative impact on the business climate".

The Chinese government had made indirect warnings of the potential "consequences" for German business if Bonn failed to make amends.

Other German industry representatives tried to play down the disagreement. A Volkswagen representative said the row had had "absolutely no effect" on the company's Chinese operations.

Mr Wang Jiang Bing of Roland Berger, the management consultants, said small to medium-sized projects which make up the bulk of German investment in China, were relatively unaffected by political manoeuvres.

Nevertheless large headline projects were likely to feel the "negative effects" of ups and downs in political relations. Mr Kinkel had been scheduled to visit China in July, but Beijing withdrew the invitation after the row over Tibet.

ASIA-PACIFIC NEWS DIGEST

Tung unveils plans for HK

Mr Tung Chee-hwa, the Hong Kong shipping tycoon, yesterday launched the platform on which he hopes to head the territory's administration after its return to Chinese sovereignty next year, with an emphasis on business issues and a warning about competitiveness. "Years of inflation have eroded our purchasing power and raised our cost of doing business," he said. "Hong Kong's competitors are becoming more focused, improving their capabilities and targeting areas where the colony has traditionally been strong," he added, citing Taiwan and Singapore as rivals.

Mr Tung, who is seen as a front-runner in the contest for chief executive, and who has substantial backing from China, steered clear of most sensitive issues. But he did stress the need for co-operation with the provisional legislature Beijing intends to install in place of the territory's elected body. Mr Tung, who has stepped down as chairman of Orient Overseas to mount his campaign, said Hong Kong had to be kept free of "corruption and cronyism".

John Kilduff, Hong Kong

Japan diffusion index dips

Japan's diffusion index of leading indicators, a wide gauge of economic activity, fell to 83.3 per cent in August, the first dip in five months below the 50 per cent line between growth and decline. Compared with the previous three months, five indices worsened: inventories/shipments ratios of finished goods and raw materials; new job offers; real private machinery orders; the Nikkei commodity price index; and new car registrations. The coincident index of economic indicators fell further to 80 per cent, the first time below 50 per cent in three months, and the lowest since September last year.

Five of the indices changed to negative in August: industrial production; raw materials consumption; plant operating ratio; large-lot use of electricity; and sales at small and medium-sized companies. Three stayed on the plus side, while two remained negative. "But basically, the trend is upward. The three-month moving average for the diffusion index has stayed over 50 per cent for almost a year," Mr Peter Morgan, senior economist with James Capel Pacific, said.

Gwen Robinson, Tokyo

BJP faction set to govern

A breakaway faction of the Bharatiya Janata party appears set to form an administration in the Indian state of Gujarat, formerly governed by the Hindu nationalist party proper, after the Delhi government yesterday revoked a month-old order of central rule.

Delhi suspended the former 19-month BJP regime after a bitter internal party split culminated in violent scenes in the state's 181-seat assembly. Mr Shankarsinh Vaghela, leader of the breakaway group, was yesterday elected head of his newly-formed Mahagujarat Janata party, claiming its 53 MPs would form a government with the support of 45 Congress members, previously in the opposition.

Mark Nicholson, New Delhi

Daewoo chief summoned

The chairman of South Korea's Daewoo Group was summoned by Seoul prosecutors yesterday in connection with an arms scandal said to involve a former defence minister. A Daewoo spokesman said, Mr Yoon Young-suk, who is also chief executive officer of Daewoo Heavy Industries, had returned from an overseas business trip. The spokesman added, emphatically denying any wrongdoing by the company, one of South Korea's leading business conglomerates.

South Korea's main opposition party has alleged an arms dealer was paid Won300m (\$362,000) by Daewoo Heavy Industries last year to arrange a government purchase of military helicopters.

Reuters, Seoul

Sri Lanka reverses sell-offs

Sri Lanka's parliament yesterday passed legislation re-acquiring state enterprises privatised by the previous government voted out two years ago. Members voted 99-75 to clear the way for the nationalising at least six companies sold off by the United National party. Two senior ministers, Mr M H Ashraf of the Sri Lanka Muslim Congress and Mrs Srimani Athulathumudali of the Democratic United National Front, stayed away as the vote was taken.

The two groups are part of the governing People's Alliance coalition which has a one-seat majority in the 225-member national assembly. Withdrawal of either is unlikely to bring the government down, but will push President Chandrika Kumaratunga to seek support from minority Tamil parties.

Anai Jayasinghe, Colombo

Ramos keeps promise

President Fidel Ramos yesterday named Mr Nur Masoud head of the Moro National Liberation Front, as chairman of a council overseeing economic development in the southern Philippines, fulfilling a promise made in a pact with the front. As chairman of the Southern Philippine Council for Peace and Development, Mr Masoud will control development projects in 14 provinces and nine cities on Mindanao Island.

Reuters, Manila

Indian banks under pressure on rates

By Quentin Peel and Tony Tassell in Bombay

Indian banks are coming under mounting pressure to cut interest rates quickly and step up lending activity following an easing in monetary policy at the weekend.

The Reserve Bank of India, the central bank, announced a broad package of measures over the weekend aimed at reviving economic growth through freeing bank resources for lending and reducing the cost of credit.

The move brought widespread cheer to Indian financial markets yesterday. After a public holiday on Monday, the BSE 30 Index, the country's most prominent share market indicator, rose 38.75 points to 3,228.75 with bank stocks leading the rally.

Mr C.Rangarajan, RBI governor, told the Financial

Times he expected Indian banks to pass on quickly the benefits of the measures. In addition, the finance ministry has called a meeting with leading banks on November 8 and 9 to discuss bank lending policies.

Already two state-owned

Markets are cheered by moves to revive economic growth

Indian banks have cut their benchmark prime lending rates by 0.5-1 percentage point.

Others, including the country's largest commercial bank, the State Bank of India, are expected to make a decision on rate cuts over the next few days.

The moves will bring widespread relief to Indian businesses, many of which are paying interest at more than

20 per cent even though inflation is running at around 8.45 per cent. Although bank prime rates currently range from 14.5 to 18 per cent, only a few companies can raise funds at this level.

Analysts also said the

move might help spur a recovery in bank credit growth after a slump in the first half of current fiscal year to March.

Mr Nupur Joshi, economist with Jardine Fleming India, the brokers, said outstanding bank credit actually fell by Rs11bn (\$860m) between March 29 and September 27. This was mainly because of a fall in demand, with many corporates delay-

ing decisions to take up credit because of high interest rates. Some analysts suggest the slowdown in credit growth was partly caused by bureaucratic delays by banks in processing loan applications. One banking industry source said bank delays had choked the system.

Mr Rangarajan said another reason why bank credit had not risen as strongly as expected after an earlier easing of monetary policy six months ago was that banks had chosen to repay more than Rs13bn in "expensive" borrowings from the RBI instead of lending these funds.

With these borrowings repaid, he indicated that the latest easing of policy would have a more pronounced impact.

Mr Rangarajan also

expressed concern that increased government borrowings might soak up the increased liquidity arising from the changes. About 80 per cent of the government's budgeted gross market borrowing for 1996-97 had already been completed, and there was no indication of an increase beyond the targeted limits.

"The pressure on the system will be much less in the second-half of the year," he said.

Inflation was expected to remain under control at 6-7 per cent in 1996-97 despite the impact of the easier monetary policy.

Money supply growth should be about 15.5 per cent for 1996-97. As such, inflation should remain within the forecast range, given an expected gross domestic product growth of around 6.5 per cent for 1996-97.

Mahathir plea for information curbs

By James Kynge in Kuala Lumpur

Dr Mahathir Mohamad, Malaysia's prime minister, placed fresh emphasis yesterday on the need to restrict information, in remarks which appeared to be at odds with a national drive to win investment from western media companies.

Dr Mahathir said the rapid advance of technology had rendered traditional government controls impotent. He appealed to broadcasters and journalists to practise self-censorship to shield the public from foreign propaganda, deviationist teachings, pornography and other undesirable.

"What is happening is that advanced telecommunications technology is moving too fast for govern-

ments to make laws, policies or mechanisms to control it," Dr Mahathir said as he opened the new operations centre of a local television station.

Censors in broadcasting centres had the responsibility not only to censor unwanted material but also to choose programmes that could help promote good behaviour.

The prime minister's fresh emphasis on information controls contrasts with remarks he made in August at the launch of a national project to attract investors to a "multimedia super corridor" near Kuala Lumpur.

He said then that there would be no censorship within the corridor, a 750 sq km zone intended to serve as a base for world-class media and information technology companies.

Malaysian executive faces court charges

By James Kynge

The boss of a Malaysian gaming company, Repco Holdings, has been charged in court with giving a misleading statement likely to influence trading in the company's shares, officials said yesterday. The court action, being brought by the Securities Commission, is an indication of Malaysia's determination to combat excessive speculation and other abuses as it liberalises its financial markets.

Mr Choo Chin Thye, chief executive of Repco, was charged in a Kuala Lumpur court under two sections of the Securities Industry Act of 1983. He pleaded not guilty and was allowed bail until his trial next February.

The Securities Commission case involves a profit forecast which Repco made on January 27 this year. The company forecast a pre-tax profit of M\$29.13m (\$11.6m) for its 1996 year and a pre-tax profit of M\$107.46m for its 1997 financial year. A week later, however, it withdrew the forecast, citing premature assumptions related to the prospects of its gaming business. It then published a new pre-tax profit projection for the 1997 year of M\$80.82m.

Repco is listed on the Kuala Lumpur Stock Exchange's second board. The company's share fell 6.4 per cent yesterday to end at M\$80.5, down from a high this year of M\$87.7. If found guilty, Mr Choo faces a minimum fine of M\$1m and may be jailed for up to 10 years.

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Total maximum amount: Lit. 60,000,000,000 (sixty billion) excluding IVA (Italian VAT).

The contest will be adjudicated according to Art. 24, sub-section 1, point a) of Decree Law 158/1995 (lowest price).

Interested parties can request a copy of the complete call for bids from A.N.M. Azienda Napoletana Mobilità - Via G.B. Marino, 1-80125 Napoli - Italy. Tel: +39/81/7620248 Fax: +39/81/7620270.

The deadline for receiving offers is 2 pm on 14th November 1996.

Copy of the complete call for bids was sent to the Official Publication Office of the European Community on 10/10/96 and to the Official Gazette of the Italian Republic on 11/10/96. It is also displayed at the offices of Naples Council and at the Company and has been published on Telemat and Internet.

The General Manager (Dr. Ing. Antonio Ranieri)

A.N.M. Azienda Napoletana Mobilità

EXTRACT OF CALL FOR BIDS - SUPPLY OF 400 BUSES

The A.N.M. announces a call for bids, with limited procedure, according to Decree Laws 158 of 17/3/1995 (EC Directive 93/36) for the supply of 400 buses of various types financed by Naples Council through the issue of B.O.C. (bonds).

Total maximum amount: Lit. 124,000,000,000 (one hundred and twenty four billion) excluding IVA (Italian VAT).

The contest will be adjudicated according to Art. 24, sub-section 1, point a) of Decree Law 158/1995 (lowest price).

Interested parties can request a copy of the complete call for bids from A.N.M. Azienda Napoletana Mobilità - Via G.B. Marino, 1-80125 Napoli - Italy. Tel: +39/81/7620248 Fax: +39/81/7620270.

The deadline for receiving offers is 2 pm on 13th November 1996.

Copy of the complete call for bids was sent to the Official Publication Office of the European Community on 9/10/96 and to the Official Gazette of the Italian Republic on 11/10/96. It is also displayed at the offices of Naples Council and at the Company and has been published on Telemat and Internet.

The General Manager (Dr. Ing. Antonio Ranieri)

CONTRACTS & TENDERS

PETROLEO BRASILEIRO S.A. PETROBRAS

EXTENSION OF DEADLINE FOR SUBMISSION OF BIDS INTERNATIONAL BIDDING NO. 657-5-006-98

Scope: Implementation of Urucu-Coari Product Pipeline, connecting, through 14-in. dia. pipeline, the Urucu Oil Field with Solimões Terminal, in the Municipality of Coari, State of Amazonas, Brazil, including technical engineering services to verify the basic design data, construction, execution of the detail design, supply of material and equipment, construction & assembly, commissioning and testing. The deadline for submission of bids and opening of envelopes has been extended to October 31, 1996 at the same place. Indicated in the Bidding Notice published in the Official Gazette (D.O.U.) on August 29, 1996.

BIDDING COMMITTEE

The Financial Times plans to publish a Survey on

Swiss Industry and Technology

on Friday, December 13

For further information please contact John Rolley on Tel: +41 22 731 2500 or fax: +41 22 731 9481

FT Surveys

السكك الحديدية

Information management • Vanessa Houlder

Warehouse parties

Companies are welcoming customers and suppliers to their databases

ShopKo Stores, a discount department store chain based in Green Bay, Wisconsin, is about to embark on a pioneering experiment with its suppliers.

From December, its suppliers will be able to gain access via the Internet to its "data warehouse" - a database designed to assist decision-making - to analyse product sales.

They will be able to log on to ShopKo's Web page and use standard Web browsers to reach ShopKo's "market basket" data. That will allow them to analyse the combinations of products bought by individual buyers and test the effectiveness of promotional campaigns.

"We believe it will be a win-win situation," says Jim Tucker, chief information officer of ShopKo. "If our suppliers understand our customers' behaviour better, it helps them and it helps us serve our customers better."

Internet-based applications are the latest trend in the rapidly evolving data warehouse market. Although data warehouses were first developed in the early 1980s, there has been a surge in their popularity over the past few years, as a result of improvements in technology and the increasing need for managers to gain rapid access to information.

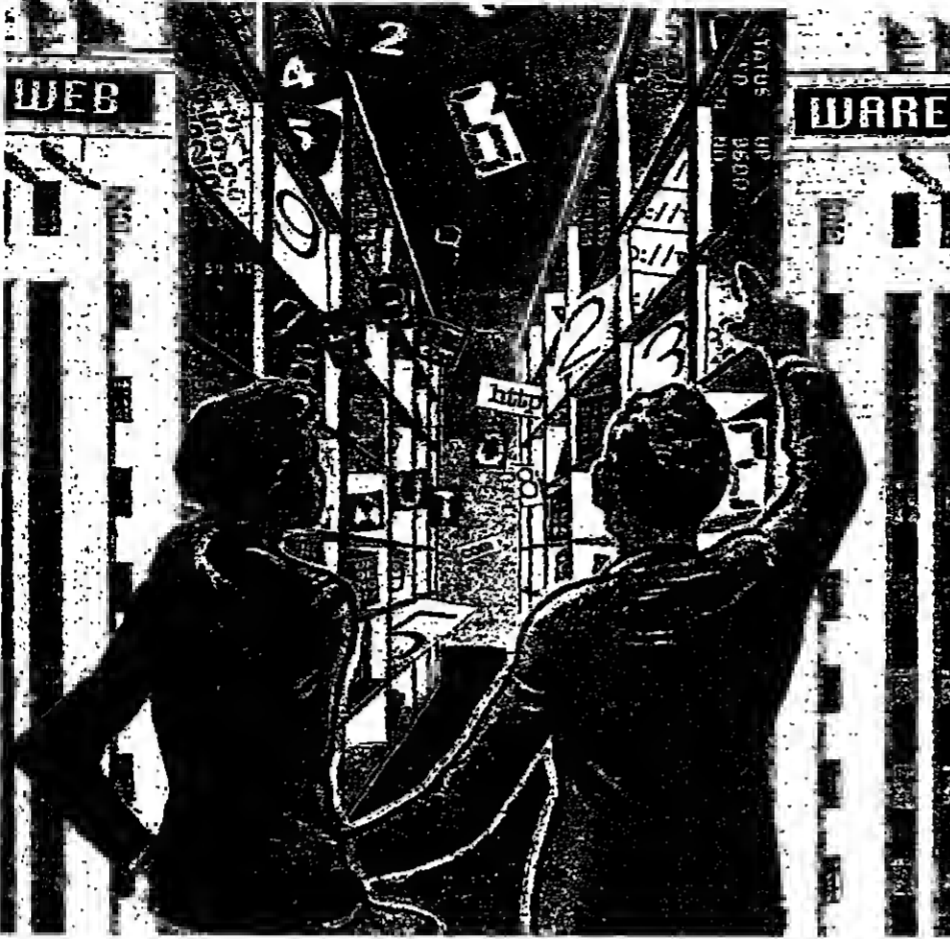
Data warehouses make it easier to access and analyse information because they bring together data from a number of systems that support business functions. They arrange the information in a way that makes it easy to analyse, using such techniques as data-mining, data visualisation and desktop mapping.

The current dramatic rise in interest in data warehousing is due to widespread recognition that, for once, a technical solution is meeting a real and widespread business need, says Ovum, the research group, in a recent report on the data warehouse. It predicts that the proportion of medium-to-large companies with data warehouses will rise from 20 per cent to 80 per cent over the next five years.

The increasing familiarity with data warehousing has allowed suppliers and companies to focus on a new issue: how to make them accessible to a greater number of potential users.

"A whole host of technologies have made building a warehouse a more practical proposition. Now people are thinking less about building a warehouse and more about how to use it," says David Gittings, a senior consultant at Sun Microsystems, the computer workstation and network server manufacturer. He believes that there is pressure to open warehouses up to a far wider group of people, inside and outside the organisation.

MicroStrategy, a data warehouse specialist, is a leading advocate of this idea,



which it describes as "consumerising" the warehouse. Many corporations have a vast amount of information which they have spent money accumulating, but they have not been able to distribute it. The Web is the perfect vehicle for it," says Stewart Holmes, MicroStrategy's UK country manager. The advantage of this approach - which has been dubbed "Web warehousing" - is its cost-effectiveness. The individual user only has to know how to use a standard Web browser, which is relatively cheap and simple to run, leaving IT specialists to manage the complex software.

Many companies are likely to see benefits in opening up their warehouses to their employees, suppliers and customers. MicroStrategy thinks that they could go even further. It argues that many businesses, such as market research companies, credit card issuers, telecommunications companies, banks and insurance companies have accumulated demographic data that would be of interest to other companies in planning their sales and marketing.

These companies could allow other companies to access their data warehouses through the Internet. By charging for its use, they could turn a cost centre into a profit centre, it says. Axiom, an Arkansas-based information database service provider, has taken a



Information Technology
The FT's review of Information Technology appears on the first Wednesday of each month

step in this direction, by allowing its clients to access its data remotely. "It will provide a more cost-effective access to large organisations with remote users," says Dave Wilson, business unit executive.

Wilson notes, however, that Axiom is careful about which companies receive its data in this way. It would not distribute data over the Web without vetting the recipients, he says.

The question of how widely data is distributed raises some delicate issues. Consumers may be sensitive about data becoming more widely available; in the US there have been moves to tighten regulations on how consumer data is used.

More generally, companies are nervous about the prospect of making corporate data available over the Web, because of the risk that it would allow competitors to gain access to strategic information.

"One of the challenges is that there is very sensitive data, which you may not want people to see," says Mel Ireland, manager of consumer relationship management solutions at NCR, the computer company.

"Security is certainly an issue which should be treated seriously," says David Wells of Ovum. But he believes that it can be solved by careful software design.

He draws a distinction between the type of corporate information that may be freely disseminated inside or outside the organisation, and more commercially sensitive data, such as breakdowns of product sales, which should only be accessed by a limited number of employees. The security measures needed for more confidential information would add considerably to the cost of the Web warehousing, he says.

Another issue that could hinder the take-up of Web warehousing concerns con-

gestion on the Internet. Users of a data warehouse would quickly become frustrated and disillusioned if it proved difficult to gain access to the Website.

But suppliers believe the potential benefits of opening up data warehouses through the Net will outweigh their drawbacks. Many have already designed technology that will allow companies to integrate their data warehouses with the Web.

The applications that are available or becoming available include MicroStrategy's DSS Web, Hewlett-Packard's OpenWarehouse Web Initiative and IBM's Web-integrated data-mining product which is likely to become available next year.

In addition to allowing large companies to mine their data warehouses with Web browsers, IBM has proposed a service for smaller companies that cannot afford to do so. It would provide complete data warehousing systems. They will be able to use warehouses hosted by IBM, fed by data sent to and over the Internet.

The companies that are getting involved in this market have high expectations. NEC, the Japanese electronics company, expects sales of Y150bn (\$37m) over the first three years from a new business division that has just been set up to link corporate intranet systems with data warehouses.

David Wells thinks the suppliers' confidence in Web warehousing is justified because the risks and costs of connecting a data warehouse to the Web are limited. "As yet, Web warehousing is an experiment," he says. "But it is an experiment that is likely to succeed."

The weekly Business and the Environment Page will be relaunched in a new monthly format on Wednesday November 6

Shopping while you surf

Retailers will soon have to go virtual as Internet outlets drop in price, says James Mackintosh

Setting up shop on the Internet is not the most appealing prospect for most retailers, as the first stores to move online discovered. Not only is the market small, but the costs of setting up secure credit-card software were prohibitive. However, in the past month, off-the-shelf software and services have cut the cost from almost \$500,000 to under \$3,000.

In the UK it is possible to put a corner shop online for only \$500 with Uninet Pipex, a large Internet access provider. In the US, AT&T's Security service, with guarantees for both shoppers and traders, will start charging just \$495 a month from mid-November.

While in Canada, iStar Internet has linked up with these banks and a delivery company to offer a complete virtual shop service, with delivery charges and international taxes built in. These services mark the coming of age of consumer commerce on the Internet. Forrester Research, a US consultancy, estimates the cost of setting up and running a sales site, was almost \$2.4m last year, including start-up hardware, software and programming

costs of more than \$675,000, while the total market was worth only \$500m. But Forrester estimates it will be worth \$6.6bn by 2000, and others are even more bullish. The new services are possible because of links being created between service providers such as iStar, banks, and software companies such as Open Market producing programmes which simply plug into banks' systems.

Richard Nuttall, Pipex's director of electronic commerce, estimates that a small business can get a complete Website designed and linked to National Westminster Bank for under \$3,000. He points to Trafford Software, which will be the first company to adopt Pipex's service. A start-up selling an encryption programme, the company was looking for a distribution outlet and decided to use the Internet because of the low entry cost. "They can focus on designing and building software which is what they do best and we can help

them with all the back office functions," Nuttall says.

But in the US and Canada, services to small businesses joining the Net will go beyond the back office, with AT&T giving the online shop free advertising. AT&T is also trying to overcome customers' worries about giving out credit-card details online: holders of its credit and phone cards are guaranteed against up to \$50 loss from online fraud. In Canada, iStar will take over not only sales and advertising but, through its link with the Canada Post Corporation, distribution as well.

The other factor companies must consider before moving online is the cost of keeping information and prices on their Web pages up to date. Web design companies can be cut out altogether by most companies, with programmes such as Hnt Metal Pro and iCat's Commerce Suite dealing with all the intricacies of HTML, the Internet design language. As David

Aldridge, a vice-president of iCat, points out, the software should link with catalogues and databases. iCat's system will take pre-existing databases of prices and products and publish them in any format in minutes - although anyone setting up shop on the Internet should consider adding video and sound to their catalogue, which takes more time.

By making it possible for a small team with a well organised distribution network to compete with the biggest retailers in the world, the Internet provides enormous opportunities for specialised groups, Mr Nuttall says. "I think the exciting opportunity now is for the virtual retailer," he said. "There is no distribution or manufacturing because that's all outsourced, and all the PR and publicity can be done on the Internet."

Jonathan Reynolds, fellow in retail marketing at Templeton College, Oxford, says the large retailers should be watching out. "If they don't [get online] it is not other retailers that should be concerned about but others in the supply chain: suppliers and distributors."



Eagle Eye • Louise Kehoe

Enter a cybersleuth

With so many tools available for tracking people on the Net, it cannot be long before they are used routinely for references

I have become an Internet sleuth. It all started a month ago when my college-age daughter needed a new flatmate. Posting "room for rent" notices in Internet newsgroups and Yahoo's classified section produced a steady stream of inquiries, many of them from young people joining local software companies.

Spurred on by the prospect of paying the rent for the vacant room, I eagerly took on the task of checking out these applicants. Since credit reports do not tell much about a 21-year-old, I looked again to the Net.

Finding these young people on the Internet and learning about their lifestyles proved remarkably easy. One young man appeared promising until I read his personal Web pages. Scattered with thinly veiled allusions to drugs, the pages provided new and not encouraging insight.

While in the investigative mode, I searched for newsgroup messages posted by some of the applicants and uncovered interests that few people would share with a prospective landlord.

I found several readily available tools for tracking people on the Internet. There are search engines to comb through the Web and newsgroups, as well as "white pages" directories that list millions of e-mail addresses.

The white pages, in particular, are a boon for the Internet investigator - and for anyone who needs to find an e-mail address. But privacy advocates are raising alarms. They contend that the directories are open to abuse by "junk e-mailers" and complain that listings should be voluntary.

These are valid concerns. There should also be limits on how much information is provided in a directory. Bigfoot, for example, displays not only your name, postal addresses and phone num-

ber, but also a map - in case your Internet friends and foes need directions to your front door.

Yet I suspect that much of the opposition to e-mail directories is motivated by a desire to maintain the quasi-anonymity of cyberspace. I have little sympathy for those who hide behind pseudonyms to send messages they would not have the courage, or stupidity, to deliver in person.

Search tools may even help to clean up the Internet by bringing it home to users that they are as much responsible for the words they tap into an online discussion group as those that they express elsewhere. One can only wonder how many of the bizarre Internet newsgroups would exist if participants realised that their true identity and address is not difficult to find.

To date, the privacy debate has focused primarily on the potential for commercial exploitation of personal information. Yet information already freely available on the Net may pose a more immediate and potentially more serious threat to personal privacy. There are huge archives of information on the Internet that may contain embarrassing, or even incriminating messages, many of

which can now be searched and linked to individuals. How long will it be before an Internet check becomes part of the process of getting a job or a loan?

You are on the road. Whether it is Bangalore or Birmingham, you are a long way from home and office. So how do you pick up your e-mail? Even assuming that you crawl under the hotel bed and figure out how to plug your modem into a foreign phone jack, the telephone costs of calling your Internet service back home may be prohibitive.

Enter i-Pass. Aldin to bank networks such as Cirrus and Star that allow customers of one bank to use the ATMs of another, i-Pass is forging agreements among Internet service providers to enable them to trade time on each other's networks. The goal is to provide local access numbers for travellers. To date, i-Pass has signed up Internet services in some 500 cities. Providers are expected to begin rolling out the service in the next few months.

This is an idea whose time has come. E-mail is now an essential form of business communication. Local access, wherever you may be, would be a big advantage.

"channels" that will automatically be updated on their computer's hard disks at predetermined intervals.

PointCast, which pioneered the Internet broadcast approach with its news services, has already proven the concept. With its automatic updates of news on selected topics, PointCast is a big time-saver. The drawback is that it may not carry all the news services you want. Castanet, in contrast, enables any Web publisher to become an Internet broadcaster. Marimba's founders imagine channels carrying global interactive games, real-time sports-casts, programs to automatically alert you to news relating to investments and Internet soap operas.

Does this mean that eventually there may be thousands of channels on the Internet? If so, the limited storage capacity of most PCs could force users back into the search and download mode. Alternatively, we may become far more selective about the services we choose to access.

This technology could nonetheless change radically the way information is published on the Internet. Already Marimba is beginning to look like the next Netscape. I have a feeling we will be hearing a lot more about this little band of programmers.

What are your views on Internet privacy? Are the white pages directories giving away too much information? Should snoops be able to search your newsgroup messages? Are Website operators tracking your activities? Join me in the new Eagle Eye discussion group on Ft.com, the FT Web site, at <http://www.ft.com>. Louise Kehoe can also be reached via e-mail at lkehoe@ix.netcom.com

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NEWS: UK

Minister dismisses 'arms for oil' claims

By Bruce Clark, Diplomatic Correspondent

Mr Malcolm Rifkind, the UK foreign secretary, yesterday dismissed as "total rubbish" suggestions that Britain had relaxed its arms embargo against Argentina as part of a trade-off involving oil exploration in the south Atlantic.

"It is total, unqualified, unequivocal, unconstrained and unlimited rubbish," he

told diplomatic correspondents. "I can say that with full knowledge of the facts, unlike those who are giving an alternative version."

In a documentary tomorrow night, Channel 4 television will claim that UK moves to loosen the interpretation of the arms embargo coincided closely with negotiations on an oil exploration deal that led to an accord in September 1995.

The *Dispatches* programme

also asserts that a substantial change in export policy towards Buenos Aires was hidden from parliament.

The programme stops short of alleging a direct link between arms exports and oil exploration but it leaves the viewer to draw his or her own conclusion about the timing, according to a Channel 4 spokesman.

Mr Eduardo Menem, an Argentine senator and brother of the Argentine

president, disclosed in London on September 13 1995 that he was optimistic about an early move to relax the embargo and authorise the supply of naval engine parts. The oil exploration deal was signed by Mr Rifkind and Mr Guido di Tella, Argentine foreign minister, in New York on September 27.

Mr di Tella says in the programme that he used the meeting to reiterate Argentina's wish for an early lift-

ing of the embargo, but he does not suggest that there was any trade-off.

The documentary includes interviews with Argentine naval officers who confirm that the procurement of parts for Tyne engines, made by Rolls-Royce for Argentina's warships, had recently become much easier.

Rolls-Royce said yesterday it had approached the DTI about 18 months ago for guidance on whether the

engines could be sold to Argentina under the embargo. The DTI had advised that the whole engine was subject to embargo but some of its parts could legally be exported. The company declined to say when the DTI pronounced this. Mr Rifkind said the September 1995 oil exploration agreement "came after many months of negotiations (which) did not include extraneous issues".

Manufacturing optimism grows

By Robert Chote, Economics Editor

The upturn in British manufacturing is set to gather pace in coming months, with no sign yet that the stronger pound is causing any problems, the Confederation of British Industry said yesterday.

Adjusting for normal seasonal patterns, the latest quarterly industrial trends survey by the CBI - the UK's largest employers' lobby - showed a marked improvement in manufacturers' optimism, with the balance of companies expecting to invest more in plant and machinery rising to a seven-year high.

The survey will provide ammunition for both Mr Kenneth Clarke, the chancellor of the exchequer, and Mr Eddie George, the governor of the Bank of England - the UK's central bank - when they discuss interest rates next Wednesday. It suggests that the benefits of strong consumer spending are feeding through to Britain's factories, but are so far not causing much inflationary pressure.

Over the past four months new orders picked up at their sharpest rate since April last year. Both domestic and export orders are forecast to rise more strongly over the next four months, although in recent

surveys these expectations have proved over-optimistic.

The survey of 1,155 manufacturers was carried out before the recent surge in the pound. But Mr Andrew Buxton, chairman of the CBI's economic affairs panel, said subsequent anecdotal evidence had suggested that industry was not worried by the present level of the pound.

"There will obviously come a point where they would worry, but I don't know what that is," he said. Mr Buxton added that interest rates should be kept at 5.75 per cent for now, but that the next move was more likely to be up than down.

The pound edged up to 89.3 per cent of its 1990 value against a basket of other currencies, compared with 89 per cent on Monday. Expectations of higher interest rates in the run-up to the general election - due to be held by the end of May - meanwhile receded a little in the sterling futures market.

Factory output has stagnated for most of the past year, with tentative signs of an upturn during July and August.

The Engineering Employers' Federation, meanwhile, forecast that business in its industry would increase by 3 per cent next year, up from the 1.9 per cent improvement expected in 1995.

UK NEWS DIGEST

Shipping laws to be tightened

New laws designed to avert shipping disasters and clean up Britain's coastal waters will be brought forward today by Sir George Young, transport secretary. The Merchant Shipping bill will put into force many of the recommendations contained in Lord Donaldson's report into the Braer oil disaster off Shetland in 1993.

The new bill will tighten up rules on waste disposal in ports, provide ministers with more powers to intervene in a pollution incident and require non-UK ships to carry full insurance.

Sir George believes last February's Sea Express oil spill in Pembrokeshire has heightened the need for new legislation on marine pollution. It also represents the latest stage of the government's crackdown on sub-standard shipping using UK waters.

Sir George is also looking for ways of passing on the costs of port-shipping inspections to ship owners. Currently the cost is borne by the British taxpayer. A fifth provision will increase the liability to shipowners for compensation in pollution incidents. At present the limit for oil pollution is £130m (\$202.80m), a figure agreed under international maritime law. Under the bill, a new £200m limit will be set for spills involving substances other than oil. The final major component of the bill will be a measure requiring ship owners from outside the UK to have full third-party pollution insurance cover while operating in UK waters. *George Parker*

AEROSPACE

More global licences to be granted

Charter airlines have been given greater freedom to operate international routes, under liberalisation measures announced yesterday by the Civil Aviation Authority.

The CAA said it would grant charter airlines unrestricted global airline licences by abolishing the requirement for them to gain a licence for each route outside Europe. It granted the first global licence yesterday to Britannia Airways, part of Thomson, the UK's largest tour operator.

Britannia, which has been working closely with the CAA to establish the new global licence, said yesterday that it would speed up the process of establishing new routes and would save on administration. It was also a recognition of the expanding international operations of charter airlines, it said.

Long-haul package holiday travel has increased substantially in recent years, with destinations such as the Caribbean, the US and Australia joining the more established Mediterranean markets. Britannia said long-haul travel accounted for 20 per cent of its business from nothing 10 years ago. *Scheherazade Dameshku*

SINGLE CURRENCY

Two business sectors endorse Emu

The pro-European political lobby has been given fresh ammunition after two separate business sectors concluded they would benefit if the UK joined European Monetary Union.

The Chemicals Industry Association (CIA) announced that it supported early British entry into Emu, if the project was viable. Meanwhile, research from the Association of British Insurers also argues that UK entry could have a positive impact on the industry - although the benefits would initially be modest.

The findings are likely to fuel the debate about the impact of a single currency on UK companies ahead of the conference for the Confederation of British Industry - the UK's largest employers' lobby - next month. *Gillian Tett*, Personal View, Page 12

EMPLOYMENT

Flexibility 'will aid jobs growth'

British executives are confident about business growth prospects, with 45 per cent expecting to create jobs over the next four years, according to the Institute of Management and the recruitment group Manpower.

Their fifth annual survey of long-term employment strategies attributes this optimism to the increasing use of flexible working practices in the UK.

The survey said the division of workforces between "core" workers on staff and "complementary" workers on contract was developing as employers sought ways to reduce costs and gain competitive advantage. Executives forecast that their use of contract workers would increase further as the European Union sought to impose more controls over directly employed workers in the UK. *Andrew Dolgin*

QUEEN'S SPEECH

Legislation to target crime rate

A crackdown on crime is the centrepiece of this government's last legislative programme, which has been designed with the aim of the general election taking place on May 1 next year. Today's state opening of parliament and Queen's Speech will be ruthlessly exploited by Mr John Major, the prime minister, as showing his commitment to the crusade for "good citizenship" launched on Monday by the widow of a headteacher murdered outside a London school.

Robert Peston

Reinsurance for earthquakes in California found

By Jim Kelly, Accountancy Correspondent

The London insurance market is to provide \$300m in reinsurance cover for the California Earthquake Authority - an innovative state-sponsored body set up to provide homeowners in the state with protection against catastrophe.

The latest figures on the market's involvement in the scheme were given yesterday in London by Mr Chuck Quackenbush, the California state insurance commissioner. He said Lloyd's would provide \$200m of this. The earthquake authority will use private sector capital and insurance cover and, in a further innovation, a layer of cover will be provided by the capital markets through special bonds issued in the US.

The scheme is designed to help solve the state's crisis over homeowners' insurance which followed the 1994 Los Angeles earthquake. Some insurance companies refused

to renew policies and most are limiting new ones.

Mr Quackenbush said that if homeowners "go bare" and have no cover the taxpayer eventually suffered as the state would be required to step in and help if an earthquake struck. Rather than legislate to ensure homeowners were covered he said the state had opted for a partnership with the private sector.

He said it was a unique solution to providing insurance in areas prone to natural catastrophe that could provide a model for other states and countries. "We are harnessing the forces of the private sector," he said.

Mr Quackenbush said that a further \$60m worth of cover was being provided by European reinsurers - including \$100m from both Munich Re and Swiss Re - although their subsidiaries would contribute more to the total.

The contributions are part of \$2bn in cover being sought as part of a complex



Chuck Quackenbush: harnessing private sector forces

\$10.5bn reinsurance programme. Mr Quackenbush said that once in place the scheme would be adequate to meet claims from a disaster - including the San Francisco earthquake of 1906. It would be sufficient to cover the 1994 quake two-

Government in rail sell-off row

By David Wighton, Political Correspondent

A renewed row over the privatisation of the national railway network erupted yesterday after the disclosure that the government blocked a plan for excess profits made by private operators to be shared with taxpayers.

A report by the National Audit Office also revealed that the rail franchising director broke Treasury guidelines by running up a \$40m (\$63.40m) bill for City of London advisers without setting any budget. The disclosures will spark renewed criticism of the rail sell-off process which has seen directors of a train-leasing company pocket \$80m (\$124.80m) for selling out seven months after privatisation.

Mr Roger Salmon, the franchising director and former NM Rothschild merchant banker, believed

strongly that the best value for taxpayers would be provided by requiring private rail operators to share any abnormal profits with the taxpayer.

But the audit office report reveals that Sir George Young, the transport secretary, blocked the move. In December 1995, Sir George took the unusual step of directing Mr Salmon formally not to pursue profit sharing proposals.

Ministers argued that such provisions could reduce possible benefits to passengers and would cut total returns to the taxpayer as bidders would offer less for franchises.

Mr Andrew Smith, shadow transport secretary, said: "In forcing through rail privatisation at any cost, bulldozing the profit-sharing proposals of his own accounting adviser, the secretary of state gave the green light for super-profits at the taxpayer's expense."

US company in Irish expansion

By John Murray Brown in Dublin

Northern Ireland's attempt to attract inward investment was given a fillip yesterday with the announcement that AVX, a US electronics company, is to spend \$45.7m (\$71.39m) over three years upgrading its Coleraine factory.

AVX, which makes ceramic capacitors for the consumer electronics, motor and telecommunications industries, plans to double daily production to 40m units within five years. It is to install a "clean room" facility.

The expansion by one of the oldest US companies in the province illustrates the fact that much fresh investment attracted to Northern Ireland is by existing investors, as distinct from new investment. The AVX expansion is not expected to create jobs.

The Carolina-based com-

pany, which employs 950 people in its factory in Northern Ireland and which set up in 1979, will receive an IDB grant of \$8m towards the development.

The news coincides with the publication today of the annual report of the Industrial Development Board. The report says 1995 was a record year, with 4,989 jobs promised from 35 inward investment projects compared with 3,141 jobs in the previous year.

The IDB said it was revising its three-year jobs target to 1998 from 12,000 to 18,000.

The figures suggest that the ceasefires have had a less than dramatic impact on foreign perceptions of business prospects within the province.

The US-listed AVX corporation, which also has its European sales and distribution centre in Northern Ireland, at Larne, had sales of \$1.1bn in 1995-96.

Recovery of Scandex clients' money 'unlikely'

By Clay Harris in London

Investors who lost more than £1m (\$1.56m) on high-risk currency trades are unlikely to see much practical benefit from yesterday's appointment of a provisional liquidator to Scandex Capital Management, the High Court was told.

Mr Philip Heslop QC, for the Securities and Investments Board, said: "The prognosis of significant recovery [of assets] must be poor." Mr Finbar O'Connell, of accountants Grant Thornton, was appointed provisional liquidator.

The SIB is seeking to bar Copenhagen-based Scandex and Mr Jeremy Bartholomew-White, its man-

aging director, from engaging in investment business in the UK. Mr Heslop said the SIB would pursue its action against Mr Bartholomew-White and inquiries into Scandex.

In a statement last night, Mr Bartholomew-White's solicitors emphasised that he had presented the winding-up petition at the behest of the court. "He does not accept and has never accepted any wrongdoing either on his part or that of Scandex." He would "fight vigorously" the SIB's claims.

Earlier yesterday, Mr Bartholomew-White was cross-examined about shares in companies which Scandex sold to investors and about the "US representative

office" listed on its stationery.

On repeated occasions, Mr Bartholomew-White said he could answer questions if he were allowed to go to Denmark to obtain information. He has agreed not to leave the UK without the SIB's permission. He said all transactions carried out by Scandex were "honourable" and "accountable".

Referring to a letter that was sent to investors in Mr Bartholomew-White's name, Mr Heslop asked for the identity of "stockbrokers in the US" with which Scandex was said to have established "working relationships". Mr Bartholomew-White said he did not know the answer.

The Scandex managing director said he had never visited the New York office, said to be at 99 Wall Street, and did not know the name of the company that employed the people working there. Mr Heslop asked why calls to the number on the stationery reached a company called Roundhill First Capital, which said it had not heard of Scandex. Mr Bartholomew-White said it was possible it did "not want to be seen to be involved".

Mr Bartholomew-White said much of Scandex's back office operation had been contracted out to CDC, a Geneva-based company which also acted as counter party to some of its foreign exchange

deals. The court also heard of previous business links between Mr Bartholomew-White and Mr Stephen Wheatley, who was described by the Scandex chief as a consultant to CDC.

Euro Currency Corporation, a London-based foreign exchange company run by Mr Bartholomew-White and which ceased trading in April, had cleared its trades through Sovereign (Fores), a company of which Mr Wheatley was a director and shareholder. Asked if Mr Wheatley had financed Euro Currency, Mr Bartholomew-White said he "did assist Euro Currency with its initial expenditure" to the tune of "about £50,000".

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ARTS

Television/Christopher Dunkley

The insidious formula system

Television is now so awash with formula drama... popular fiction series constructed to sets of specifications governing everything from length to location...

Rhodes to life? Do you have the foggiest idea what is going on? The trouble seems to be that instead of having the interests, instincts and skills of a dramatist at its centre, Rhodes springs from the passions of a journalist...

anything less like formula drama than *Loving*, BBC2's dramatisation of Henry Green's novel from the 1940s, set in wartime Ireland...

the Edwardian world, the great country houses of the 1930s and 40s, which most of us know only from television. But when you finally re-emerged from the looking glass you tended to wonder why, instead of all the hints and allusions, we could not simply have been told the story straight out.

Unhappily the much admired *Prime Suspect* series is now looking pretty much like formula drama, too. This is partly because, having helped invent the more-macho-than-men female-detective-with-wimps-in-tow stereotype it now looks awfully like the clones which followed it.

More seriously, if you insist on sticking to the four-hour formula when you have 90 minutes of good material, you begin to look slow and even risk being boring.

when you have 90 minutes of good material, you begin to look slow and even risk being boring. Oddly enough this particular production, *Prime Suspect 5*, also suffered from the sort of prescriptive journalism seen in *Rhodes*.

claims... laws... tightened

Thank heavens for Bernard Shaw. Some plays today still seem to present women as if in the era before Ibsen's *A Doll's House* (1879) women whose first duty is not to themselves but to their husbands and children...



Camp: Maggie Steed and Neil Stacy in 'Mrs. Warren's Profession' Theatre/Alastair Macaulay

Shaw - with subtexts

London's new production of this play is directed by Neil Bartlett, artistic director of the Lyric Theatre, Hammersmith. Thanks to Shaw - whose sheer craft does so much to teach actors how to play him even now - Bartlett's staging is a great, and heartening, improvement on his last *Sensation*, which I reviewed last month.

and it is awkward how much Maggie Steed's Mrs Warren, both tough and mannered, looks and sounds like a female impersonator. Gruff-voiced, she uses a humming tremolo on her vowels, turns her final consonants into extra vowels 'until she died (-der)' - and sounds like some English working-class Mae West, but without the zest or the nuance.

der occasionally about Vivie's sexual orientation, too. Most of Steed's performance is good; I especially admire the way she plays the whole role with full emotion but without once raising her voice. But it would be better if her hunch/camp ways did not distract us into subtexts that are not Shaw's but Bartlett's.

and Gregor Truter, minimising the callow jollity of young Frank Gardner, Vivie's suitor, becomes the most affecting character onstage. As his ecclesiastical father and as Mrs Warren's business partner, John Quentin and Ian Gelder lead strong, well-paced playing.

But Shaw carries us over all these hills. No, Mrs Warren's Profession is not a great play - it is too schematically locked into dialectic to be great - but, like so many Shaw plays, it is far more engrossing than many that are. Bartlett is a merchant of camp, but when Vivie insists they must part, Mrs Warren, though she has scarcely been an attentive mother herself, reveals the selfishness of parenthood: 'Who is to care for me when I'm old?' Vivie, however, has learnt that she wants neither parent nor husband. She rejects both. When the curtain falls, it is hard to know whether your heart is with Vivie, who is now alone as she will always be, or with Mrs Warren ('Lord help the world if everybody took to doing the right thing!')

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anyone could see the faults of this production, but in truth they hardly matter. Both cast and audience are caught up in Shaw's play. Lyric Theatre, Hammersmith, London W6.

Theatre/David Benedict Difficulty with Dietrich

'Love's always been my game / Play it how I may / I was made that way / I can't help it' In common with almost every public remark she made, the sentiment behind Marlene Dietrich's signature songs cannot be trusted. Fashioned (in every sense) and, most importantly, lit by Josef von Sternberg, the essence of her tantalising, insolent screen persona was sex, not pure and most definitely not simple.

the self-styled "Queen of Ajax" begins by kneeling on a fur jacket to scrub down her dressing room. The play proceeds through the course of her preparation for the evening's performance, but despite some dove-tailing of songs to Dietrich's signature present and future attitudes and reminiscences are trotted out at random and Gems never solves the problem of the bio-play: how to dramatise all the exposition.

too in love with the subject. Sean Mathias directs with kid-gloves on, stopping short of allowing his star to really let rip in her moments of anger. Sean Phillips, however, lifts all this into a different sphere. She transcends mere impersonation, deliberately moving away from the iconic image and thereby delivering a delicious shock of recognition when, for the purposes of an interview, she suddenly switches into the familiar public persona. When she stands beneath Mark Jonathan's von Sternberg-style lighting dressed in a copy of the famous \$8,000 shimmering Jean Louis sheath, the illusion is complete.

Set back-stage and on-stage at a concert in Paris in the 1960s, the actress's great strength is a warmth, immediacy and directness which leave, however misleadingly, a down-to-earth impression: naturalism, in fact, the enemy of these poems' curvy fully choreographed vocal rhythms. Add to this the fear that she might, like many of her colleagues, be tempted to "act" the Sitwell verbal arabesques.

linguistic curlicues and Corinthian clusters of images, and even Stevenson devotees were suggested limited rehearsal time challenge of highly-wrought artifice. In the event all went swimmingly, one false start and some initial theatricality apart. By the time we reached "By the Lake", with its chill mournfulness for dead love, she, together with the instrumentalists, was in confident form. The mixture of witfulness, mockery and dream-like hallucination of Daisy and Lily's wandering in "Valse" could not be bettered; and the actress's much-loved risqué tones came into their own in the equally loved "Popular Song". By now the listener felt as confident as Stevenson that she will and should do *Façade* again.

Both reciters adopted a Mummery accent for an ebullient "Country Dance". Stigoe evoked (unintentionally?) a throatily nervous John Major for the tra-la-lala-las of "Polka" (funny and unexaggerated) and rattled out the patter of "Old Sir Falk" like a machine-gun. Throughout, the conductor seemed more attentive to the players than the speakers, doubtless adding to the tension of performing under the eye of the composer's widow, herself something of a specialist in the work. If there were moments which suggested limited rehearsal time - the band in "Four in the Morning" was louder and less sensitive than ideal - there was fine playing, notably in the drowsy sensuousness of "A Man from a Far Country". Piers Lane was the buoyant pianist in the Sinfonia Concertante, where the orchestra captured both the predominant bright primary colours and the pastels of the minor-key slow movement. The Symphony, still the subject of contention among Waltonians, found an able champion in Handley and the band who emphasised a sleek, gleaming astuteness of tone, the touch of orientalism in texture, and an emotional introspection that recalls Walton's opera, *Troilus and Cressida*.

Concert A cracking 'Façade'

Die Walküre: by Wagner. Conducted by Bernard Haitink and performed by the Royal Opera. Soloists include Ulla Gustafsson, Jane Henschel and Penelope Chalmers; 5pm; Oct 25

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unlikely

Edward Mortimer

Positive contact

Isolation by the outside world is no way to persuade regimes to improve their human rights records

Last week I attended the opening of a photographic exhibition in London entitled "Kurdistan: Repression and Resistance". It was concerned not with the situation in northern Iraq ("southern Kurdistan") but with the equally dire, and less well publicised, plight of the Kurds in south-eastern Turkey ("northern Kurdistan").

Hundreds of villages have been burned down by Turkish security forces since 1980. Perhaps as many as 2m people have fled their homes, most of them forcibly evacuated after refusing conscription as village guards, which they knew would expose them to attack by the guerrillas of the Kurdistan Workers' Party (PKK). Many now live in filthy shanty towns on the outskirts of big cities, lacking both employment and basic services.

Torture is "widespread and systematic" in Turkey, and even children are not spared, according to a report (*Turkey: No Security Without Human Rights*, published this month by Amnesty International). In the six years to 1996 more than 90 people are known to have died in custody, and well over a hundred have "disappeared" after being arrested. More than 1,000 have died in political killings, apparently orchestrated by the security forces.

Of course, the violence is not one-sided. The PKK too, according to Amnesty, has killed hundreds of defenceless people. But that cannot justify the brutal behaviour of the Turkish state.

At the exhibition's opening Mr Haluk Geger, a Turkish writer, spoke of the "organic unity" between human rights in Turkey and the Kurdish war. To research the root causes of the war, he said, is a punishable offence; to publish the results makes you a criminal or terrorist. Thus

the Turkish people are denied the right even to think about the most fundamental problem facing their country. He compared the Turkish state to a sinking ship, but said the Kurds (to their great credit) wanted not to abandon it but to help clean it up.

This time last year Turkish diplomats were lobbying hard for the customs union between Turkey and the European Union. Promises were made, and constitutional amendments passed, to improve observance of human rights. Mrs Tansu Ciller, then Turkish prime minister, called elections for December 24, 10 days after the European parliament was due to vote.

She presented herself as the last bastion of European democracy against Moslem fundamentalism, into whose arms she said Europe would drive Turkey if it rejected the customs union.

The European parliament took note, and the customs union is now in force. But the Islamists won the election anyway. Their leader Mr Necmettin Erbakan is now prime minister, with Mrs Ciller as his deputy.

The party which won most votes in four southern provinces received no seats, because it fell short of a countrywide 10

per cent threshold. It is now in the process of being banned - as happened to previous parties which mobilised the Kurdish vote. Overall the human rights situation is clearly no better, and probably worse.

Not surprisingly, the Kurds and their friends are very angry. Mr Geger even said foreigners who supported the customs union had Turkish and Kurdish blood on their hands. That stung me, because I was one of them - as readers of this column may remember. But I am still not convinced we were wrong.

Personally I was not impressed by Mrs Ciller's scare-mongering about the Islamists. To me it seemed a good idea, as it apparently now does to her, that those who voted for Mr Erbakan should see how he performed in office, provided there were safeguards to ensure they had a chance to vote him out again.

Nor did I put much trust in her promises and amendments. Only last week I received yet another press release informing me that she had announced, once again, "the first in a series of reforms of laws affecting human rights".

Such legal provisions will always be ignored or circumvented so long as Tur-

key society has not internalised the values on which they are based, and achieved a broad consensus on the need to enforce them.

That can only be a long process, but there are signs that it is happening - one of them being the very fact that Mr Geger could make such a speech in public as he did in London, knowing he would be back in Ankara next day. And I still think this process can best be helped by maximising contact between Turkey and the rest of Europe, not by cutting it off.

The same surely applies to Cuba and Iran, *pace* Senators Helms and d'Amato. I suspect it even applies to Burma, although there one hesitates to disagree with Ms Aung San Sun Kyi, a leader who was able to demonstrate, in the 1990 election organised by her opponents, that she enjoyed the confidence of more than 80 per cent of Burmese voters, and who is now calling for sanctions because the ruling junta still refuses to respect that verdict, or even to hold a dialogue with her.

If the junta were weak, divided and heavily dependent on western support, so that the shock of sanctions might induce a rapid change of heart, it would be worth trying. But sadly that is not the picture given by recent reports from Burma. Its rulers are clearly determined not to hand power to Ms Suu Kyi at any price.

They have a firm grip on the country. For a long time they isolated it almost completely from the rest of the world. There is little reason to think a further bout of isolation would damage their power.

Isolation generally slows down economic and social change, whereas foreign trade and investment have been potent and radical agents of change throughout the world. Where the west withholds investment, it reduces its own influence.



Loosing bottles: PepsiCo under pressure for its Burma links

LETTERS TO THE EDITOR

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European parliament striving to tighten cold-calling protection

From Ken Collins MEP, and Ria Oomen-Ruijten MEP.

Sir, We read with interest your article on cold-calling ("European Artful Dodgers", October 15).

The European parliament voted amendments to the recent directive on distance selling which give the consumer greater protection against cold-calling. We introduced a stronger element of consumer consent to unsolicited selling by telephone, and we wanted to make it possible for consumers to join "opt-out" schemes, such as the mailing preference service in the UK,

which do not yet exist in all EU countries and do not exist for many types of distance selling.

Members from our committee are at present negotiating this directive with the 15 EU governments under the new procedures introduced by the Maastricht Treaty and we hope that the majority of governments will agree to strengthen consumer protection against cold-calling along the lines that parliament has suggested.

Financial services are excluded from the draft directive. However, Commissioner Emma Bonino, who is responsible for consumer policy, is on record as having promised legislation on financial services and distance selling, and parliament will continue to pressure the Commission to fulfil this undertaking.

Ken Collins, chairman, Ria Oomen-Ruijten, rapporteur, committee on the environment, public health and consumer protection, European parliament, Brussels, Belgium

Habit not stubbed out

From Mr Steven Zitzer.

Sir, Many of my colleagues and I at the headquarters of the bank Argentaria read with great interest your interview with our president, Francisco Gonzalez (Survey: Spanish banking and finance, October 15). However, your statement that an arbitrator is to be found in these headquarters is absolutely incorrect. In fact, outside Mr Gonzalez's beautiful offices, employees habitually blow tobacco smoke in all directions, perfectly in tune with the environmental policy of Cervantes' century and blissfully ignorant of the medical warnings of the twentieth.

Thank you nonetheless for having written your profile. It has given many of Argentaria's employees an opportunity to send our president a petition requesting that he indeed be consistent with your article!

Steven Zitzer, Banco de Negocios Argentaria, Paseo de Recoletos, 10.28001 Madrid, Spain

Bad judge on child labour

From Prof Alasdair Smith.

Sir, Denis MacShane (Letters, October 17) welcomes the fact that C&A and other garment retailers are to discuss a code of conduct on child labour and poor working conditions, but asks why the UK government is opposed to the World Trade Organisation setting up a working party to discuss similar issues.

There is an important difference. Much of the pressure for action on labour standards comes from interest groups whose

concern is to protect themselves from foreign competition.

Governments are notoriously responsive to domestic producer pressure and unresponsive to the interests of consumers and foreign workers. C&A is not an unbiased judge of what is fair trade, but it is likely to be a better judge than governments or the WTO.

Alasdair Smith, Sussex European Institute, University of Sussex, Brighton, BN1 9QN, UK

No reflection on market

From Mr Peter Scapino.

Sir, Your article stating that a fall in the number of British Phonographic Industry certified music awards reflects "the subdued state of the UK music market" fails to understand the figures ("Music awards take a drop", October 15). The total number of awards did fall, but largely because the number of silver (lower value) awards dropped dramatically while the number of higher value

awards such as multi, triple, double platinum and gold awards all increased. Year on year the total number of sales required for all awards increased from 20m to 29m. This does not seem to reflect a subdued market, more a buoyant state of affairs.

Peter Scapino, research director, British Phonographic Industry, 25 Savile Row, London W1, UK

Personal View - Pedro Schwartz

Emu as quack remedy

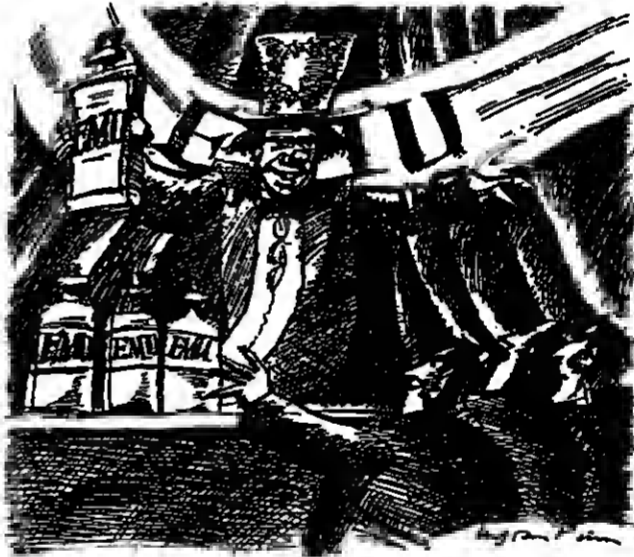
Monetary union is being peddled by Europe's politicians as if it was a panacea

Europe is on the brink of an unprecedented experiment - a merging of currencies among sovereign states, a fusing of the economic policies of diverse central banks - the like of which has not been seen in history, unless by imposition of a superior power over subject societies. The reactions of Europeans before this gamble are predictably mixed: enthusiasm or rejection in a few, grim determination in many, resignation in most. Profound anxiety is more than justified, for both economic and political reasons.

The principal conclusion I draw from the literature on currency areas, sparked off by the Canadian economist Robert Mundell in the early 1960s, is that an optimal zone is one with a single flexible labour market. A single currency can be expanded to larger areas, but only alongside a labour market in which relative wages are flexible and workers and entrepreneurs are ready to pitch tent elsewhere.

The labour market of the European Union, with its 18m unemployed, is very far from being integrated. The most important barriers are those of language and culture. Other barriers, such as over-generous unemployment benefits, national social security entitlements, non-portability of pension rights and public subsidies to ailing industries, could in principle be removed by reforming public policy. But in large parts of Europe, for the foreseeable future, they will reinforce the cultural differences, strongly discouraging people from seeking work away from home.

Thus, Spain, with a 20 per cent headline unemployment rate, and around 10 per cent of its labour force employed in the black economy, constitutes not only a defective monetary zone in itself, it would warp the smooth functioning of the



European monetary union.

A further reason for resisting the entry into Emu of countries with rigid labour markets, such as Spain, is that, once inside, they will demand subsidies to alleviate their plight. This will prolong the illness. The clearest example is Canada, where the Atlantic provinces and Quebec suffer from structural unemployment and with this pretext draw subsidies to an extent that endangers the federation.

Flexible exchange rates would not help a country with a rigid labour market, but neither would merging this country in a monetary union any good: including a country with high structural unemployment in such a union will only create additional economic and social tensions.

Unfortunately, when debating the euro, such economic analysis usually counts for nothing. Emu is peddled as a political nostrum to cure all ailments. I sometimes think that the Common Market should not have been founded in Rome but in Vienna, on Dr Freud's couch. The Germans want the union to stop them from falling into Nazi ways. The French want to be cured of an inferiority complex. The Italians want to become a nation. The Spaniards want to bury Franco. The Portuguese want to be French. The Greeks don't want to be Turks.

This dangerous experiment of monetary union,

continental circles. They have forgotten that America saved our freedoms three times in a century, most recently in the cold war. They prefer the cosiness of their tribal customs to the riches of an Atlantic culture. Instead of thinking of a north Atlantic free trade area, many Emu backers dream of Fortress Europe.

If I spoke as a Spaniard, I might be tempted to hope for an early completion of monetary union: that would force my country to control public spending and get rid of its inflationary habits. But speaking as a European, I reject the attempt to foist a federation on proud nation states. I refuse to obey the Franco-German diktat of a single currency. I lament the mounting pressures to exclude Britain from the EU. I fear the probable tensions between the "ins" and "outs", but I hope that sense will prevail and this shotgun marriage be postponed.

It is obvious from my analysis that Europe would do well to rethink its monetary plans. But if monetary union goes ahead, as I fear it may, Britain would be well advised to go it alone in monetary matters and set up an example of what can be achieved by a competitive, deregulated, private economy - especially in creating jobs for the unemployed. For a time, higher nominal interest rates will seem to give the lie to those of us who reject monetary union. But doing what is right ends by paying good dividends.

I conclude that Europe is too important to leave its fate in the hands of the political elites. Our leaders remind me of the military strategists of the first world war, who understood nothing but frontal assault and trench warfare, refused to consider anything but unconditional surrender, and after bloody victory insisted on imposing a Carthaginian peace on the vanquished. The fate of Europe should be handed back to its Peoples.

The author is chief economist at Fincorp AV, the Madrid stockbroker. This is an extract from the 26th annual Wincott Lecture given yesterday for the Institute of Economic Affairs in London.

Pfizer forum

Do (more and better) medicines keep people out of hospitals?

BY DR. FRANK LICHTENBERG

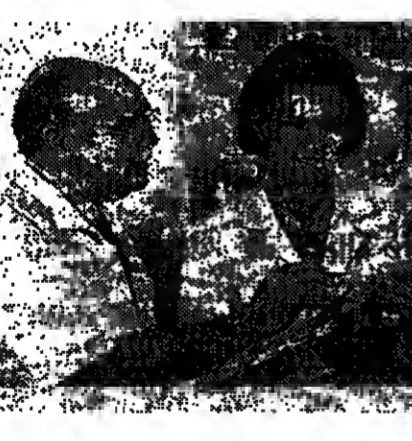
An American economist reports his findings that increased spending on pharmaceuticals can reduce the need for more expensive and invasive treatments, and thus lower aggregate health expenditures.

In a recent econometric study of all drugs prescribed in physicians' offices in the United States, I found that increased spending on pharmaceutical products is linked to substantial savings in health care costs, in particular by reducing hospitalisation. The study goes beyond individual case studies that have demonstrated the efficacy and cost-effectiveness of particular medications. In the present analysis, information was assembled at the national level on all prescriptions, hospitalisations, surgery, and mortality from several representative surveys conducted by the U.S. Department of Health and Human Services for 1980 and 1991. The data were classified by illness category, such as "hypertensive disease" and "pneumonia and influenza," and I focused the study on the amount of change between 1980 and 1991. The main objective of the analysis was to probe for the existence of a systematic relationship between changes in the drugs prescribed for each illness and changes in hospital use, surgery, and mortality associated with the illness.

The results of the study show that within illness categories, higher-than-average rates of prescribing are associated with fewer hospital admissions and shorter hospital stays. Controlling for the possible effects of other changes, it appears that an increase of 100 prescriptions is associated with 1.48 fewer hospital admissions and 16.3 fewer hospital days. High volumes of drug prescriptions are also associated with lower rates of inpatient surgery.

The study also examines the impact of another aspect of prescribing:

the extent of change from 1980 to 1991 in the kinds of medications prescribed for a particular illness. The key finding here is that along with the sheer volume of prescriptions, the "novelty" of the medications prescribed was also associated with reduced hospital use. Interestingly, though, the definition of novelty used was the actual measure of the



change in the types of drugs prescribed, and thus the measure would rise even with changes in prescribing that is related to new use of old drugs. Therefore, "novelty" broadly represents new approaches to drug therapy, rather than being strictly limited to new biochemical entities resulting from pharmaceutical research.

As for the impact on mortality, the results were somewhat mixed, depending on what measure of mortality used: the overall number of deaths decreased by 83 for every 100,000 increase in prescriptions, while life expectancy showed virtually no effect. At the very least, however, this indicates that no adverse effect on terms of mortality resulted from the decrease in hospital utilisation.

A lower rate of physician referral was also associated with relatively high levels of prescribing. In addition, there appears to be no association between prescribing and ambulatory surgery. This suggests that the reduction in inpatient surgery linked to prescription volume, mentioned earlier, was not simply a shift in the venue of surgery from inpatient to

ambulatory settings, but actually reflects an overall decrease in the volume of surgery.

An additional compelling result of the study is that not only did additional expenditures on pharmaceutical products reduce aggregate health care costs, but also that the magnitude of the savings was substantial. Indeed, the broad results suggest that every additional dollar spent on drugs was associated with several dollars of savings in the aggregate cost of hospital care. Although it would not be correct to infer from these findings that spending more on prescriptions and drug development is a painless method for reducing health care costs, the study does demonstrate the pharmaceutical industry's contribution to keeping health expenditures in check.

Based on common experience with the effectiveness - and often dramatic impact - of drugs, the findings of econometric analysis should not be terribly surprising. But the broad perspective of this study, encompassing essentially the entire pharmaceutical industry, and finding a substantial favourable impact on health care costs, adds another dimension to understanding the role of drug products in the health care marketplace.

Dr. Frank R. Lichtenberg teaches at the Columbia University Graduate School of Business, New York, USA.



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FINANCIAL TIMES

Wednesday October 23 1996

"True strength lies in having the courage to do the right thing."
KAZUO INAMORI, founder of Kyocera
KYOCERA

Ex-Sumitomo copper trader arrested in Tokyo

By William Dawkins in Tokyo

Mr Yasuo Hamanaka, the trader who once dominated the global copper market, was arrested yesterday, four months after Sumitomo Corporation sacked him, claiming he had lost \$2.6bn (£1.63bn) in unauthorised deals.

His arrest, on charges of forging company letters, followed a formal complaint by Sumitomo to the Tokyo district prosecutor's office, which had indicated in June that it was too busy to pursue an investigation into the case. Sumitomo said it was preparing a second charge of breach of trust.

Mr Naoko Kuroda, Sumitomo's managing director, insisted, however, that his executives had found no evidence so far that Mr Hamanaka had attempted to control the copper market or to drive up prices. Neither was there evidence that he had acted for personal gain. But Mr Kuroda gave no clear explanation for Mr Hamanaka's motive in allegedly forging the letters.

Other copper traders questioned the first assertion, saying that Mr Hamanaka had been able to move the market for nearly six years. They were also puzzled by Sumitomo's claim that Mr Hamanaka had acted alone.

Mr Hamanaka was known in the market as "Mr Five Per Cent" because his trading for Sumitomo accounted for about that proportion of the total world trade in copper. However, Sumitomo sometimes controlled a majority of physical copper traded through the London Metal Exchange, giving it extraordinary influence over prices.

Tokyo police yesterday searched Mr Hamanaka's suburban home for evidence and took him to the city's detention centre for questioning. Prosecutors accused him of forging the signatures of two senior managers on two letters in 1994, both to subsidiaries of Merrill Lynch, the US financial services group.

The first, in January, authorised Mr Hamanaka, then a deputy manager in

Sumitomo's non-ferrous metals division, to undertake copper trades larger than his official dealing limit, said prosecutors. They said the second letter, eight months later, had allowed him to draw cash from deposits with Merrill Lynch units, relating to their copper dealings with Sumitomo.

Mr Kuroda yesterday accused Mr Hamanaka of forging many other letters recording fictional balances with copper trading customers. Those are not included in the charges.

According to Mr Kuroda, one of the managers concerned knew about the forgeries or about Mr Hamanaka's trades, which took place off the company's books.

Mr Hamanaka yesterday remained silent about the allegations as he has done since he was sacked in mid-June. He had been involved almost to the end in a battle with some US hedge funds which were determined to drive copper prices down, while he was equally determined to keep them up.

Denmark to block EU attack on Cuba trade laws

By Caroline Southey in Brussels and Hilary Barnes in Copenhagen

The European Union's efforts to retaliate against Washington's punitive anti-Cuba trade laws suffered a setback yesterday when Denmark said it would veto counter-measures against the US.

Danish officials said Copenhagen would block proposals aimed at protecting EU companies threatened by the Helms-Burton Act because the measures compromised Danish sovereignty. The measures were expected to be agreed by EU foreign ministers in Luxembourg next week.

A Danish diplomat said Copenhagen believed the retaliatory measures did not "fall within EU competence". The diplomat admitted that Denmark was isolated on the issue.

EU foreign ministers were due to discuss proposals that would allow EU companies to refuse to comply with Helms-Burton and would allow EU companies or individuals to launch countersuits against litigants.

EU officials dismissed Denmark's claim that its decision was based on legal considerations. "This is clearly a political, not a legal, problem," an EU diplomat said.

The Danish government has recently been taken to court by a group of citizens who have accused it of contravening Denmark's constitution by handing too much sovereignty to the EU.

The group is challenging Denmark's signature on the Maastricht treaty which includes a catch-all clause, Article 235, allowing the EU to act on issues not provided for elsewhere.

The EU's proposed retaliatory measures against Helms-Burton have been based on three treaty articles, including 235.

Because of the court case, the Danish government has become more sensitive about the article's use.

The EU's efforts to present a united front against the US legislation have been dogged by legal differences and political reservations.

Germany has objected to provisions allowing companies to claw back losses incurred as a result of the US law. Others have challenged whether the EU, rather than individual member states, has the authority to take action.

A Commission official said Sir Leon Brittan, European trade commissioner, had not given up hope of persuading Denmark to approve the proposals.

Editorial Comment, Page 13

Clinton commits US to Nato expansion by 1999

By Jurek Martin in Washington

President Bill Clinton yesterday committed the US government to the inclusion in Nato of new members from eastern Europe by 1999, the 50th birthday of the 16-nation military alliance.

He took pains to reassure Russia that "enlargement is not directed against anyone [but] will advance the security of everyone".

The president did not identify which countries were most likely to become Nato's next members. But it is assumed Poland, the Czech Republic and Hungary constitute the first tier of eligibility under Nato criteria, with Slovakia, Slovenia and possibly Romania following.

Formal decisions will be made at a Nato summit next spring, following the annual ministerial meeting in Decem-

ber. Traditionally, alliance policies are set by a consensus of members.

Mr Clinton's speech in Detroit was his first of the autumn presidential campaign devoted to foreign policy. Mr Bob Dole, his Republican opponent, has repeatedly called for an expansion of Nato but the president, ahead by 15-22 points in the latest public opinion polls, was under no great political pressure to respond.

"I want to state America's goal," he said. "By 1999 - Nato's 50th anniversary and 10 years after the fall of the Berlin Wall - the first countries we invite to join should be fully-pledged members of Nato."

The alliance, he went on, "will remain open to all of Europe's emerging democracies who are ready to shoulder the responsibilities of membership. No nation will be automatically excluded. No coun-

try outside Nato will have a veto."

Mr Clinton also called for a formal cooperation agreement between Nato and Russia, over and above the Partnership for Peace programme, which provides for increased military contacts. "We should set up a mechanism for regular Nato-Russia meetings at all levels," he said.

Russia would "be among the beneficiaries of a larger and strengthened alliance, capable of 'reducing rivalry and fear' throughout Europe.

Administration officials have acknowledged some uncertainty about the Russian reaction, though last week's visit to Moscow by Mr William Perry, the secretary of defence, was partly designed to clear the way.

Queue for Nato, Page 2; Editorial Comment, Page 13

Electronic airline tickets

Continued from Page 1

encode passport details and an identifying hand print on a credit card or possibly some form of airline frequent-flyer card.

On arrival at an airport, passengers will swipe the card through a machine and place their hands on an electronic reader - a process that the company claims will take no more than 15 seconds.

Although similar systems

operate at airports in the US and Canada, IBM says its system could become standard at airports around the world within five years.

Bermuda airport, which handles 500,000 passengers a year, will start using the system next year. IBM is understood to have held preliminary talks with a number of other airports, including London Heathrow and Frankfurt, which handle far greater volumes of traffic.

Salomon

Continued from Page 1

dramatic. Salomon also lost money at Basis Petroleum, its oil refining and marketing business. The loss stretched to \$46m in the third quarter from \$13m in the second quarter.

"While quarter-to-quarter trading results are variable, overall Salomon results for the first nine months... are very strong," said Mr Robert Denham, Salomon's chairman and chief executive officer.

Editorial Comment, Page 13

THE LEX COLUMN Swinging Sally

The Wall Street joke is that there are two large, publicly quoted hedge funds - Benkers Trust and Salomon Brothers. Yesterday's results from Salomon - third-quarter net income fell to \$112m from \$268m in 1995 - endorsed the point. For all management's intentions to build the client side of the business, Salomon remains, culturally and in the spread of its business, a trading house.

The curiosity is that markets continue to be surprised by this fact: the shares fell 8 per cent yesterday. Yet earnings volatility is in the nature of the beast. The fact that it was equity and commodity trading, and oil, that hit earnings this time is incidental. Indeed, taken over a longer period, performance has been remarkably healthy; net income for the nine months rose to \$679m, from \$289m in 1995. Meanwhile, management has had some success in growing its agency and corporate finance activities. Recurring income remains modest compared, say, to Merrill Lynch's - hence Salomon's 5.5 price/earnings ratio, compared to 9.7 at Merrill.

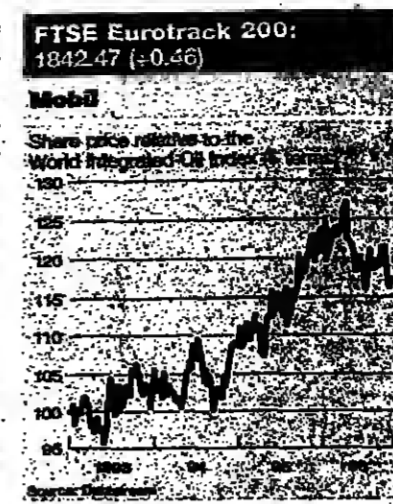
But given that the shares are only trading at a small premium to book value, value investors might consider them worth a punt.

UK cable industry

Cable investors are used to electric shocks. But yesterday's move by Cable and Wireless to splice together its Mercury telecoms subsidiary with three UK cable companies provided a more pleasant jingle. After a jump in share prices all round, the new company - C&W Communications - has an implicit value of more than £5bn (\$7.5bn). This puts C&W on 11 times last year's operating cash flow - a multiple more akin to a sexy media group than a dull telecoms operator.

With 6m homes, C&W should be able to write concessions from content providers like BSkyB. Total cost savings of up to £150m a year will be reinvested in cheaper services. And unlike British Telecom, it will be able to offer a comprehensive package of phone and media services under a single brand and on a single bill. Financially, profitable Mercury should be able to use the cable companies' tax losses while its cash flow will help to fund their capital programmes.

Such consolidation was overdue, but this deal does not itself change the industry's fundamentals. Brit-



Those savings should produce a one third lift in earnings in 1997 - excluding integration charges - and sustainable growth of 15 per cent or more thereafter. That matches the best of the international peer group, including Merck, Pfizer and Zeneca. But Novartis is still valued at a much more lowly rating. On current forecasts it is trading at just over 15 times forecast 1998 earnings, compared to 19 times for Merck and Pfizer and more than 30 for Monsanto, which has a similar mix of healthcare and agrochemical businesses. After jumping a fifth when the deal was announced in March, shares in Ciba and Sandoz have more or less tracked the Swiss market. They still look cheap.

Mobil

At first sight, Mobil's third-quarter result - a 10 per cent drop in earnings when Texaco has chalked up a 50 per cent increase - looks poor indeed. And "unfavourable market conditions", the company's excuse, looks particularly limp when its competitors are doing far better and the oil price is high. But strip out some one-off oddities and the result does little more than confirm Mobil's relative lack of gearing to oil prices, the result of heavy presences downstream and in gas. At a time when the Brent crude price is more than \$25 a barrel, this looks much more like a strength than a weakness.

Nor is there any sign of the company's enthusiastic cost-cutting losing momentum. The big strategic question lurks elsewhere - in the company's future production profile. A disproportionate chunk of Mobil's output comes from the Arun gas field in Indonesia, where production will soon start to decline. That, doubtless, is one reason why capital expenditure elsewhere has been stepped up smartly. This is not itself a bad thing, but the risk is obvious: that to keep up respectable production growth, Mobil could end up splurging too much money for lousy rewards. To be fair, there is little evidence of that so far - but investors need to be wary of pressing the group to pursue growth at the expense of returns. After all, if growth is really what Mobil or its shareholders want, a much less risky solution would be simply to merge with fast-growing British Petroleum.

Additional Lex comment on Reckitt and Colman, Page 22

Novartis

Roll on Novartis. Yesterday's nine-month sales growth from Swiss drug companies Ciba and Sandoz was deeply unimpressive at 2 per cent and 8 per cent respectively. By contrast, the UK's Smith-Kline Beecham managed 14 per cent. Happily, that has ceased to matter. US regulatory approval for the merger of the two Basle-based groups into Novartis, the world's second largest pharmaceuticals group, is only weeks away and investors have their minds firmly fixed on the SFY1.6bn (\$1.5bn) of cost savings promised by the deal.

FT WEATHER GUIDE

Europe today
Most of Europe will be sunny. Temperatures over the Iberian Peninsula will rise to 25C-28C. The Mediterranean coast will be generally sunny but Turkey will be cloudy and showers are possible. Italy will be rather cool. Thunder showers will persist around the Black Sea. A deepening depression just south of Iceland will produce harsh southerly winds over the British Isles and along the Norwegian coast. There will be abundant rain over Ireland and Scotland but temperatures will be above the seasonal average.

Five-day forecast
High pressure will dominate the continent but it will become more unsettled from Friday as the first in a series of fronts arrives from the west. Winds will be temporarily lighter over the British Isles but strong gale or storm force winds are expected over Scotland on Sunday.

TODAY'S TEMPERATURES

Maximum	Beijing	fair 17	Caracas	fair 31	Faro	sun 27	Machidi	sun 28	Rangoon	fair 33	
Minimum	Beijing	rain 18	Caracas	rain 18	Faro	sun 13	Machidi	sun 23	Rangoon	rain 10	
Abs Dhahbi	cloudy 30	Berlin	sun 10	Chicago	sun 25	Geneva	sun 15	Milpa	cloudy 25	Rio	cloudy 25
Algeria	sun 23	Bermuda	fair 25	Cologne	sun 13	Glasgow	sun 27	Manchester	cloudy 19	Rome	sun 20
Amsterdam	fair 14	Bogota	trund 18	Dakar	sun 23	Hamburg	sun 18	Marina	shower 31	S. Frisco	fair 19
Athens	shower 18	Bombay	fair 33	Dallas	sun 23	Helsinki	sun 10	Melbourne	sun 20	Sydney	sun 20
Atlanta	cloudy 22	Brussels	sun 14	Delhi	fair 32	Hong Kong	fair 28	Miami	fair 28	Stockholm	fair 8
B. Aires	cloudy 15	Budapest	sun 11	Dubai	sun 33	Honolulu	sun 31	Montreal	sun 20	Strasbourg	sun 15
Bangkok	cloudy 15	Chagan	fair 10	Dublin	rain 17	Islandia	shower 15	Moscow	cloudy 12	Sydney	sun 28
Bham	thund 35	Cairo	fair 26	Dubrovnik	fair 16	Jakarta	cloudy 32	Moscow	drzl 8	Taipei	sun 28
Bangkok	thund 35	Cape Town	fair 18	Edinburgh	rain 16	Jersey	cloudy 24	Munich	sun 11	Tel Aviv	thund 24
Beratore	sun 23					Karachi	sun 25	Nairobi	fair 29	Tokyo	fair 20
						Kuwait	sun 34	Naples	fair 18	Toronto	rain 14
						L. Angeles	sun 25	Nassau	fair 22	Vancouver	rain 10
						Las Palmas	sun 26	New York	fair 19	Verice	sun 18
						Lima	cloudy 20	Nice	fair 20	Vienna	shower 11
						Lisbon	fair 25	Niessa	thund 22	Warsaw	fair 8
						London	cloudy 17	Osaka	cloudy 23	Wellington	cloudy 23
						Luxembourg	fair 13	Paris	fair 18	Wellington	shower 14
						Lyon	sun 18	Perth	shower 20	Wilmington	cloudy 8
						Madeira	sun 24	Prague	fair 9	Zurich	sun 12

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Warm front, Cold front, Wind speed in KPH

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Over one million miles and still no oil leaks: that's the marathon performance of the 'PDR' FTFE rear crankshaft seal from Dowty Engineered Seals - part of John Crane Polymer Engineering - fitted to this delivery truck's Perkins Eagle engine. The seal's leak-free life has been a major factor in enabling truck operators Dennis Dixon Ltd to extend service intervals from every 25,000 miles to every 43,000 miles as the engine gets older. Similar experiences reported to Dowty prove that their 'PDR' FTFE rotary shaft seals dramatically out-perform standard elastomeric seals, increasing reliability and eliminating downtime. Without them, road runners couldn't set great track records.

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FINANCIAL TIMES COMPANIES & MARKETS

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IN BRIEF

Lagardère in TBS deal with Daewoo

Lagardère of France and Daewoo of Korea will share control of Thomson's digital television division...

Tenneco to take \$400m charge

Tenneco, the US conglomerate, is to take a charge of up to \$400m to cover the cost of spinning off its Newport News Shipbuilding division...

Marlboro strength drives Philip Morris

An 11 per cent increase in sales of its top-selling Marlboro cigarettes helped Philip Morris, the US tobacco and food group...

Pasminco warns on profits outlook

Pasminco of Australia, the world's biggest zinc producer, warned it would have difficulty matching its 1995-96 profits of \$40.8m...

Reckitt & Colman to hand back £152m

Reckitt & Colman, the UK maker of household products, proposed a one-off dividend of 36.65p a share worth £152m...

Companies in this issue

Table listing companies and their share prices, including ABB, AHP, AVX, Abbey National, Abitibi-Price, Aga, Air Liberté, Alcatel, American Brands, Barick Gold, Bayerische Landesbank, Bell Cablemedia, Bhp Minerals, Bridgestone, Bristol-Myers Squibb, British Airways, C&W, Ciba, Daewoo, Danier-Benz, Deutsche Telekom, Digital Equipment, Eli Lilly, Epsco, F.L.Schmidt, Federal Farm Credit, Fiat, GNL Nelson, General Re, General, Goldman Sachs, HCSS, Handelsbanken, Hitachi Zosen, Hughes Electronics, ICICI, Inco, KPN, Kao, Kimberly-Clark, Lagardère, Wolsley.

Market Statistics

Table with market statistics including Annual reports service, Foreign exchange, Bond prices, London share service, etc.

Chief price changes yesterday

Table showing price changes for various commodities and currencies, including Wheat, Soybeans, Coffee, etc.

Nichiei Finance files for bankruptcy

By William Dawkins in Tokyo

Nichiei Finance, a Yokohama-based finance company, yesterday filed for bankruptcy with liabilities of ¥961.4bn (\$8.8bn)...

Property values have fallen by 50-80 per cent from the 1992 peak, depending on the area, and some real estate agents now see signs that the worst might be over.

Nichiei Finance, listed on the second section of the Tokyo stock exchange until its suspension yesterday, will ask its main bank backers to give up loans totalling ¥170.6bn...

debts were less than a third of total liabilities, but the fiasco is a reminder that Japan's financial system is littered with unexploded bombs.

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said Mr Masuzo Kurasuko, senior managing director. On top of that, the group has guaranteed ¥200.6bn of debts on behalf of other creditors...

The three banks restructured their loans to Nichiei Finance in 1993 and 1994, but a ¥1.4bn net loss in the year to March sparked market speculation of its impending demise...

Ms Alicia Ogawa, financial analyst at Salomon Brothers

arrangement - similar to a UK-style voluntary arrangement - under which individual debt repayments will be suspended while the company seeks to repay loans under the court's supervision.

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Ms Alicia Ogawa, financial analyst at Salomon Brothers

Asie, said Nichiei Finance's collapse was a positive sign that its main banks felt confident enough to tackle the problem. Their agreement was required for Nichiei Finance to file for bankruptcy.

However, analysts voiced concern about knock-on effects of Nichiei Finance's collapse. Its loan guarantees will now be worthless to the ultimate lenders.

As of last March, DKB had ¥55.9bn in loans to the company, Asahi had ¥32.2bn and Bank of Yokohama ¥20bn.

They said yesterday they were discussing how to account for the losses.

Nice Nichiei, Nichiei Finance's parent, had its shares suspended yesterday. It said yesterday it would take a ¥12.3bn special loss in the six months to September and drop its dividend this year. That will leave it with a ¥10.7bn annual net loss, against its net profits forecast of ¥700m.

Mr Takeo Uchino, Nice Nichiei's managing director, said the deficit would be funded from reserves.

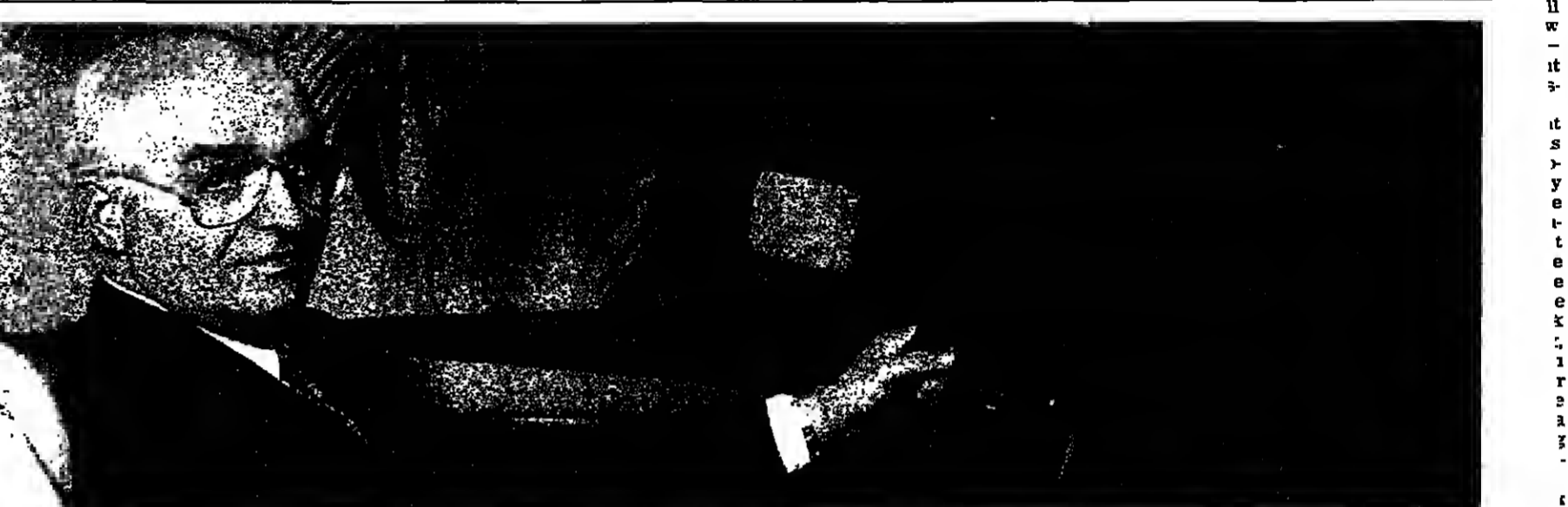
Saab scraps plans for small car

By Hugh Carnegie in Stockholm

Saab Automobile, the struggling Swedish carmaker which is managed and half-owned by General Motors of the US, has shelved plans to extend its model range. Instead, it is to concentrate on its existing cars and a new model launch next year.

Mr Robert Hendry, the GM executive who took over as Saab chief executive in August, has set aside plans to produce a smaller car to add to the basic two-model range while the company tries to reverse the losses that have plagued it for most of the year since GM bought a 50 per cent stake in 1989.

Saab, co-owned by Investor, the main investment vehicle of the Wallenberg empire, currently produces the mid-sized 900 and luxury 900 models. A replacement for the 900, which is more than 10 years old, is due to be launched next year. Saab will keep the old 900 in production for some time after the new car is on the market.



Robert Hendry, Saab chief executive pictured above in a Saab 900 convertible, has set aside plans for a smaller car to add to the company's two-model range

Mr Keith Butler-Wheelhouse, Mr Hendry's predecessor who is now at the UK's Smiths industries, said Saab would need to invest in a third, smaller model to achieve the big volume increase needed for long-term profitability. But Mr Hendry has indefinitely postponed any such planning.

Saab posted losses of Skr425m (\$64.7m) in the first half, adding to net accumulated losses of about Skr100m since GM bought into the company. In June, GM and investor pumped in Skr3.45bn in a refinancing package - on top of the Skr6bn already provided by the two since 1989.

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The company said its aim to increase sales by 50 per cent

by 2000 - from the current 100,000 cars - was based on its present model plans. The capital injection is to be spent mainly on the launch of next year's new car - which will include an estate version to be added in 1998 - and the building up of marketing in the US, UK, Italy, France and Germany, its main markets.

Saab is also working to maximise cost savings through its links to GM.

Mr John Lawson, motor industry analyst at Salomon Brothers in London, said it was realistic for Saab to achieve volumes of 150,000 based on two successful models. Adding a third model would be very expensive.

Telekom debts 'offer tax efficiency'

By Michael Lindemann in Frankfurt

Concern about Deutsche Telekom's high debt levels may be misplaced because the debt is surprisingly tax efficient, analysts at BZW, the investment banking arm of Barclays Bank, said yesterday.

However, they argue that on key indicators such as dividend yield, Deutsche Telekom compares badly with rivals including British Telecommunications and the Dutch group KPN. Investors would do better to buy stock in these companies and persuade their "management to gear up by paying extra dividends, buying back stock or other progressive financial measures", BZW concluded.

BZW's report is regarded as a rare independent analysis. It is one of the few leading investment houses to have stayed outside the consortium marketing Deutsche Telekom's shares.

In its second report on what is expected to be one of the world's biggest initial public offerings, BZW also revises its forecasts for the value of the company's shares, marking them up from an initial DM15 to DM25.

As Deutsche Telekom executives began a series of roadshows in 30 cities around the world, the shares slipped in the unofficial "grey" market to between DM33.9 and DM34.1, down from a close yesterday of DM35.

Yesterday's prices still represent a considerable premium on the DM25 to DM30 range between which the shares will be priced next month. But they are down from a high of DM39, reached on Monday shortly after the company announced the official price range.

Much of BZW's first report, issued in September, focused on Deutsche Telekom's net debt of DM96bn (\$66.2bn), which makes it the 24th largest debtor in the world.

While the company argues that it was forced to run up such high debt levels to finance investment in new technology and networks in eastern Germany, the report suggests that Deutsche Telekom has, in the process, stumbled on a technique which may have important implications for other telecoms companies.

Record issue stirs investors, Page 16-19; Observer, Page 13

Digital plunges into red in first term

By Louise Kehoe in San Francisco

Digital Equipment reported much wider than expected losses for its first fiscal quarter, raising concerns about the computer group's ability to restart its stalled turnaround.

After reporting six consecutive profitable quarters, Digital plunged back into losses in the June quarter. First-quarter results continued the downward trend. Losses for the first fiscal quarter, ended September 28, were \$66m, or 46 cents a share, compared with net income of \$48m, or 26 cents a

share in the same period last year.

Wall Street analysts had been anticipating a more modest loss of about 14 cents a share and Digital's shares fell sharply yesterday to trade at \$31 1/2 in mid-session, down 7 per cent from Monday's close of \$34. Technology stocks were generally weak yesterday but analysts linked the sell-off to profit-taking, rather than Digital's results.

Revenues for the quarter were \$2.9bn, down 11 per cent from \$3.3bn in the same period last year. Mr Robert Palmer, chairman and chief executive,

blamed the shortfall on the disruptive effects of a sales-force reorganisation during the quarter.

The reorganisation was necessary, he said, to increase direct contact with customers. He acknowledged that the changes "took longer and were more difficult to implement and more distracting to the sales force", than expected. "As a result our selling ability was temporarily reduced and our product revenues were significantly affected."

"We clearly have some fundamental sales and marketing issues to resolve in order to

achieve competitive levels of profitability and growth," said Mr Palmer. The results were "very disappointing", he said.

However, Mr Palmer remained convinced that Digital would benefit from the sales reorganisation in the long term. "Our objective remains to return our company to a position of industry leadership."

Mr Palmer said despite the first-quarter problems he was optimistic Digital could return to profitability in the current quarter.

Product revenues for the first quarter were \$1.5bn, com-

pared with \$1.8bn in the first quarter of last year. Sales of Digital's flagship Alpha computers, which had been growing at double digit rates, slowed to a 4 per cent growth rate in the quarter.

Digital faced intensifying competition following the recent announcement of systems based on fast new microprocessor chips. Digital's workforce stands at about 57,000 employees, down by about 2,000 since the beginning of the quarter. It plans to further reduce its workforce by about 4,000 people by the end of the fiscal year.

Strong US sales help SmithKline lift profits 20%

By Daniel Green in London

Growth in drug sales, particularly in the US, helped SmithKline Beecham, the UK's second-largest pharmaceuticals company, increase third-quarter pre-tax profits 20 per cent to \$374m (\$283.4m).

Sales rose 15 per cent to \$2bn, with trading profit growing 16 per cent to \$394m. The third-quarter dividend is 4p a share, up from 3.2p.

SmithKline said operating margins had been maintained in spite of a 25 per cent rise in spending on research and development.

"These are good figures but in line with expectations," said Mr Ian Smith, analyst at Lehman Brothers, the stockbroker. He forecast full-year pre-tax profits of \$1.59bn. The shares rose 2p yesterday to 785 1/2p.

The company's star performer was US pharmaceuticals sales, up 33 per cent.

Mr Jan Leschly, chief executive, said European growth, by contrast, had been patchy as a result of government efforts to control healthcare spending. In France, for example, the price of one of the company's antibiotics fell 40 per cent.

US sales were lifted especially by the good performance by the antidepressant Paxil, sold as Seraxat in the UK and some other markets. Seraxat/Paxil sales rose 54 per cent to \$189m.

Other new products, which SmithKline defines as those launched less than five years ago, also did well. Sales of Relafen/Relifex, an anti-inflammatory drug, rose 33 per

cent to \$85m, and Kytril, for side-effects of chemotherapy, was up 33 per cent to \$46m.

In consumer healthcare, sales rose 11 per cent with trading profit up 5 per cent. Profit margins were depressed by high spending on promoting the anti-smoking products Nicoderm and Nicorette.

Mr Leschly said heavy television advertising had pushed sales of these products to "about \$12m (\$7.6m) a week". But this level of sales would not last.

Over-the-counter product sales rose 9 per cent. Oral care products climbed 23 per cent and nutritional healthcare sales 7 per cent.

In the clinical laboratories unit, sales edged 1 per cent ahead, with trading profit up 15 per cent, assisted by "vigorous implementation of cost management measures".

Sales growth at Ciba and Sandoz disappoints, Page 17; US pharmaceutical groups' results, Page 21



Jan Leschly, health cnts in Europe have hit sales

Advertisement for Electra Fleming Limited, featuring 'The Stationery Office' and '£125 million Management Buy-In'. Includes contact information for Electra Fleming Limited, 86 Kingsway London WC2R 6GT.

COMPANIES AND FINANCE: EUROPE

Lagardère, Daewoo to share Thomson unit

By David Buchan in Paris

Lagardère of France and Daewoo of Korea will share control of Thomson's digital television division, while dividing up most of the state-owned electronics group between themselves.

At separate press conferences yesterday, Lagardère and Daewoo said they planned to turn Thomson Broadcast Systems into a 50:50 joint venture, with Lagardère providing the management.

Both Lagardère and Daewoo

sought to dispel the impression in France that the symbolic FF11bn they are paying for the defence and consumer electronics businesses is a bargain, given that the French state is injecting FF11bn (\$2.1bn) as a farewell recapitalisation to offset Thomson's heavy FF25bn debt.

One union at Thomson yesterday called the sale of Thomson-CSF to Lagardère "a financial swindle and an industrial scandal". Unions at Multimedia have protested about their company's sale to a foreigner.

But the real price that each company is paying remained unclear,

because both said the French government had forbidden them from revealing details of their bid until the official privatisation committee endorses the deal. The ban extends to the exact destination of the FF11bn recapitalisation.

It is understood that most of the FF11bn will indirectly go to Daewoo in recognition of the fact that Multimedia accounts for nearly FF15bn of Thomson's FF25bn debts, and that its losses have increased in this year's first half.

Mr Bae Soon-Hoon, Daewoo

chairman, confirmed his company would pick up some of Multimedia's debt - believed to be FF4bn - and stressed his commitment to making France the centre of Daewoo's worldwide plan to invest FF13bn and create 9,000 jobs over the next five years.

He believed most Multimedia employees would be happy to join a group that would not only secure their jobs but create new ones, especially in TV component manufacture in France. He also indicated an interest in forging closer

links with the SGS-Thomson semiconductor business. Lagardère plans to sell Thomson-CSF's 17 per cent stake in SGS-Thomson, but is committed to giving French state shareholders first option.

For his part, Mr Philippe Camus, Lagardère finance director, assured the acquisition would not raise Lagardère's debt-to-equity gearing beyond 0.33.

Sagem, the French electronics company, yesterday denied a press report that it was trying to mount a belated "white knight" challenge to Daewoo.

EUROPEAN NEWS DIGEST

Olivetti files suit against ex-chief

Olivetti, the troubled Italian information technology and telecoms group, yesterday filed a L100bn (\$65m) damages suit against Mr Renzo Francesconi, who resigned in September after being chief executive for a month. Olivetti alleges Mr Francesconi caused serious damage to the company by calling into question the accuracy of the group's accounts - statements that forced its shares to be temporarily suspended after heavy falls.

He is accused of deliberately breaching company confidentiality by briefing journalists and spreading alarm about Olivetti.

Turin magistrates are investigating Olivetti's past accounts, and both Mr Carlo De Benedetti, former chairman, and Mr Francesco Calo, another former chief executive, are under investigation for alleged false reporting of company accounts. *Robert Graham, Rome*

BA offer on Air Liberté

British Airways would immediately invest FF440m (\$74.44m) in the capital of Air Liberté if its FF25m offer for the private French airline were successful. The disclosure was made yesterday by Mr Robert Ayling, BA chief executive, in an interview published by Le Figaro, the French daily newspaper. It comes about a week after the UK airline tabled its takeover bid to the French carrier's administrators.

In remarks apparently aimed at French doubts about the possible takeover, Mr Ayling said he wanted Air Liberté to remain "a French company with a French identity, French employees and French managers". He said BA had guaranteed all the airline's domestic routes, including those to the Antilles and Réunion.

Under BA's plans, Air Liberté and TAT European Airlines, its existing French subsidiary, would become profitable in three years. The purchase of Air Liberté was a good opportunity to make the group's investment in TAT bear fruit, given the way the two airlines' networks complemented each other. They were only in competition on the Orly-Toulouse and Orly-Marseille routes. Acquiring Air Liberté would lift BA's share of French domestic traffic to 22 per cent. *David Owen, Paris*

ABB advances 24%

International electrical engineering group ABB Asea Brown Boveri announced net profit of \$80m for the nine months to September, up 24 per cent from last year. Analysts expected ABB to post a profit in the range of \$90m-\$92m. Group operating earnings after depreciation increased by 4 per cent to \$2.1bn. ABB said the group tax rate in the period fell from 42 per cent to 40 per cent. Revenues for were \$24.08bn, up 3 per cent on last year's \$23.32bn.

Group profits improved at all levels, based on productivity gains, increasing low cost manufacturing in emerging markets, and other cost cutting programmes. This was despite strong competition for new power equipment, higher material costs, and a lower contribution from transport activities.

It said orders received on a comparable basis, excluding its Adtranz rail joint venture with Daimler-Benz, rose 7 per cent in the period, but including its stake in Adtranz, orders received rose from \$25.29b a year earlier to \$25.44bn. The increase in orders was led by several large power generation contracts in the first-half. ABB said the Bakun dam order was not yet reflected in the group's orders received. *AFX News, Zurich*

Turnround in financial operations lifts profits

By David Buchan

Lagardère yesterday reported a 38 per cent jump in first-half net profit to FF409m (\$78.8m), up from FF296m a year earlier, chiefly due to better defence business, provision changes and lower financial charges.

Total first-half sales rose marginally, from FF25.1bn in the 1995 to FF25.4bn, with operating profit rising in line, from FF976m to FF1,068m. Consolidated net profit, before payment to minority shareholders, increased from FF612m to FF583m.

The biggest change came in a turnround on financial

operations, negative to the tune of FF45m in the first half of 1995 but FF103m in the black in the first half of this year. This was due to lower interest rates, and the reincorporation into the accounts of earlier provisions made for asset sales this year which turned out better than the group had originally estimated.

Turnover by the "high technology" defence, space and telecommunications business - destined to be merged with Thomson-CSF - increased from FF7.33bn in the first half of 1995 to FF7.65bn.

Because of improved cash flow from defence contracts,

pre-tax profit in this sector rose from FF301m to FF458m.

Mr Philippe Camus, finance director, stressed that the acquisition of Thomson would entail "no splitting up nor asset sales". The communications and publishing division, hitherto the dominant part of the group, saw operating profit fall 7.5 per cent despite a 2.1 per cent rise in sales.

The much smaller car division saw pre-tax profits decline to FF122m on sales of FF1.87bn.

This was essentially due to lower sales of the Espace, which Lagardère makes for Renault.



Fiat sells insurance interests

By Robert Graham in Milan

Fiat, the Turin-based automotive and industrial group, yesterday announced it had agreed the L325bn (\$212m) sale of finance and insurance business assets to Generali, Italy's main insurer.

The deal is part of Fiat's strategy to raise cash to cushion 1996 results from the impact of a fall in the domestic car market, which accounts for almost 45 per cent of group car sales. In September, Fiat announced it did not expect trading activities to sufficiently match 1995 end-year results, but said profits would be sustained by extraordinary sales.

The principal asset to be bought by Generali in the acquisition - being managed by Mediobanca, the powerful Milan merchant bank also linked to Generali - is a 95 per cent stake in Prime, one of Italy's 10 largest group of investment funds. Prime operates 17 investment funds with assets totalling L5,900bn.

While allowing Generali to move further into personal savings, the Fiat divestment also gives the Trieste-based insurance group a further slice of insurance business. The deal involves buying a 40 per cent stake in Prime Augusta Vita, an insurance company 18 per cent-owned by Prime, 67 per cent by Fiat and 15 per cent by Credito Agrario Bresciano (Cab).

RWE sees telecoms venture at break-even by 2000

By Wolfgang Münchau in Frankfurt

RWE, the German energy and industrial conglomerate, expects its telecom joint venture with Veba and Cable and Wireless to break even by the year 2000.

Mr Dietmar Kuhn, chairman, said he expected to sign a formal agreement with Veba and C&W before the end of the year.

The new grouping would aim for an eventual market share of more than 10 per cent, and would target business and affluent private customers of Deutsche Telekom, after the German tele-

communications market is fully liberalised in 1998, Mr Kuhn said. Earlier this month RWE abandoned a grouping made up of Vieg and British Telecom, switching to the rival Veba-C&W alliance.

Industry analysts regard the Veba-RWE-C&W team as one of the strongest challengers to Deutsche Telekom, along with another recently-formed grouping, made up of Mannesmann, the engineering conglomerate, and Deutsche Bahn, the railway operator.

Mr Kuhn forecast that full-year net earnings would exceed the DM1.2bn (\$1.8bn)

achieved in the year to end-June 1996, which were 10.1 per cent higher than in the previous year.

The results included losses of DM75m in start-up costs for the telecommunications operations.

Outlining the company's long-term strategy, Mr Kuhn said: "We want to get into growth markets. Since we have 83 per cent of our turnover domestically, we looking abroad to achieve higher growth. We want to be more international."

The company's desire to increase its foreign earnings comes against the backdrop of energy liberalisation both

in Germany and in the European Union as a whole. Mr Kuhn said the company intended to expand its position as Europe's leading private-sector energy supplier.

Like other German companies, RWE is cutting staff and this year plans to match last year's reduction of 4,500 employees, not counting acquisitions.

Earnings per share last year went up from DM2.68 to DM2.95. The dividend per share went up by 10 pfennigs to DM1.50.

RWE is among the most diversified German conglomerates. In the last financial year, it achieved total turn-

over of DM65.4bn, up 2.9 per cent.

The oil and chemicals division was the largest with sales of DM24.2bn, followed by energy, at DM21.3bn. The company also has interests in plant engineering, machine tools, construction, and mining and environmental control.

Mr Kuhn said the acquisition of Linotype-Hell by Heidelberg Druckmaschinen, RWE's printing equipment subsidiary, was proceeding according to plan.

The deal is awaiting Federal Cartel Office approval. Telekom privatisation, Pages 18 & 19

PRIVATISATION: BULGARIA

PRIVATISATION OF BULGARIAN TELECOMS SHORTLISTING OF FINANCIAL ADVISERS

The Government of Bulgaria seeks to appoint a leading Investment Bank, with significant experience in the privatisation of national telecommunications companies, as financial adviser in the planned sale of the state-owned Bulgarian Telecommunications Corporation.

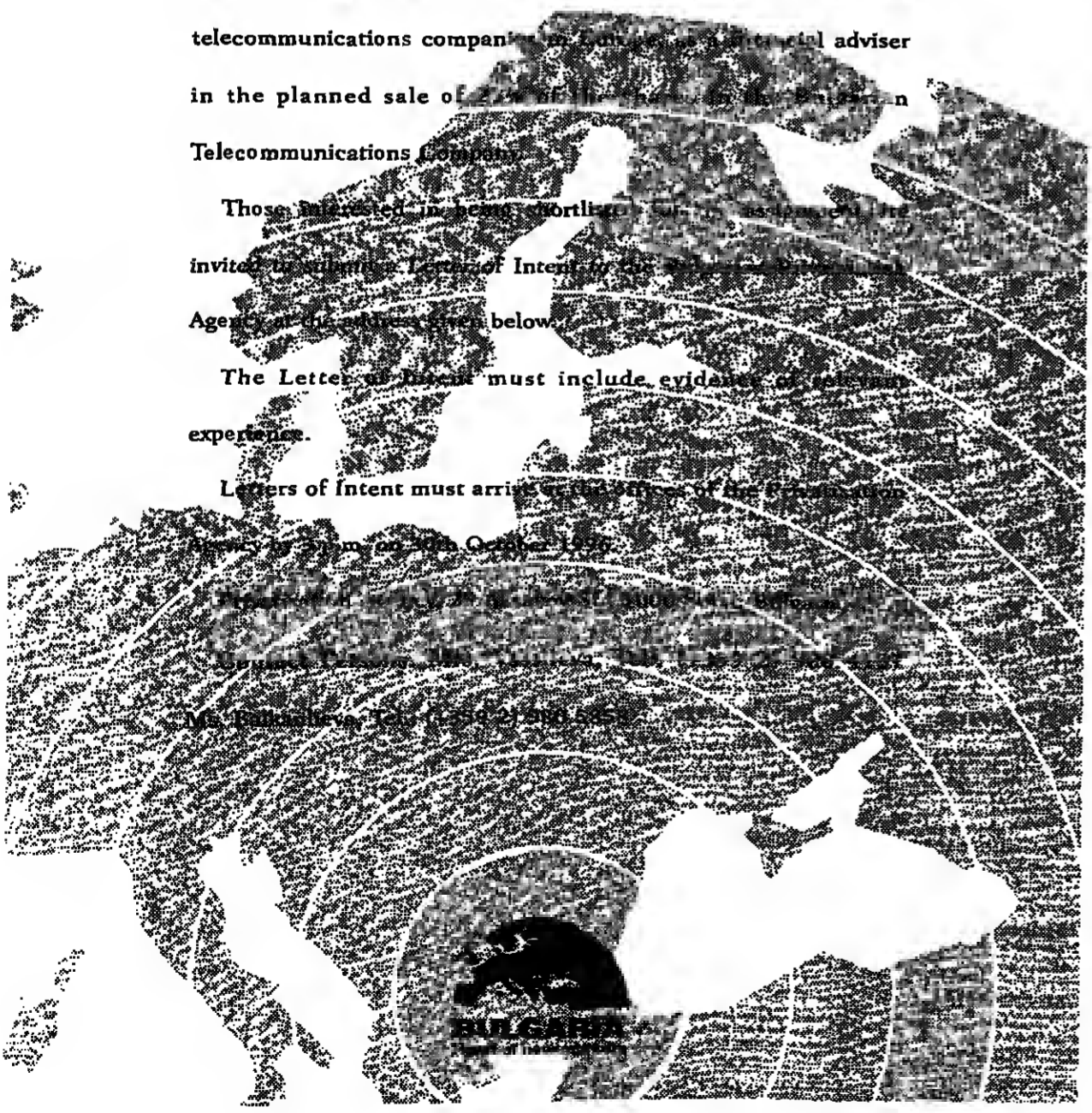
Those interested in being shortlisted should send their applications to the Bulgarian Privatisation Agency, 100 Sofia, Bulgaria.

Invited applications should be sent to the Agency by 15 October 1996. Applications should be sent to the Agency by 15 October 1996.

Agents should be based in Bulgaria. Applications should be sent to the Agency by 15 October 1996.

The Letter of Intent must include evidence of the applicant's financial strength and experience.

Letters of Intent must arrive at the Agency by 15 October 1996.



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SCANCEM

Interim Report Nine months ended September 30, 1996

- Earnings after net financial items and minority shares were SEK 947 M (783).
- Earnings for the full year are expected to total at least SEK 1.1 billion (955 M).
- Profit per share, after full tax, was SEK 14.50 (12.50). Profit per share for the full year is expected to be slightly more than SEK 17.00 (16.05).
- Cash flow amounted to SEK 1,574M (776). Cash flow for the full year is expected to exceed SEK 1.8 billion (1,336 M).

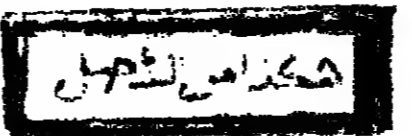
Scancem Group

SEK millions	9 mos. 1996	9 mos. 1995	Past 12 mos. 1995	12 mos. 1995
Sales	10,875	10,529	14,263	13,917
Operating income	2,090	1,657	2,505	2,072
Depreciation	-885	-588	-1,070	-773
Operating income after depreciation	1,205	1,069	1,435	1,299
Shares in associated companies	-2	4	18	24
Net financial items	-216	-145	-234	-163
Earnings after net financial items	987	928	1,219	1,160
Minority shares	-40	-145	-100	-205
Earnings after net financial items and minority shares	947	783	1,119	955
Earnings after tax	771	592	940	761

Aker Sement og Byggevarer has been consolidated as of January 1, 1996.

Scancem is one of Europe's major manufacturers of mineral-based building materials. The company's main markets are in the North Sea and Baltic Sea Regions. Scancem also conducts substantial cement operations in areas of the United States, Africa and Asia. Group sales amount to approximately SEK 14 billion annually and the number of employees totals 10,300.

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E-mail: info@hq.scancem.com



COMPANIES AND FINANCE: EUROPE

EUROPEAN NEWS DIGEST

Metro sales show stagnant market

Metro, the German retailer formed from the merger of Kaufhof and Asko Deutsche Kaufhaus earlier this year, said group sales amounted to DM45.15bn (\$29.35bn) in the nine months to September. The group provided no comparative figure. Mr Klaus Wiegandt, chairman, said sales reflected the stagnation in Germany's retail sector, which continued in the third quarter. But Metro said it still expected pre-tax profit before extraordinary to reach DM1.1bn-DM1.2bn for the whole year. He said he did not expect the consumer climate to improve in 1997 and would not be able to escape that trend. As a result, it would downgrade its sales forecast for the year. "From today's standpoint, we cannot estimate how big an effect this will have on earnings. We will try to combat any negative effects via extensive measures to boost earnings and reduce costs," Mr Wiegandt said. He said it was "completely up in the air" how much the extended shop opening hours would generate additional sales in 1997. AFX News, Cologne

Mayr-Melnhof in the black

Mayr-Melnhof, the Austrian carton maker, swung to a net profit of Sch910m (\$9.24m) in the third quarter of 1996 from a loss of Sch2m in the year-earlier period. For the first nine months, MM reported a net profit of Sch350m, up 54 per cent from Sch227m a year earlier. Full-year earnings will be up sharply from Sch214m in 1995, when an unexpected loss in the fourth quarter forced the company to cancel its dividend. The dividend payment for 1995 is guaranteed, MM added. Consolidated sales in the first nine months declined from Sch9.5bn to Sch7.9bn because of lower paper prices and increased vertical integration among MM's carton, packaging and recycling divisions. Eric Frey, Vienna

Handelsbanken mulls buy-back

Mr Arne Martensson, Handelsbanken president, said the Swedish commercial bank may buy back some of its own shares in a move mirroring a recent redemption by state-owned rival Nordbanken. "I see a buy-back as an alternative. It's our policy to create a return on equity higher than that of the other [Swedish] banks," Mr Martensson told business daily Dagens Industri. Nordbanken recently bought back its own shares to the value of SKr5bn, and Handelsbanken's over-liquidity would allow it at least to double that amount in a buy-back. However, the bank would first need to be sure that the money could not be used in a better way, such as for acquisitions, Mr Martensson said. "Our aim is to become one of the three largest banks [each of] Finland, Norway and Denmark. This we can do through small acquisitions and own establishment," he said, adding that this policy had been successful in Finland and Norway, and now it was Denmark's turn. He repeated that a merger with Swedish rival SE-Banken was not on the agenda. "There are a lot of investigations showing that advantages of scale cease to take effect at a size smaller than Handelsbanken is at present," he said. Reuters, Stockholm

TF1 sues Canal Plus

Mr Patrick Le Lay, head of TF1, France's commercial television channel, said his company was suing rival channel Canal Plus over the sports programming to be controlled by the merged Canal Plus and NetHold, a unit of Cie Financiere Richemont. In an interview in Tribune newspaper, Mr Le Lay said Canal Plus was infringing an agreement with TF1 over their partnership in the sports channel Eurosport. A suit had been filed with the Paris commercial court, seeking to have the merger between Canal Plus and NetHold blocked or at least to have all NetHold's sports programming excluded from the merger, he said. NetHold, which merged with Canal Plus on September 6, is part-owner of Italy's Telepiu, which has a digital channel devoted to sport. Mr Le Lay noted Canal Plus would also be gaining control of Supersport channels in Scandinavia, the Netherlands and Belgian Flanders. He said the merger between Canal Plus and NetHold contravened a 1993 agreement on Eurosport, whereby Canal Plus and TF1 undertook not to set up in competition with their Eurosport channel or take any interest in other channels competing with Eurosport. Mr Le Lay said TF1 was taking legal action as a member of the TPS digital satellite television consortium, due to start operating at the end of this year as a rival to Canal Plus's CanalSatellite Numerique, which has been broadcasting since April. TF1 is an affiliate of Bouygues. Cie Luxembourgaise de TeleDiffusion and Lyonnaise des Eaux are partners in TPS. AFX News, Paris

GN Netcom in US purchase

GN Netcom, a subsidiary of GN Great Nordic, the telecommunications and electrical engineering group, has acquired Unex Corporation, a US manufacturer of lightweight telephone handsets. The acquisition will make GN Netcom the world's second-largest handset manufacturer, according to GN. Netcom has about 600 employees and 1996 turnover was about DKr350m (\$56.51m). Unex has 115 employees and a turnover of about \$15m. Hilary Barnes, Copenhagen

Lego opens Korean unit

Lego, the Danish toy construction kit group, today opens a 15,000 square metre production, administrative and warehousing facility worth DKr200m (\$34m) at Ichon, about 60km south of Seoul. South Korea was Lego's seventh largest market by sales in 1995. The company began production in Korea in 1985 and now has 280 employees in the country, including 110 in factory production. The facility at Ichon brings all Lego's Korean activities, except the regional sales offices, under one roof. Lego said yesterday. Hilary Barnes

NY probe by SE-Banken

Skandinaviska Enskilda Banken, one of the Nordic region's leading banks, said yesterday it was investigating irregularities in the accounting of income at its New York operations in 1992 and 1993, and said several staff had been re-assigned as a result. It said no "direct losses" had been incurred as a result of the irregularities, which it said involved the deferral of profits from foreign exchange and bond trading from one year to another and transfers between departments. It said no customer of the bank was involved and there was no evidence or suspicion that employees had personally benefited from the transactions, which were uncovered during tax audits. The bank said it was not clear if there would be any net change to the bank as a result, but said the scale of the affair was "not of any material nature". Hugh Carnegie, Stockholm

Changes at top of Aga

Aga, the Swedish industrial gas group, said Mr Marcus Storch would step down from his post of chief executive at the end of this year. He will be replaced by Mr Lennart Selander, who is currently head of the group's Latin American operations and has been with Aga since 1973. Aga said Mr Storch would remain on the board. AFX News, Stockholm

Sales growth at Ciba and Sandoz disappoints

By Daniel Green Shares in Ciba and Sandoz, the Swiss pharmaceuticals companies which are in the process of merging to form Novartis, fell yesterday after both revealed third-quarter sales below expectations. Ciba's group sales rose 2 per cent to SFr16.3bn (\$13.5bn), below analysts' expectations of about 5 per cent. The shares fell SFr6 to SFr1.588. Of the company's three divisions - healthcare, agriculture and industry - the latter performed the worst, with sales down 2 per cent to SFr5.8bn. This was the result of the deconsolidation of sales of the composites business following its merger with Hexcel, the US composites specialist. Sales in the healthcare side grew 3 per cent to SFr6.1bn, much less than the average growth of large pharmaceuticals companies

which have recently reported third-quarter figures. Ciba blamed generic (unbranded) competition in the US for poor performances from two of its best-selling drugs: Voltaren, an anti-inflammatory, and Lopresor, for high blood pressure. The company also warned that fourth-quarter sales in the US would be hit by "a new pricing strategy". For the first time, the company raised prices without warning and "as a result, the usual sales due to stockpiling in the fourth quarter will not occur". The company's agricultural sector was the best performer, with sales up 8 per cent to SFr4.3bn. Ciba said that more acres of crop were being planted, and sales of new herbicides and fungicides had been good. Sales at Sandoz in the nine months to September rose by

8 per cent, from SFr10.5bn a year ago to SFr11.3bn, figures restated to take account of disposals. Analysts had expected sales of more than SFr11.5bn and Sandoz shares fell SFr8 to SFr1.492. Pharmaceuticals sales rose from SFr5.3bn to SFr5.8bn. Sales in the nutrition business, which includes Gerber foods, rose from SFr2.6bn to SFr2.7bn. The company blamed "declining consumer demand in Europe" for the sluggish performance of nutrition. The third division, largely agricultural products, increased sales from SFr2.6bn to SFr2.8bn. The company said that, excluding merger-related special factors and barring any unforeseen developments in the financial markets, full-year net profit "should increase substantially". See Lex



Daniel Vasella, to be president of the merged company

Enso warns on sector recovery as profits tumble

By Hugh Carnegie in Stockholm Enso, Finland's second largest pulp and paper group, yesterday reported a dramatic fall in profits in the second four months of the year and added its voice to those warning that a hoped-for upswing in the sector had yet to materialise. Pre-tax profits at Enso - formed last year by a merger of Enso-Gutzeit with Veitsiluoto - plunged in the period

to end-August, from FM1.5bn at the same stage last year to just FM362m (\$78.7m). The fall left profits for the first eight months down from FM2.7bn to FM1.3bn. Earnings per share fell from FM8.12 to FM3.42. The result was broadly in line with market expectations. Enso said there would be a profit in the last four months leaving full-year earnings at "satisfactory" levels. The group's most-traded R share ended yesterday up FM0.60 at FM35.90. But Enso admitted the prospects for the remainder of the year were "not as bright as they appeared in the spring". It added: "Entering the autumn, the market has not improved in line with expectations. Although economic growth has started to pick up in western Europe, the impact on the forest industry is being felt more slowly than anticipated. Uncertainty over the prices for

market pulp and newsprint could make the market difficult." Enso also warned a wave of new capacity now coming on stream in the industry was affecting the balance between supply and demand. Group turnover in the second four months fell from FM9.6bn to FM8.4bn, leaving eight-month sales down from FM18.9bn to FM17.2bn - mainly due to a big fall in prices for sawn timber, pulp and fine papers. The hardest-hit division was the fine papers unit, which slipped from an operating profit of FM622m in the second four months last time to a loss of FM97m. The loss, which Enso said would continue in the last part of the year, came in spite of a pick up in demand over the summer and price increases in September and October for some paper grades. Enso said that although demand was firm, new capacity in Europe and

south-east Asia could hit prices. Profits in the timber and pulp division tumbled from FM387m to FM50m, while packaging profits fell from FM510m to FM289m. In the publication papers division, operating profits rose from FM302m to FM367m despite a small fall in sales. But Enso warned that a period of big rises in newsprint prices had ended and prices had weakened since the start of the year.

Daimler shake-up decision postponed

By Wolfgang Münchau in Frankfurt The supervisory board of Daimler-Benz has postponed a decision on the company's future organisational structure until early next year. The move is intended to defuse a lingering dispute between Mr Jürgen Schrempp, chairman of Daimler-Benz, and Mr Helmut Werner, chairman of Mercedes-Benz, Daimler's car and truck unit, which in the last few days has evolved into a public power struggle. However, a wide-ranging internal reorganisation remains firmly on the agenda. At issue is a proposal from Mr Schrempp, to end the company's divisional structure, and merge Mercedes-Benz with its parent group. Mr Schrempp, with the backing of the majority of his board members, believes that the overbearing weight of Mercedes-Benz within the company no longer justifies the current holding group structure. At a board meeting last week, Mr Werner was the only director to oppose an in-house reorganisation that would lead to the dissolution of his own company, which is legally separate from Daimler-Benz, even though it is a fully-owned subsidiary. A merger would increase Mr Schrempp's direct involvement in the operational management of Mercedes-Benz units. It is expected to reduce Mr Werner's overall influence in the company. There has been speculation in Stuttgart that Mr Werner may propose his own alternative restructuring plan to the supervisory board. However, Mr Werner is not believed to have tabled a formal proposal at any of the almost one dozen board meetings since August 31 at which the issue has been discussed. The issue is complicated further by the timing of Mr Werner's contract, which comes up for renewal next year. As a result, the decision on the company's internal organisation is closely intertwined with his personal future. In a statement, the four-member executive committee of the supervisory board said that "it is envisaged that we decide about the organisational structure and the related personnel matters at an extraordinary session of the supervisory board early next year." It added that the next meeting of the supervisory board, scheduled for November 6, will not debate the issue. The move is designed to give both sides the opportunity to find a friendly solution.



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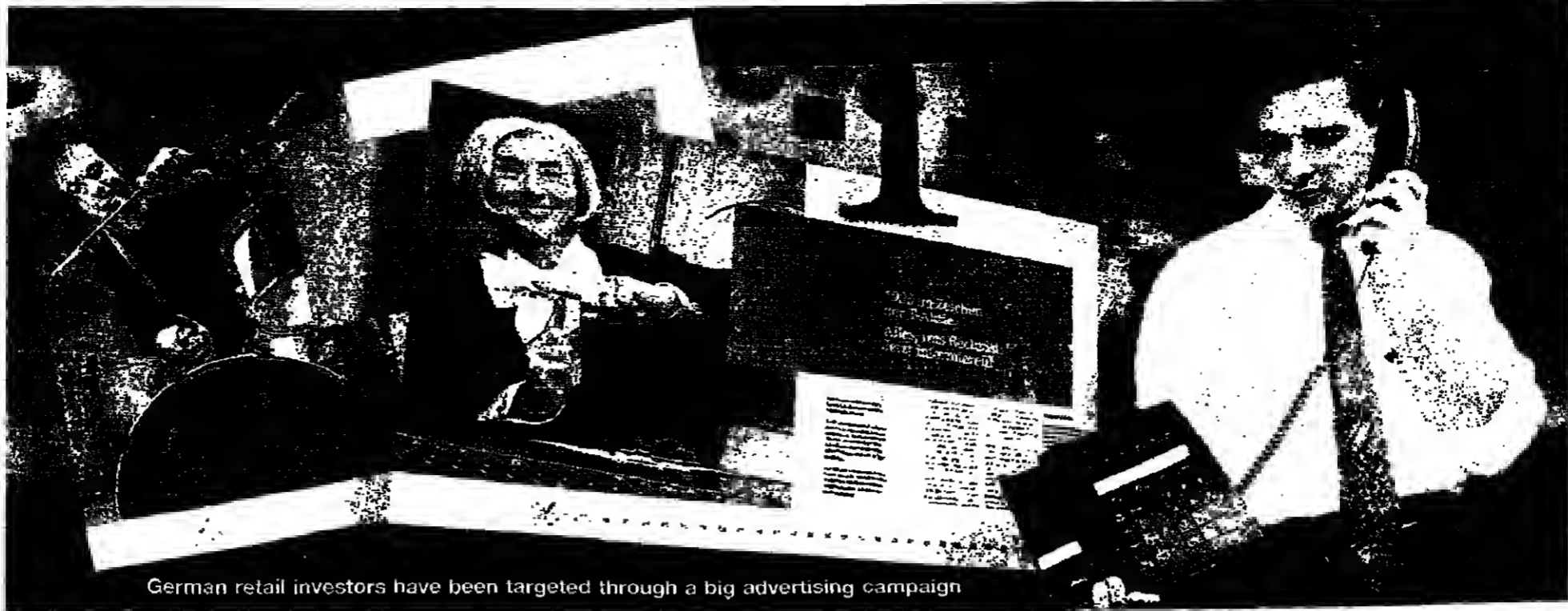
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DEUTSCHE TELEKOM PRIVATISATION

Europe's biggest ever flotation

The Deutsche Telekom privatisation is a key moment in the history of European capitalism. That is partly because of its colossal size. But it is also significant because the German government intends the issue should end German investors' aversion to shares. But does that make Telekom a promising investment? Faced with intensifying domestic competition, laden with huge debts, and burdened with a bureaucratic culture, Telekom must adapt to survive, protecting its local market and diversifying its revenue streams. Financial Times writers analyse the group's prospects and consider whether the offer is good value.



German retail investors have been targeted through a big advertising campaign

Record issue stirs investor enthusiasm

The public offer of shares in Deutsche Telekom seems designed for superlatives. Telekom is the world's third-biggest telecoms company, and will make Europe's biggest IPO. The offer has aroused unprecedented interest among ordinary Germans, and is a bonanza for the investment banks. The issue is also, on the face of it, an unusual bargain. On Monday, Telekom confirmed a price range for the shares of DM25-DM30 (the final price will be set on November 17). A grey market in the shares was promptly established, and the price jumped as high as DM39. Even yesterday, with the price drifting back to DM33-DM34, it looked as if the advisers to the issue had not been sufficiently aggressive. It may not be that simple. As discussed below, the fundamental valuation of Telekom is highly complex. Not all potential investors in the stock have the same priorities, and different valuation techniques give different answers. The grey market premium seems mainly due to two factors. First, a technical quibble means there may be a temporary shortage of stock. This is

because some European stock indices may weight Telekom according to the 1bn shares which it plans to sell eventually, rather than the 500m-odd it is selling now. If so, there will be inflated demand at the onset from indexed funds. More basically, it begins to look as if Telekom has overdone its marketing to the German public. Indications are that half the entire issue could go to German private investors. Traditionally, Germans prefer bonds to equities. It therefore seems possible that a large part of the stock will be dumped on to the institutions in early dealings, depressing the price. On Monday, the FT's Lex column gave the view that the shares would be worth buying at DM25, but not at DM30. If that seems too gloomy, there are reasons to support it on a longer view. At the most basic level, it is worth asking how high a priority Telekom will assign to shareholders' interests. The company has a distinguished record in technology. It is less good at keeping its customers happy. As for pleasing shareholders, its experience is obviously nil. Mr Ron Sommer, the chief executive,

comes with an impressive commercial reputation. His years with Sony will have taught him all about satisfying customers' expectations. But Japanese companies, like German ones, are not best known for their focus on shareholder value. There is perhaps a clue to this effect in Telekom's prospectus. In coming

productive in terms of lines per employee. The workforce has fallen from 230,000 at the end of 1994 to 207,000 today, and is due to fall to 170,000 by the end of the year 2000. However, the squeeze on employee numbers at telecoms companies worldwide is remorseless and continuing. This is due as much to new

clearly discerned. The ending of a monopoly always has unpredictable effects on pricing and volume. As for the competition, the alliances which will confront Telekom in its domestic market are still taking shape. It is important to recall that the changes following deregulation are not always bad news. In the US, the breaking up of AT&T in the early 1980s and the introduction of competition in long-distance telephony coincided with startling growth in this market. In the event, there was room for everyone.

It is also worth recalling that Telekom has ambitious plans for markets outside basic German telephony. Its overseas plans are described elsewhere. Its domestic operations outside telephony have attracted criticism, not always fairly. It is blamed for the fact that its dominant business in German cable TV has never made a profit. But cable TV companies are often unprofitable, because of high depreciation charges. What matters is their cash flow; and in the US, lack of earnings has not stopped cable companies being very profitable investments. Similarly, Telekom is criticised for its slowness in

developing multimedia services such as video-on-demand. Again, comparison with the US suggests this may be simple prudence. The technology is proving problematic, and the market uncertain. Several US phone companies have scaled down or delayed their multimedia ambitions. The main inference for investors to draw from all this is one of caution. Telekom's past will be a poor guide to the future. It will certainly face reductions in prices and market share. While it will be at least partly compensated by growth in market volume, this can scarcely be quantified. But there is a final point to be made in the other direction. While Telekom is unlikely to be a growth stock, the downside risk is correspondingly limited. Germany remains the economic powerhouse of Europe, and its appetite for communications will certainly increase. Experience also suggests that embedded monopolies are remarkably hard to shift. As a result, Telekom will certainly be a core holding for institutions internationally. While the flotation may or may not be a steal, it will scarcely be a flop either.

It is worth asking how high a priority Telekom will assign to shareholders' interests, writes Tony Jackson

years, the prospectus says, Telekom has five objectives. First is to strengthen its position further in the German telecoms market. Second is to grow abroad. Third is to increase sales, cash flow and earnings. Fourth is to strengthen the balance sheet. The final goal is "to generate attractive returns for its shareholders". Then there is the question of the workforce. Telekom has very high wage costs, and is not particularly

technology as to the pressures of deregulation. It is therefore an open question whether Telekom can get its costs down sufficiently in the new world of competition. Its task is made no easier by the fact that half its employees are civil servants; nor by the fact that until the end of 2000, its controlling shareholder will be the government. The nature of the competitive world which Telekom is entering cannot be

VALUATION - By Tony Jackson

Setting a value on Deutsche Telekom presents a considerable challenge on at least three grounds. First, well over half the issue will go to German investors, who use somewhat different valuation criteria from their counterparts in the UK or US. Second, UK and US analysts are themselves unsure on which yardsticks to use. Third and most fundamental, Telekom is at a turning point in its history. Future earnings, cash flow and dividends are correspondingly hard to predict. On the first point, the defining characteristic of German investors - who seem likely to buy some 70 per cent of the issue - is their preference for bonds rather than equities. The initial question is therefore how Telekom measures up against the German government bond yield. This year's dividend is

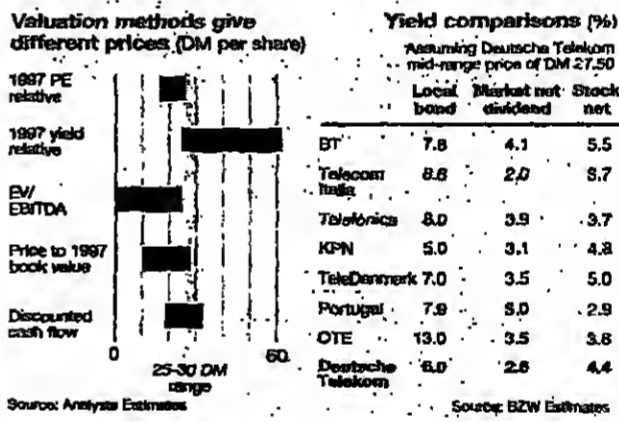
promised by Telekom at DM0.60 per share. Next year, it will double to DM1.20. For German taxpayers, the gross value is some 40 per cent higher again. The 1997 dividend is plainly the more relevant for valuation purposes, since Telekom says it is the basis from which future payments will be increased in line with results. At DM25, the lower end of the offer range, this give a gross yield to German taxpayers of 6.8 per cent. At the DM30 end, the yield is 5.7 per cent. The yield on the 10-year German government bond, meanwhile, is a touch under 6 per cent. This goes a long way towards explaining the enthusiasm of the German public for the offer. Not only is the return more or less in

line with bonds, it offers the apparent attraction of earnings and dividend growth. Non-German investors will prefer to compare Telekom with the German equity market, and to other international telecoms stocks. As for the German market, analysts estimate its average p/e ratio next year at around 14 times. It appears that Telekom's p/e next year - after an earnings rebound from exceptional charges this year - might be around 13.5 at the lower price of DM25, or 16 at DM30. Given that telecom stocks tend to trade at a slight discount to their home markets, this particular measure would suggest that DM30 is a touch expensive. When it comes to other

telecoms stocks, the picture becomes murkier. There is general agreement that comparing Telekom with non-European telecoms heavyweights, such as AT&T of the US or NTT of Japan, is unhelpful. This is largely because Telekom works within a locally regulated environment, and impending changes in EU regulation will do much to determine its prospects. The crucial question is which yardstick should be used to compare telecoms companies within Europe. There is general agreement that the old-style price/earnings ratio is unsatisfactory. This is mainly because, in such a distinctively pan-European sector, differences in accounting standards, taxation and the cost of capital

make earnings figures inconsistent across national boundaries. The obvious answer is to concentrate on cash flow. The most popular form is the US-derived EBITDA, or earnings before interest, tax, depreciation and amortisation. This, in turn, is compared not simply with market value - since EBITDA takes no account of the cost of borrowings - but to market value plus debt, less working capital. This is known as enterprise value, or EV. The EV/EBITDA multiple, it appears, has shown fairly close correlation with earnings growth for European telecoms companies in the past. But this approach has distinct problems. On the one hand, some analysts

argue that comparison with existing EV/EBITDA multiples for other European telecoms companies point to a price range for Telekom so wide as to be meaningless. In addition, the company forecasts a drop of some 40 per cent in its enormous debt mountain over the next four years. A ratio based on its present debt level is therefore likely to give a misleadingly high multiple. If the net effect of those valuation methods is confusing, that is perhaps not surprising. Around the world, the profitability of telecoms companies depends at least partly on government action, and almost everywhere government regulation - or deregulation - is in the process of change.



MANAGEMENT AND CULTURE - By Michael Lindemann

Sales star shines above rest

Those who worked with Mr Ron Sommer at Sony, the Japanese consumer goods group whose European operations he used to head, remember him for one particular characteristic. "Sell, sell, sell. That was the Sony message, anyway - but Ron Sommer learnt it better than anybody else," says a former colleague. "In fact, I don't think he realises just how well he sells himself." When he took over as chief executive of Deutsche Telekom 18 months ago, Mr Sommer took on a far more formidable job of salesmanship: preparing one of Germany's largest and most unpopular companies for a stock market flotation. The 47-year-old, Israeli-born executive has impressed observers. Self-assured, energetic and with an unstuffy manner, he appreciates that the customer matters - a quality not common among senior managers of monopoly operators. Even when confronted with dissent, he is disarmingly reasonable. However, there is little evidence that the same marketing skills radiate from other members of his eight-strong management board, or from other leading senior executives. Several analysts were surprised that Mr Sommer did not bring more executives with him from Sony after his 15 years there. Instead,

he kept three of the existing board intact, including Mr Joachim Kröske, the finance director who has yet to develop Mr Sommer's skills of salesmanship. Five new board members have been bought in, including Mr Erik Jan Nederkoorn, former chief executive of the Fokker aircraft group, who is now responsible for Telekom's expanding international activities.

Several analysts were surprised Mr Sommer didn't bring more executives with him from Sony

Many of the other board members remain largely unknown quantities, partly because Mr Sommer and Mr Kröske have hogged the limelight in the run-up to flotation. It therefore remains unclear how suited they are to running a global telecoms operator about to face strong competition in Europe's largest - and relatively underdeveloped - telecoms market. Mr Detlev Enchel, the board member responsible for private clients, spent four years before joining Telekom as head of the GZS Gesellschaft für Zahlungsverkehr, a company banked by about 15 German banks to manage the Eurocard

credit card in Germany. At least once the GZS has been investigated by Germany's anti-trust authorities on suspicion of creating a cartel designed to keep Visa out of the German market. Mr Nederkoorn brings considerable international experience, but some analysts say he has yet to impress with his understanding of telecoms. That may be the case, but the philosophy of customer care is one which is alien to them and not easily learnt. If the countless complaints about the indifference of Telekom's employees are anything to go by. Horror stories still abound. Not only can new telephones still not be immediately fitted in the centre of east Berlin, employees cannot even give approximate waiting times. Mr Sommer himself admits that the company cannot deal with all the requests for Integrated Services Digital Network, or ISDN, connections. An advertising campaign for this was too successful and Telekom does not have the resources to deal with all the applications. Delays like this may persuade many users to move to competitors, such as Vebecom or Mannesmann Eurokom, once the market is fully liberalised at the start of 1998. Mr Sommer, meanwhile, insists he has moved mountains since he took over in May last year. He admits that customer care is not one of the company's strong points, but that much more will be done in the 14 months to liberalisation. With a workforce still considered unwieldy and unfriendly, he has his work cut out.

REGULATION - By Michael Lindemann

Tough game for competitors

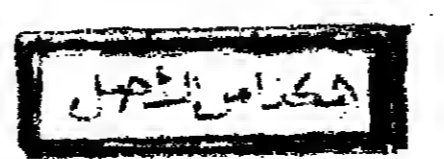
Telekom's profitability and cash flow - and therefore its valuation - depend crucially on the regulatory environment in which it operates. In its early years investors will know that the regulator cannot be too harsh on the company, because the government will be selling additional stakes. What is not in doubt is that at the start of its privatised life the regulatory environment is much to Telekom's advantage. Most important is the issue of interconnection charges. Earlier this month Deutsche Telekom and its would-be competitors - companies such as HWE, Veba, Viag and Mannesmann - crossed swords on this subject. For weeks the two sides had been talking to each other about these so-called interconnection prices, the fees that Telekom will charge private operators which want to transport their own telecoms services across its network. Agreement was never likely to come easily, given that interconnection prices are the single most significant cost for private operators. In the event, Telekom offered a price which the competitors rejected. Mr Wolfgang Betsch, the minister for post and telecoms, suggested a compromise which the private operators also rejected, arguing that it was too expensive.

Days later they appealed to the European Commission in Brussels in a manoeuvre the carefully designed to create as much adverse publicity as possible just weeks before Telekom's initial public offering. How they settle the issue remains to be seen, and the European Commission has so far declined to pronounce on the question. What is clear, however, is that the new operators in Germany are likely to face an uphill struggle to secure a foothold in the telecoms business and wrest clients away from Telekom, which still controls about 87 per cent of the market. Certainly, the new law which will regulate Germany's fully liberalised telecoms market has competitive hallmarks: an unlimited number of licences is permitted and users have the right to keep their telephone number when switching to a Telekom competitor. Initially, however, the newcomers' efforts will be hampered by the fact that Mr Betsch, the present regulator, needs approval from a 32-member committee of parliamentary deputies and representatives of Germany's 16 Länder, or states - a long-winded process which favours political rather than commercial solutions. A new regulatory authority is unlikely to be created until July, and this will give

it little time to prepare for full-scale competition just six months later. Before the German telecoms market is fully liberalised, Veba and Mannesmann, and much smaller operators such as NetCologne and Colt Telekom - which received the first two private licences for telecoms services in Germany - will have to negotiate much broader interconnection agreements than the ones discussed this month. Each of the new operators must negotiate a separate interconnection agreement. They will not, as hoped, be able to benefit from an agreement negotiated collectively between the new operators and Telekom. That leaves Telekom with the upper hand. "It will mean that the process is much slower than if there was a published 'rate', and is likely to mean that new entrants have to give Deutsche Telekom some sense of their strategy (what level of interconnect, where and what level of volume)," says one analyst. Moreover, the interconnection rates that Telekom offers will not just reflect operating costs - as is usual in other liberalised telecoms markets - but will be allowed to include the cost of past investments such as the telecoms network built in the last five years in eastern Germany at an estimated

cost of DM44bn (\$28.6bn). Analysts also regard the price cap - the amount by which telecoms prices must fall - that Telekom will be subjected to as relatively generous. Telecoms charges must fall 6 per cent minus inflation in the two years between 1998 and 2000, and by the same amount in the two years after that. While Telekom's competitors will be able to apply only for regional licences - to offer telecoms services around the city of Leipzig, for instance - hopes that they could use these to mount a focused, aggressive attack have been dashed. If the new operators move into a particularly lucrative market niche with what amounts to "dumping prices", Telekom will be allowed to take advantage of so-called geographic de-averaging to cut its own prices in the same market without sacrificing revenues in areas where there is little or no competition. "The ability to geographically de-average was the single freedom BT most wanted, but it was one which was refused," one analyst said. While the legal framework therefore remains liberal, the detailed regulations suggest it will be harder than expected to dislodge Europe's biggest telecoms operator from its home turf.

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DEUTSCHE TELEKOM PRIVATISATION

The road to market

<p>1989 Legislation opens the Post Office for private operating lines. Deutsche Bundespost, Deutsche Telekom, Deutsche Bundespost and Postbank.</p> <p>1994 June The Bundestag.</p>	<p>1995 Aktienöffentlichung. December 8 Mr Helmut Fricke, Deutsche Telekom's chief executive, resigns. January 1 German government has appointed politicians to the non-executive supervisory board. December 28 Deutsche Telekom appoints Deutsche Bank, Dresdner Bank and Goldman Sachs to co-ordinate planned global offering of shares.</p>	<p>1995 January 1 Deutsche Telekom AG comes into being. March Deutsche Telekom begins campaign to market shares to German retail investors.</p>	<p>July 1 So-called alternative introduction in Germany's case, all telecoms networks other than that owned by Deutsche Telekom - is revealed throughout most of the European Union. In practice, no alternative structures in Germany are approved. August 1 The Telekomms' supervisory board meets in Bonn.</p>	<p>how the German telecoms market will function after privatisation is passed by the Bundestag. October 15 The Ministry for Post and Telecoms issues the first three alternative structures. October 21 Deutsche Telekom global marketing kicks off with so-called 'red herring' prospectus giving indicative price range for shares.</p>	<p>November 18 Deutsche Telekom shares are expected by 1st of stock exchange in Frankfurt, New York, London, Tokyo, Paris and Montreal. January 1 The German telecoms market, along with those of all European Union member states, is opened to full competition in the provision of voice telephony and telecoms networks.</p>
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Ron Sommer, chief executive

WIRELESS AND CABLE TV
Broadband side in a tangle as mobiles take off

They were heady days last year when Deutsche Telekom unveiled a range of pilot projects across Germany designed to establish the level of demand for interactive cable television services such as video-on-demand and home-banking, writes Michael Lindemann.

Not only did the projects look good, coming just weeks after the birth of Deutsche Telekom as a company, but they also underlined its growing ambitions in multimedia.

However, very little has been heard since then.

Telekom insists its Berlin project is on course, and that another one in Stuttgart is finally off the ground after difficulties with the decoder, the device which unscrambles signals.

Others, who watch developments in Germany's cable television market, are less charitable. "We've heard absolutely nothing about the 10 or 11 pilot projects which Deutsche Telekom launched with such a flurry," said Mr Hermann Neus, who heads the telecoms committee at the American Chamber of Commerce in Germany.

"The cable television market has not developed the way one had hoped."

Mobile telephony operations, on the other hand, are already producing good profits, and should show strong growth in the future, analysts say.

"Mobil, Telekom's mobile phone subsidiary, operates one of three mobile phone networks in Germany and will have to contend with a fourth in 1998 when the alliance between the Viag conglomerate and British Telecommunications begins operations.

While the fourth licence will bring more competition and lower prices, analysts

DEBT - By Tony Jackson
Chipping away at a DM107bn mountain

One of Deutsche Telekom's most publicised aspects is its colossal burden of debt. Much has been made of the fact that its absolute level of borrowing - DM107bn (\$70bn) at the end of June this year - puts it in the top league of the world's borrowers, whether corporate or sovereign.

The company itself seems quite relaxed about this. In some respects, it is not difficult to see why. Nevertheless, the sums are sufficiently daunting to make the detail worth examining.

The first important point is that the debt results from the company's own investment history. This is in contrast with many privatisations or corporate spin-offs, whereby the vendor loads the company with debt as a means of extracting extra cash.

In 1993, Telekom's gross debt stood at DM106bn. In 1994, it rose to DM125bn, then fell back last year to DM110bn. The explicit tar-

get is to reduce that to DM65bn or less by the end of the 2000; that is, in just over five years.

This is partly because of the company's pattern of capital investment. It is a cliché that German companies are given to over-engineering. That may or may not be true of Telekom; but it has certainly spent hugely on state-of-the-art networks.

In addition, it has been faced with the daunting task of modernising the phone system of the former East Germany. That task is now largely over. Capital spending peaked at DM22bn in 1993. In 1994 it was DM19bn, then DM15bn in 1995. According to the prospectus, it will nudge up to DM16bn again this year, mainly because of the cost of digitalisation. By 1997 it will fall to DM16bn, then drop further in subsequent years.

That apart, the debt target of DM65bn in five years - a fall of DM42bn - is to be achieved in

three ways. First comes the DM12.5bn from the IPO itself. Next comes cash flow. On one analyst's estimate, free cash flows, before dividends and financial investments, should average DM9bn a year from 1996 to 1998.

Also, Telekom aims to issue further equity in late 1998 or after. The amount raised will depend on trading and market conditions. However, the company's articles allow for the issue of 1bn shares in total, of which just over half - 575m - will be issued in the IPO.

In the meantime, how easily can the company finance its debt? After all, its balance sheet gearing is apparently formidable.

After deducting cash or other liquid assets of DM9bn, net debt at mid-year was DM99bn, while shareholders' funds were DM26bn - that is, net debt was equivalent to 280 per cent of shareholders' funds.

In many companies, that would be an unambiguous warning sig-

COMPETITION - By Alan Cane
Incumbents keep upper hand

Telekom's domestic fixed networks last year generated revenues of about DM51bn (\$32.2bn), compared with group turnover of DM66.1bn. Those domestic revenues will be under increasing threat from 1998, when local, long-distance and international business opens to competition.

With less than 15 months to go before the barriers around Europe's principal telecommunications markets come down, would-be predators are circling Deutsche Telekom, seeking a way into the European Union's largest market.

Analysts say the overall market could be worth DM100bn by 2000 - in spite of the falling prices which will be an inevitable consequence of intensified competition.

Those hoping to take advantage of the liberalisation of the German market include domestic utilities diversifying into telecoms as well as overseas operators. There are also a number of new breed of telecoms operators, exemplified by MFS-Worldcom of the US, small, fast-moving and equipped with the most up-to-date technology.

Five German companies - the industrial conglomerates Veba, Viag and RWE, together with Mannesmann and Thyssen - have declared the intention of competing with Telekom and have sought the support

The world's major debtors* (\$bn)

1. US	4,984	27. Tokyo Power	91
2. Japan	4,153	22. Finland	88
3. Germany	1,382	23. Argentina	77
4. Italy	1,250	24. Deutsche Telekom	67
5. France	669	25. Turkey	66
6. Canada	616	26. Norway	58
7. UK	575	27. W's options	56

*1995 estimates. Source: World Bank

Deutsche Telekom's key financial figures

REVENUES	EMTSA	OPERATING	NET	DIVIDEND	NET
DM M	DM M	PROFIT	PROFIT	PER	DEBT
		DM M	DM M	SHARE	DM M
1995	66,135	33,756	18,379	5,272	700,000
1996E	62,718	31,396	13,380	1,483	87,000
1997E	66,369	34,950	18,576	4,576	83,000
1998E	68,471	36,017	17,997	5,296	77,000
1999E	70,749	38,668	18,062	5,873	71,000
2000E	72,998	38,132	21,788	7,372	65,000

*Earnings before interest, tax, depreciation & amortisation. Source: BZW

European telecommunications growth (Cumulative annual growth rate)

1995-98	REVENUES	NET PROFITS	PERSONNEL
	%	%	%
France Telecom	3.1	15.5	-1.0
Deutsche Telekom	1.2	1.6	-2.2
BT	3.3	5.6	-4.8
Telecom Italia	2.2	22.2	-4.6
Telefonica	9.3	18.7	-3.4
KPN	8.2	14.7	-1.5
TeleDanmark	10.0	0.6	-0.3
European average	3.8	10.0	-2.9

Source: BZW estimate

HISTORY - By Alan Cane
Shedding bureaucratic legacy

Deutsche Telekom, as chief executive Mr Ron Sommer is fond of joking, is a two-year-old company with 500 years of experience.

The first public telephone networks were set up in Germany in 1811, but the telephone business remained part of the Deutsche Bundespost until 1989, when in a first step towards improving customer satisfaction and loyalty, the state organisation was divided into postal, banking and telecoms units.

Deutsche Telekom AG did not emerge in its modern form as a state-owned joint stock company until 1995. Its early history parallels that of British Telecommunications, characterised by superb technological achievements and an unwieldy, bureaucratic structure.

In 1935, for example, it transmitted the world's first regular television programmes. By 1936 it had established a public videophone link between Berlin and Leipzig and, by 1933, it had demonstrated the world's first video conference.

At the same time, however, it was building a reputation among

Germany's business customers for some of the highest long-distance and international call prices in Europe, combined with a scant regard for commercial realities.

The extent of customer discontent was measured in a 1985 survey by the international consultancy Romtec, which found that more than 70 per cent of German companies would switch at least 20 per cent of their business to another operator, given the opportunity.

At the time, Mr Ron Sommer, Telekom's new chief executive, had been in the post only a few months. The reforms he and his team have since instituted have improved the company's reputation for customer service.

The technological skills which gave Telekom a lead in the transmission of voice and image in the early part of the century are reflected in its modern achievements in intelligent networks and multimedia services.

It is immensely proud, for example, of the speed with which it built a national digital network, upgrad-

INTERNATIONAL GROWTH - By Alan Cane
Battle for the big spenders

and they are going to get even!"

Global One, code-named Phoenix in its development phase, opened for business on January 1. At its inception it had 2,500 staff and 1,200 "points of presence" - electronic gateways into its network - across the globe. It has dual headquarters in Brussels and Reston, Virginia. A principal challenge, analysts point out, is to manage an alliance of three nationalities.

Global One gives Telekom the potential to be a truly global operator. But its competitors argue that it has an unfair advantage because of its European parents' position as monopoly operators in unliberalised markets. It has therefore been delayed by regulatory approvals and is therefore at a disadvantage to Concert.

The BT/MCI initiative has the blessing of regulators on both sides of the Atlantic, while Global One has only conditional approvals until the home markets of its parents are fully liberalised.

BT and Viag, its German ally, earlier this month

of overseas groups to do so. Analysts, however, believe the market can support only two groups in competition with the incumbent. Two events have altered the battle lines significantly over the past few months.

Mannesmann, the engineering and telecoms group which has a relationship with AT&T of the US and its ally, the pan-European carrier Unisource, earlier this year won the bid for DBKOM, the telecoms network operated by the German railway company Deutsche Bahn.

RWE, which had been expected to join an alliance formed by Viag and British Telecommunications, changed its mind and aligned itself with Veba, which has an alliance with Cable and Wireless of the UK. The three companies plan to establish separate services network companies.

The outcome of this shake-up is to leave Veba, RWE and C&W, and Mannesmann and AT&T as the leading competitors to Telekom. Thyssen, the third German in E-Plus, the third German in E-Plus, the third German in mobile phone network, and the Viag-PT alliance have been pushed down the pecking order.

How real is the threat presented by these groups to Telekom? They are young, aggressive and agile, while Telekom has unions that are resistant to change, and

launched a lawsuit to stop Global One trading in what they claim is a breach of European competition rules. They say customers in France and Germany do not have sufficient choice of network to fulfil the conditions under which Global One has been allowed to trade.

While Concert, launched in 1994, has an undoubted two-year lead, Global One's parents are Europe's largest and second-largest telecoms operators, with deep pockets. The alliance offers a comprehensive range of services, from direct dialling and calling cards to global messaging and outsourcing.

It is now working on establishing a global "backbone" network. Sales of \$800m are expected in 1996. Some 40 per cent of the world's main multinationals have their headquarters in France, Germany or the US.

Global One apart, Telekom has close to 30 stakes in fixed-wire and mobile enterprises in the US, Europe and Asia. But while the company claims these are more than opportunistic investments, stockbrokers BZW argues that "the strategic priorities

Supercarrier alliances are an important way for operators to extend geographical markets

These alliances intend to provide big-spending customers with advanced services on a worldwide basis at discount prices through a single point of contact. The supercarriers' target customers are the 100,000 or so large international customers spending upwards of \$50,000 (\$79,555) a month on international telephone calls.

No single alliance, however, can yet fully live up to the promise of a global advanced service. And customers, who for years have been forced to make do with their monopoly operator, are exploiting the possibilities opened up by competition to seek bargain prices and better service.

An executive from one of the world's leading "global supercarriers" smiled wearily: "They are enjoying something they have never had before - customer power

COMPANIES AND FINANCE: INTERNATIONAL

Notice of Redemption to Holders of
AMERICAN BRANDS, INC.
US\$200,000,000
5 1/4% Convertible Debentures Due 2005
(the "Debentures")

NOTICE IS HEREBY GIVEN that, pursuant to Section 4(a) of the Terms and Conditions of the Debentures (which Terms and Conditions are endorsed on the reverse of each Debenture) and the terms of the Fiscal Agency Agreement entered into on April 11, 1990 (the "Fiscal Agency Agreement") between American Brands, Inc. (the "Company") and Citibank, N.A. as Fiscal Agent and Conversion Agent, the Company has elected to redeem on December 12, 1996 (the "Redemption Date") all of the outstanding Debentures at a redemption price of 100% of the principal thereof (the "Redemption Price"), plus accrued interest from April 11, 1996 to the Redemption Date.

The Debentures shall become due and payable on the Redemption Date at the Redemption Price plus accrued interest, which shall be paid upon presentation and surrender of the Debentures, together with all appurtenant coupons maturing subsequent to the Redemption Date, at the paying agencies listed below. Interest on the Debentures will cease to accrue on and after the Redemption Date (unless the Company defaults in making the payment due upon redemption). The conditions precedent to redemption of the Debentures as aforesaid have occurred.

Pursuant to Section 15 of the Fiscal Agency Agreement and Section 11 of the Terms and Conditions of the Debentures, the principal amount of any Debenture may be converted into shares of Common Stock, par value U.S.\$3.125 per share, of the Company ("Common Stock") at a conversion price of U.S.\$39.50 per share, upon surrender of such Debenture, together with all unexercised coupons appertaining thereto and with the conversion notice thereon duly executed, at one of the conversion agencies specified below. The right to convert the Debentures into shares of Common Stock will terminate at the close of business in the city in which the relevant office of the conversion agency is located on December 12, 1996 (unless the Company defaults in making the payment due upon redemption) and after such time and date the sole right of a holder of Debentures shall be to receive the Redemption Price plus accrued interest.

On October 14, 1996, the closing price of one share of Common Stock as reported on the New York Stock Exchange Composite Tape was U.S.\$48.125. Upon conversion of U.S.\$5,000 principal amount of Debentures a holder will receive 126 shares of Common Stock and, assuming that the closing price of the Common Stock on the New York Stock Exchange is U.S.\$48.125 on the conversion date, a cash amount of U.S.\$27.91 in lieu of fractional shares. Based on such closing price of Common Stock on the New York Stock Exchange, such conversion would be valued at U.S.\$6,091.66. In contrast, if such holder were to elect to have his Debentures redeemed, he will receive U.S.\$5,192.47 for each U.S.\$5,000 principal amount of Debentures, which amount includes interest accrued from April 11, 1996 to the Redemption Date. The value received by converting Debentures into shares of Common Stock is subject to change based on changes in the market value of the Common Stock.

PAYING AGENCIES

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La Defense 7
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| Citibank (Luxembourg) S.A.
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L-1330, Luxembourg | |

AMERICAN BRANDS, INC.
By: Citibank, N.A., as Fiscal Agent
October 23, 1996



INTERNATIONAL NEWS DIGEST

New chief for General Re unit

General Re Financial Products, the derivatives arm of General Re, the US reinsurance company, has appointed a new chief executive to lead an expansion drive. Mr Anthony Iliya said he expected the unit, which currently employs 150 staff worldwide, to double in size in the next two years.

The existing business is primarily focused on fixed-income derivatives and serves a client base made up largely of financial institutions. Mr Iliya said he planned to build the equity derivatives business and broaden the client base. "We expect that some of our new business will be derived from cross-marketing opportunities with General Re's reinsurance and insurance company asset management operations," he said Mr Iliya.

A number of other insurance companies have set up derivatives units in recent years, most notably AIG Financial Products. Insurance companies' experience in assessing risk and their strong credit ratings are directly relevant to the over-the-counter derivatives business.

Mr Iliya, 42, was previously a managing director of Credit Suisse Financial Products, where he was co-head of European marketing and a member of the management committee.

Tracy Corrigan, New York

ICICI edges ahead at midway

Industrial Credit and Investment Corp of India, the leading Indian financial institution, lifted net profit marginally to Rs2.66bn (\$74.3m) in the six months to September 30, from Rs2.64bn in the same period last year. This was despite a 22 per cent rise in total income from Rs14.6bn to Rs17.73bn. The institution, which made a global depositary offering in August, saw its shares fall Rs3 to Rs64, despite a strong surge in most leading stocks.

ICICI said the figures were not comparable with the corresponding period because of tighter rules on provisions for non-performing assets imposed by the Reserve Bank of India, the central bank, in January. Provisions for bad and doubtful debts rose from Rs40.7m to Rs513m. Loan disbursements were up from Rs82.66bn to Rs45.44bn.

Tony Tassell, Bombay

Two HK bank directors quit

Two of Hong Kong's most prominent businessmen have resigned from the board of the Hong Kong and Shanghai Banking Corporation.

Mr Tung Chee-hwa, the shipping tycoon, is resigning to run for election as the chief executive, the territory's top political job after next July's return to Chinese sovereignty. Mr Alasdair Morrison, managing director of Jardine Matheson, the Hong Kong conglomerate, is resigning following his appointment as chairman of the Jardine Fleming Supervisory Committee. The moves reduce the number of board members from 18 to 16.

John Riddling, Hong Kong

Kao upbeat after interim rise

Kao, a leading Japanese household products maker, said first-half unconsolidated recurring profit rose 3.2 per cent to Y27.85bn (\$246.8m), primarily because of a streamlining of operations and strong sales of cosmetics, including several new products.

Total sales rose 2.1 per cent to Y340.35bn. Net profit climbed 7 per cent to Y14.11bn, or Y23.49 per share from last year's Y21.96.

For the year to March 31, the company expects a recurring profit of Y56bn, up 3.2 per cent, on projected sales ahead 2.4 per cent at Y690bn. That would be the 16th consecutive record for Kao. On the main section of the Tokyo stock market yesterday, Kao rose Y20 to Y1,400.

Gwen Robinson, Tokyo

Bangkok to sell airline stake

Thailand's finance ministry will sell a \$120m stake in Thai Airways International in order to finance its proposed buy-out of the loss-making Don Muang Tollway, under a plan approved by the country's cabinet yesterday. The share sale is unlikely to take place on the open market; instead, the Government Savings Bank and other institutional investors will be invited to bid for the stake in a private placement.

At current prices the finance ministry would sell about 8 per cent of Thai Airways, reducing its holding to 84 per cent. The proceeds will go towards the purchase of a 40 per cent stake in the Don Muang Tollway, a privately-run loss-making 16km expressway.

Ted Bardache, Bangkok

Shell Oil up 14% in term

Shell Oil of the US yesterday reported record third-quarter earnings of \$493m, up an adjusted 14 per cent over last year's \$431m. Improved refining margins, better prices for oil and natural gas, and increased volume sales of chemicals were only partly offset by a sharp drop in chemicals margins.

The results brought the earnings improvement over the first nine months of 1996 to 18 per cent, with cumulative profits at \$1.5bn after allowing for extraordinary items. Revenues rose 20 per cent in the quarter to \$7.5bn and 15 per cent to \$2.1bn for the year so far.

Christopher Paries, Los Angeles

Barrick Gold earnings slide

Barrick Gold's third-quarter earnings tumbled by two-thirds, with higher revenues offset by rising costs and a charge related to a shelved exploration project in Peru. Net earnings of the Toronto-based gold producer slid to US\$21m, or 6 cents a share, in the three months to Sept 30, from \$87.7m, or 19 cents a year earlier.

The latest figures include a previously announced after-tax charge of \$38m, equal to 10 cents a share, for costs incurred at the Cerro Corona project, where drilling results failed to live up to expectations. Gold output rose from 733,378 ounces to 767,138 ounces, and the average price realised climbed from \$408 to \$415 an ounce.

However, cash operating costs moved up to \$201, from \$194 an ounce, partly due to an eight-day strike at Barrick's Chilean properties and a temporary shutdown of a processing plant.

Bernard Simon, Toronto

Inco hit by lower nickel prices

Lower nickel prices pushed Inco's earnings down to US\$29m, or 21 cents a share, for the three months to Sept 30, from \$44m, or 33 cents, a year earlier.

The Toronto-based metals producer said it expected production to begin in the second half of 1999 at the newly-acquired Volsey's Bay nickel, copper and cobalt property in eastern Labrador.

Average realised nickel prices in the third quarter fell from \$3.92 to \$3.50 per lb. Copper prices were also lower. Nickel deliveries fell from 145m to 130m lbs, due to an explosion in an electric furnace at PT Inco in Indonesia, and a 14-day labour dispute at Inco's mines in Manitoba. Finished nickel stocks stood at 59m lbs on September 30, down from 67m lbs three months earlier.

Bernard Simon

Kimberly-Clark sees savings

Kimberly-Clark, the US paper group, expects to save at least \$250m this year from the integrated operations of Kimberly-Clark and Scott Paper. Earlier in the day the company reported third-quarter earnings of \$1.94 a share, including gains, on sales of \$3.28bn. That compared with earnings per share of \$1.33 on sales of \$3.51bn. The company said the decline in sales was due to divested businesses. Interest expense for the current quarter fell \$18m from 1995, primarily because of a lower debt level.

Reuter, Dallas

Philip Morris advances 14.9% in third term

By Richard Tomkins in New York



Geoffrey Bible: three largest businesses 'absolutely flying'

An 11 per cent increase in sales of Marlboro, the world's top-selling cigarette, helped Philip Morris, the US tobacco and foods group, report another quarter of strong profits growth.

Revenues rose 7.3 per cent to \$17.4bn and net profits by 14.9 per cent to \$1.5bn. Earnings per share, boosted by \$700m of stock repurchases during the quarter, were ahead 17.5 per cent to \$2.01, in line with analysts' forecasts.

Mr Geoffrey Bible, chairman and chief executive, said: "Our three largest businesses are absolutely flying, with terrific momentum in both domestic and international tobacco, and growth in North American food that is clearly outperforming by industry standards."

Performances from the international food and Miller Brewing divisions were less impressive: international foods' operating profits rose only 4.5 per cent to \$299m, and the beer division's operating profits fell by 1.7 per cent to \$117m.

But Mr Bible said international food was continuing to show progress, and the company was "moving vigorously" to reinvigorate the beer division.

As in other recent quarters, the best performance came from international tobacco. Philip Morris said cigarette volumes rose in nearly all big international markets except Mexico, where consumers continued to trade down to lower-priced brands.

Marlboro continued to build on its position as the world's best-selling cigarette, helping lift total international volumes by 9.8 per cent to 177bn cigarettes. The division's operating profits

rose 18.9 per cent to just over \$1.1bn.

Domestic tobacco made operating profits of just under \$1.1bn on the back of a 7.8 per cent increase in volume to 60.4bn cigarettes.

Part of the gain reflected a distortion in shipments in the comparable quarter, but it also resulted from increases in market share - particularly for Marlboro, which increased its share of US cigarette sales by 3.1 percentage points to 33.7 per cent.

The North American food division, consisting of Kraft

foods, increased operating profits by 9.4 per cent to \$642m, ignoring business sold since the beginning of last year.

Philip Morris said brisk US volume growth was fuelled by double-digit gains in beverages, pizzas and desserts, along with "solid" increases in coffee, cereals and processed meats.

The beer division suffered from tough competition and a decline in volumes, while international food was hit by static revenues and the cost of moves to increase productivity.

Higher US sales help lift Northern Telecom

By Bernard Simon in Toronto

Strong US orders and fast-expanding wireless business helped Northern Telecom lift third-quarter earnings by 34 per cent.

The Toronto-based telecommunications equipment supplier lifted net earnings to US\$113m, or 43 cents a share, in the three months to September 30, from \$81m, or 32 cents, a year earlier. Revenues climbed 23 per cent to \$3.05bn.

Orders received in the third quarter totalled \$3.09bn, up from \$2.69bn. The earnings were in line with analysts' estimates.

Nortel shares edged up 62 cents to \$60.62 in early trading in New York yesterday.

According to a survey by First Call, a research tracking group, analysts expect Nortel's earnings to climb to \$2.39 a share for 1996 as a whole and \$2.98 in 1997, from \$1.85 last year.

The US accounted for 54 per cent of revenues in the first nine months of the year, up from 50 per cent in 1995.

Mr Jean Monty, chief executive, said growth in the US was sturdy for all main product lines, reflecting the rapid expansion of the telecommunications infrastructure. "We see the market as very strong for the next couple of years," he added.

But Mr Monty said business was "not going well" in China, where Nortel had pinned high hopes in recent years. The setback is

ascribed to lower orders for switching equipment, and intense price competition. Mr Monty said Nortel needed to reconsider its strategy in China.

Wireless sales grew by 46 per cent in the first nine months, contributing 17 per cent of total revenues, up from 14 per cent. Growth for these products was strongest in the US, Europe and Latin America.

Nortel has shifted its emphasis in recent years from specific products to supplying integrated telecommunications networks. Mr Monty said he expected that further deregulation, globalisation and advances in technology would open new opportunities in network services.

September 1996

The announcement appears as a matter of record only.

Telkom SA Limited
US\$ 185,000,000
Term Loan Facility

Arranger: Credit Suisse

Co-Arrangers: The Sumitomo Bank, Limited; ABSA Bank Limited; The Dai-ichi Kangyo Bank, Limited; Dresdner Bank Luxembourg S.A.; The Industrial Bank of Japan, Limited; The Sakura Bank, Limited; Standard Bank London Limited; Banque Nationale de Paris; Baden-Württembergische Bank AG; Chiao Tung Bank Europe N.V.; Hua Nan Commercial Bank, Ltd.

Senior Loan Managers: The Sumitomo Bank, Limited; ING Bank N.V.; Société Générale; Union Bank of Switzerland; Citibank International plc

Managers: Bank Bumiputera Malaysia Berhad; Deutsche Genossenschaftsbank; The Norinchukin Bank

Agent: Credit Suisse

THE SUMITOMO BANK, LIMITED

Privatisation of the state sugar company of
The Republic of Côte d'Ivoire
West Africa

Société pour le développement des plantations de canne à sucre l'industrialisation et la commercialisation du sucre

As announced on June 4, 1996 the Republic of Côte d'Ivoire is to privatise SODESUCRE, the state producer, refiner and marketer of cane sugar. The privatisation will occur in two lots each comprising two factories and surrounding sugarcane plantations.

Lot A
Includes approximately 11,600 hectares of sugarcane plantation, the Ferke 1 factory, which has capacity of 5,000 tons of cane per day and the Ferke 2 factory which has capacity of 3,000 tons of cane per day.

Lot B
Includes approximately 10,800 hectares of sugarcane plantation, the Borotou factory, which has capacity of 3,600 tons of cane per day and the Zatoroua factory which has capacity of 4,000 tons of cane per day.

HSBC Equator Bank plc, with technical assistance from P.C. Schaffer & Associates, has been mandated to execute this privatisation and is seeking expressions of interest from potential buyers. On or before November 15, 1996 parties interested in receiving additional information regarding the sale should contact in writing:

Kristin Allen or Laurence Friedman
HSBC Equator Bank plc
66 Warwick Square, London, SW1V 2AL
Telephone: +44 171 821 8797 Facsimile: +44 171 821 6221

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FT Surveys

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COMPANIES AND FINANCE: THE AMERICAS

US drugs groups report mixed results

By Richard Waters in New York

Four big US drugs companies yesterday reported mixed earnings for the latest quarter, with one-off items, patent expiries and other factors obscuring a period of solid sales growth for the industry as a whole.

American Home Products saw a further improvement in profit margins, as it continued to absorb American Cyanamid. Net income rose by a quarter from a year before, and earnings per share by a fifth, on sales up 7 per cent.

The company's improved performance was based on a rise of only 2.5 per cent in operating costs. As a result, AHP succeeded in lifting its operating profit margin by three percentage points to 23 per cent, though this

remains some way behind more profitable rivals.

Growth at Bristol-Myers Squibb was held back by the patent expiry in the US earlier this year of Capote, its biggest-selling drug. Without this, pharmaceutical sales during the quarter would have risen 21 per cent, the company said.

The effects of the expiry were offset by solid advances by newer drugs. Sales of Pravachol, a cholesterol-lowering agent, rose 38 per cent to \$261m, with Taxol, a cancer drug, up 34 per cent to \$206m.

With operating costs rising 9 per cent in the quarter, and a higher tax rate than a year before, Bristol-Myers' after-tax earnings increased only 9 per cent. Earnings per share rose 10 per cent.

RH Lilly reported net income, at \$416m, was lower

US drug companies: third quarter 1996

Company	Revenues \$m	% change on 1995	Net Income \$m	Eps \$
American Home Products	3,470.9	+7.0	461.1	0.77
Bristol-Myers Squibb	3,745.0	+10.0	753.0	1.50
Johnson & Johnson	1,803.9	+11.0	415.6	0.78
Warner-Lambert	1,768.0	-0.4	152.7	0.56

than the \$1.33bn posted a year earlier, when it registered profits of \$918m on the disposal of a business.

The latest quarter was also lifted by a one-off gain from the sale of a business, which added 12 cents to earnings per share, the company said. Leaving out both items, earnings per share would have been 64 cents, a rise of 18 per cent, Lilly added.

As with other drugs companies reporting recently,

Lilly's growth came mainly in the US, where revenues rose 17 per cent. International sales, however, advanced only 3 per cent despite a 10 per cent increase in volumes owing to a stronger dollar and pressure on prices.

Sales of Prozac, the anti-depressant that accounts for a third of Lilly's sales, increased 10 per cent during the quarter, contributing to growth in the first nine months of 13 per cent.

Canadian forest products groups fall

By Robert Gibbens in Montreal

Depressed paper prices dealt a blow to third-quarter earnings of two big Canadian forest products groups.

MacMillan Bloedel, a big producer of timber and building materials as well as newsprint, magazine papers and packaging, posted net profit of C\$1m (US\$742,000), equal to a loss of 1 cent a share, against earnings of C\$74m, or 58 cents, a year earlier. Revenues were little changed at C\$1.4bn.

Nine-months earnings were C\$123m, or 96 cents, against C\$12m, or \$1.67, a year earlier, on near-static revenues of C\$3.8bn.

Wood products were lower in the third quarter, because of weak prices for pulp logs and chips, and a soft Japanese market. North American building products were strong. Newsprint prices dropped 26 per cent year on year.

Abitibi-Price earned C\$18m, or 20 cents a share, in the quarter, down from C\$34m, or C\$1, a year earlier, on revenues down from C\$757m to C\$613m.

Profit for the nine months was C\$113m, or \$1.27 a share, against C\$162m, or C\$2.17, on sales little changed at C\$2.2bn. Newsprint shipments dropped 11 per cent.

Abitibi, one of North America's biggest newsprint producers, said three years of restructuring had raised efficiency and its ability to weather price downturns. "We are implementing our growth strategy to create maximum shareholder value," said Mr Ron Oberlander, president.

Three other forest products groups - Avenor, Noranda Forest and Domtar - have already posted heavy declines for the third quarter. Newsprint prices have dropped from US\$750 a tonne late in 1995 to about US\$540, and analysts expect further declines before some recovery late next spring.

AMERICAS NEWS DIGEST

Acquisitions help MCI post 11% rise

Acquisitions and solid growth in its core long-distance telephone business enabled MCI, the US telecoms company, to increase revenues by 21 per cent to \$4.7bn in the three months to the end of September. Net income increased only 11 per cent to \$304m, however, as interest costs rose.

Revenues from long-distance calling advanced 11 per cent - slower than the 14 per cent increase reported last week by smaller rival Sprint, but well ahead of the anemic growth that has dented stock market confidence in AT&T in recent months. MCI's new businesses, based largely on the acquisition of Systemhouse, a systems integrator, and Nationwide Cellular, generated sales of \$474m and a net loss of \$73m. Earnings per share came in slightly ahead of expectations at 44 cents, against 40 cents last time.

Richard Waters, New York
Alestra, the joint venture between Alfa, the Mexican industrial group, and AT&T of the US, yesterday announced the formal incorporation of Visa-Bancomer, a group which includes Bancomer, the country's second-largest bank, and Femsa, Mexico's biggest drinks company. AT&T will maintain a 49 per cent stake, while Alfa's holding will fall to 25.6 per cent. Visa-Bancomer will hold the remaining 25.4 per cent.

American Brands shows growth

American Brands, the US consumer products group planning to spin off its Gallaher tobacco operations in the UK, yesterday said net income grew by an underlying 2.1 per cent to \$136.7m in the third quarter, but share repurchases helped take fully-diluted earnings per share ahead by 11 per cent to 79 cents. The figures exclude a gain on disposals in last year's third quarter.

The Gallaher subsidiary, the UK's biggest tobacco company, suffered a 0.5 per cent decline in total volume but lifted operating profits by 4.6 per cent to \$160.2m, attributing the gain to a shift in export mix towards higher-margin European markets, cost-cutting, and enhanced productivity. The company's share of the shrinking UK market was slightly ahead at 39.2 per cent compared with 39 per cent a year earlier.

Monsanto surges in third term

Agricultural products and specialty chemicals helped Monsanto to a record third quarter. The US chemicals and biotechnology company saw net income rise to \$170m, or 28 cents a share, on sales of \$2.2bn, against net income of \$140m, or 23 cents, on sales of \$2bn in the third quarter of 1995.

Monsanto's Searle pharmaceuticals division reported a drop in net income for the quarter. Net sales in the agricultural products group, which includes its market-leading Round Up herbicide, as well as genetically-engineered soybean seeds and a hormone used to stimulate milk production in cows, rose to \$613m in the quarter, from \$464m a year ago.

Earlier this month, Monsanto said it was considering the sale or spin-off of its specialty chemicals business. Operating income for the chemicals division rose 33 per cent in the quarter, to \$101m, from \$83m in the same period last year, making it Monsanto's largest income-producing division. Sales in the unit fell to \$773m in the quarter, from \$873m in last year's third quarter.

Microsoft beats forecasts with 22% rise

By Louise Kelroe in San Francisco

Microsoft beat Wall Street expectations with a 22 per cent gain in earnings for the first fiscal quarter, as the world's largest software company experienced strong growth in sales of its server software as well as programs for personal computers.

Net income for the quarter was \$614m, or 85 cents a share, against \$499m, or 78 cents. Wall Street analysts had been projecting earnings of about 80 cents a share.

The advance was struck on revenues up almost 14 per cent at \$2.29bn, against \$2.02bn in the same period last year.

This was the slowest revenue growth in the company's history, but Microsoft said it was pleased with the outcome, noting that revenues rose over strong results in the first quarter of 1995 when the company launched Windows 95, its widely-used PC operating system.

Last year, Microsoft's revenues and earnings grew by nearly 50 per cent, but this rate was not expected to continue in the current year.

First-quarter gains were driven by "solid results across a wide range of businesses, including operating systems, personal productivity tools and enterprise solutions," the company said.

While revenue growth in many

categories was relatively slow, entertainment software sales grew rapidly, the company said.

During the quarter Microsoft began shipments of a new version of Windows NT, aimed at business customers. Initial sales are "outstanding", said Mr Jeff Raikes, group vice-president.

"Corporate customers made the decision to adopt Windows NT servers and workstations in record numbers, driving 19 per cent revenue growth over the last quarter in the US and Canada," he added.

Windows NT shipments were four times the level of the same period last year, the company said. Microsoft said that its new inter-

net browser, Internet Explorer, had been downloaded by more than 3m people since the latest version was introduced two months ago.

After the close of the quarter, Microsoft unveiled a new Internet-based version of its on-line information service, The Microsoft Network. Operating systems and other systems software accounted for 52 per cent of revenues, with applications programs at 47 per cent.

North American sales accounted for 35 per cent of revenues versus 37 per cent in the same period last year.

European revenues dropped to 19 per cent of the total, from 21 per cent last year.

Tenneco warns of impending \$400m charge

By Laurie Morse in Chicago

Tenneco, the US conglomerate, is to take a charge of up to \$400m to cover the cost of spinning off its Newport News Shipbuilding division and merging Tenneco Energy with El Paso Energy.

The charge will be taken in the quarters in which the transactions are completed. The disposals, announced earlier this year, are central to Tenneco's plans to

become a packaging and automotive equipment company.

The bulk of the charges - more than \$200m - is associated with restructuring \$4bn in corporate debt. The remainder, about \$200m, stems from costs related to pension and stock-sharing benefits for employees, and legal and accounting fees associated with the demergers, said Mr Dana Mead, Tenneco chairman.

Both the energy and ship-

building deals should close in the fourth quarter, pending regulatory approvals.

News of the future charges came as Tenneco reported a \$31m one-off cost against third-quarter earnings to cover losses sustained from its first commercial shipbuilding contracts at Newport News.

Tenneco executives said the company had vastly underestimated the costs of producing double-hulled tankers.

In the third quarter ended September 30, Tenneco had net income from continuing operations of \$116m, or 67 cents a share after the special charge, up from \$94m, or 53 cents, in the same quarter last year. Sales in the quarter rose from \$2.16bn a year ago to \$2.8bn.

Falling containerboard prices dented operating income from Tenneco's packaging division. Packaging income was \$86m, compared with \$111m

last year, when containerboard prices were at record highs.

Tenneco Automotive's operating income rose 34 per cent in the quarter to \$82m, from \$61m last time.

For the first nine months, Tenneco's net income from continuing operations was \$764m, or \$2.50 a share, on sales of \$8.3bn.

This compares with \$544m, or \$1.96, on sales of \$6.5bn in the first three quarters of 1995.

CANADIAN NATIONAL RAILWAY COMPANY

NOTICE OF PAYMENT DUE RELATING TO COMMON SHARES OF CANADIAN NATIONAL RAILWAY COMPANY SOLD BY THE GOVERNMENT OF CANADA

In accordance with the terms of the Instalment Receipt and Pledge Agreement made as of November 28, 1995 (the "Agreement") among the Government of Canada, Canadian National Railway Company ("CN"), the Underwriters (as defined therein), Montreal Trust Company of Canada (the "Custodian") and The R-M Trust Company (the "Security Agent"), the Final Instalment of Cdn. \$10.75 per share on the Common Shares of CN is due for payment not later than 5:00 p.m. (local time) on November 26, 1996. The total amount of the Final Instalment must be sent or delivered to the Custodian at one of the addresses shown below together with your Instalment Receipts so that they are actually received by the Custodian by such time.

The Common Shares represented by Instalment Receipts have been pledged as security for the payment of the Final Instalment. If payment of the Final Instalment is not duly received by the Custodian from a registered holder of Instalment Receipts (the "Holder") at or before 5:00 p.m. (local time) on November 26, 1996, the Agreement provides that shares then remaining pledged under the Agreement in respect of such Instalment Receipts may be reacquired by the Government of Canada in full satisfaction of the obligations of such Holder, or may be sold by the Custodian. In the event of a sale of such Common Shares by the Custodian, the Holder will be responsible for a pro rata portion of the costs of such sale, which shall not exceed \$1.00 per Common Share and will be liable for any deficiency as and to the extent provided for in the Agreement.

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October, 1996



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COMPANIES AND FINANCE: ASIA-PACIFIC

Diverging trends emerge among Japan brokers

By William Dawkins in Tokyo

The "convoy approach" in Japan's securities industry has started to break down. In recent years, Japan's top four securities companies have performed roughly as a group while the rest followed their own path. But the latest set of results, for the six months to September, shows a divergence among individual company performances - a consequence of the competition introduced by the partial deregulation of stockbroking commissions in April 1994.

Nomura, the industry leader, was the first of the big four to bail out its non-banking affiliate, which was struggling under the weight of property-related bad debts. As a result, Nomura reported a ¥237.5bn (\$3bn) net loss, having more than doubled its recurring profits before tax and extraordinary items. Daiwa was widely expected to follow Nomura's example and clear out the problems at its own non-banking unit, but has so far declined.

Operating revenues among the big four varied widely, from stagnation at Yamachi to a 25.2 per cent increase at Nomura.

Progress among the rest of the securities companies in the first half was equally patchy. As a group, they swung from a loss to a small profit but, at the individual level, seven of the 10 second-tier brokers remained in the red. Nine of them, with the exception of Yamachi, are expecting a profit in the full year, in some cases breaking a six-year run of losses.

Among the profitable companies, Kokusai stands out, having nearly tripled net profits with the help of increased sales of bond funds. Newly-merged Tokai Maruman Securities celebrated its first reporting period by more than doubling sales of investment trusts. Both companies are pursuing a very different strategy from the routine retail equity broking that is the staple business of Japan's other second-tier securities companies.

The group as a whole

reported growth in operating revenues of 11.3 per cent in the first six months, nearly double the rate of the same period last year, but well below their own expectations at the start of the interim period.

This time last year they reported substantial gains from bond trading, as the decline in short-term interest rates sent bond prices soaring. Since then, interest rates have not changed and gains from the bond market have dwindled.

A rising equity market has compensated for a weaker bond market. Tokyo's average daily equity turnover increased 32 per cent by value during the period. This benefited smaller brokers, because of their heavier reliance on share trading commissions. However, they continued to lose their share of commission income. On average, the group derives three-quarters of its income from brokerage.

Nomura illustrates how the make-up of revenues has changed over the past year. Its income from equity trad-

Japan's brokers: interim results (Y bn)

Company	Operating revenue	% Change	Recurring profits		Net profits	
			1996	1995	1996	1995
The big four						
Nomura	237.5	25.2	29.5	29.5	36.4	36.4
Daiwa	167.6	9.5	28.5	27.5	20.2	20.2
Yamachi	110.9	0.1	6.4	5.2	2.4	2.4
Sumitomo	100.0	0.0	0.0	0.0	0.0	0.0
The middle three						
Sanyo	29.6	56.6	1.5	13.6	10.4	10.4
Kokusai	19.2	112.0	0.5	0.5	4.9	4.9
Kobori	8.7	13.7	-3.0	-10.8	-6.8	-12.9
Other brokers						
Sumitomo	22.7	9.0	0.0	2.6	0.5	3.2
Kokusai	11.8	11.8	0.0	0.0	-2.6	-1.6
Kobori	8.7	13.7	-3.0	-10.8	-6.8	-12.9
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BIG BANG IN UK CABLE

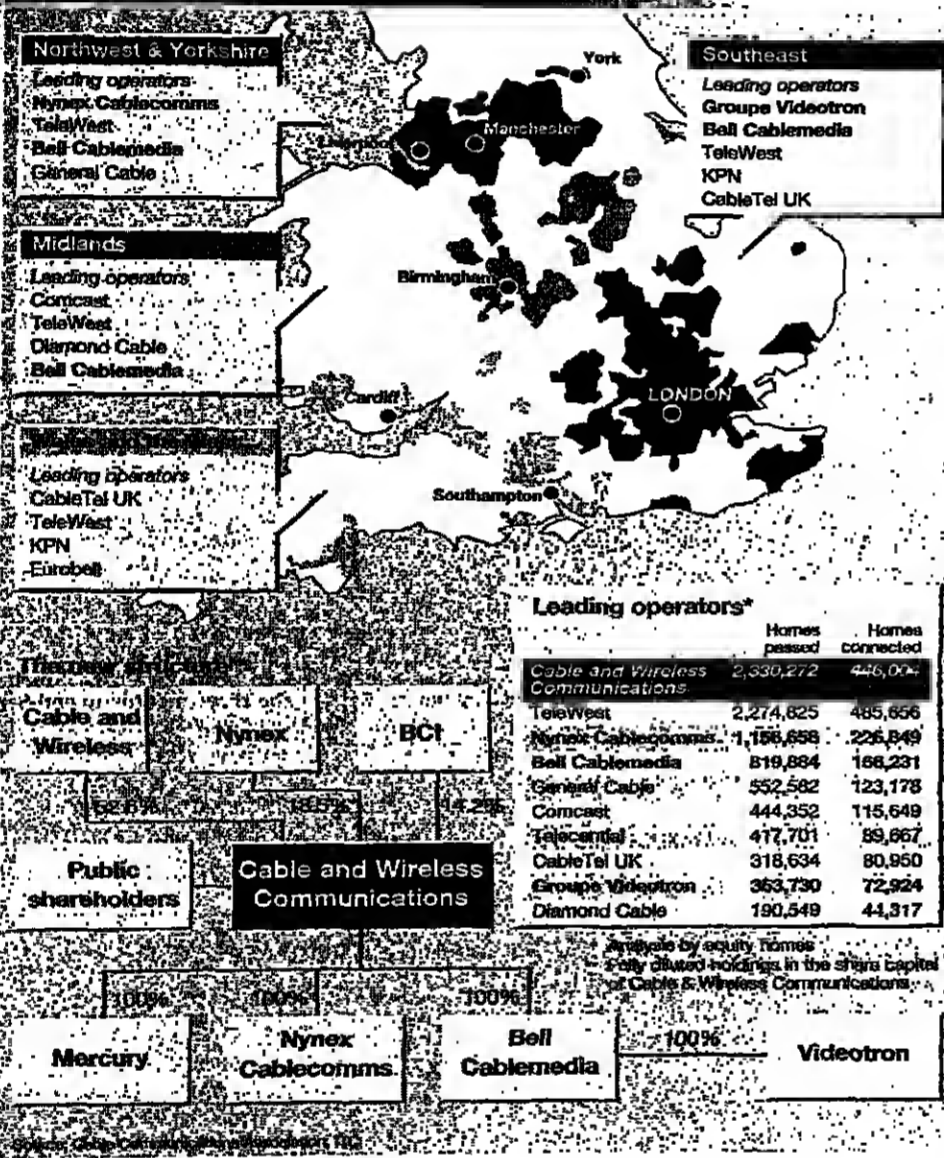
Calling C&W number one

Raymond Snoddy on the background to the multi-faceted communications agreement

Richard Brown, the new chief executive of Cable and Wireless, was cock-a-hoop yesterday about the four-way cable and communications deal he had engineered...

Are such forecasts likely to be realised and will yesterday's complex agreements help the process? There will be economies of scale in purchasing...

The consolidation of cable



C&W'S LEAP - By Alan Cane

Brown lands knock-out blow to critics

Mr Richard Brown, Cable and Wireless chief executive only since July, has amply answered critics who doubted his decisiveness and imagination...

Nynex lifts revenue 91%

Nynex CableComms, the UK's second highest cable operator, announced yesterday that its operating cash flow, at £2.2m for the third quarter, was in the black for the first time...

growth in residential telephony lines in the nine months, rising to 322,921 (189,764) with penetration at 26.4 (23.8) per cent. Revenue was £21.5m (£24.5m)...

ANATOMY OF THE DEAL - By Christopher Price

Surprise quartet plays at the party

Ten months of informal talks, three weeks of intense negotiations and three days of last-minute haggling ended yesterday with the UK cable industry's biggest ever deal...

London and New York. Nynex Corp, parent company of Nynex CableComms, will hold an 18.5 per cent stake, while Bell Canada Inc, which owns a majority of Bell Cablemedia, will have a 14.2 per cent interest...

access. The company also plans eventually to rebrand the franchises under the C&W name. Mr Stephen Pettit, C&W European business director, said the new company would tackle the industry's fundamental problems of high churn and low penetration rates...

Notice of Redemption

To the Holders of Japan Air Lines Company, Ltd. U.S. \$54,000,000 11% Guaranteed Bonds Due 1997

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(b) of the Bonds, Japan Air Lines Company, Ltd. (the "Company") will redeem U.S. \$9,000,000 principal amount of the Bonds on 22nd November, 1996 at the redemption price of 100% of their principal amount.

Table with columns for bond numbers and amounts, listing specific redemption details for the bonds.

Table with columns for bond numbers and amounts, listing specific redemption details for the bonds.

Payment of the redemption price will be made against surrender of the Bonds in the manner provided in the Conditions of the Bonds at any of the following Paying Agents:

The Bank of Tokyo-Mitsubishi Trust Company, The Industrial Bank of Japan Trust Company, The Bank of Tokyo-Mitsubishi, Ltd., The Industrial Bank of Japan (Luxembourg) S.A., The Bank of Tokyo-Mitsubishi, Ltd., Industriebank von Japan (Deutschland) A.G., Bank of Tokyo-Mitsubishi (Schweiz) AG, Nidenuan 13-19, 60325 Frankfurt am Main

DEPARTEMENT DE LA GUADELLOUPE FRF 56 000 000 TAUX VARIABLE ECHÉANCE 2000 ISIN CODE : XS0053466609 For the period October 21, 1996 to April 21, 1997

Dixons Finance B.V. U.S. \$50,000,000 Guaranteed Floating Rate Notes due 1997 guaranteed by Dixons Group PLC

CURRENCIES AND MONEY

Sterling continues its autumn rise

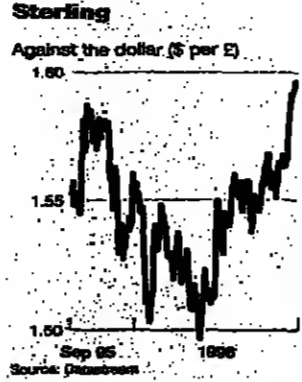
MARKETS REPORT

By Simon Kuper

Sterling closed just off a 15-month high against the dollar in London trading yesterday, after recovering from an early fall...

Mr MacKinnon said the pound was boosted by a Confederation of British Industry survey showing a recovery in the weak manufacturing sector...

Currency strategists said the next test of the dollar was the so-called "Bretton level" of Y113.6, named after the former US treasury secretary...



Switzerland would prefer to use monetary policy rather than a currency peg as a way of stopping the Swiss franc from gaining against a future single European currency...

The dollar had a mixed day in London, closing down against the D-Mark but up another 9.0 against the yen at Y112.9. The yen suffered in part from yesterday's weak Japanese diffusion index...

Japan gaining a competitive advantage, Mr Meggyesi said. Italy's hopes of being among the first group of countries to join the single European currency suffered...

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Country, Currency, Closing mid-point, Change on day, Bid/offer spread, Day's mid high, One month rate, Three months rate, One year rate, Bank of England rate.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Country, Currency, Closing mid-point, Change on day, Bid/offer spread, Day's mid high, One month rate, Three months rate, One year rate, J.P. Morgan rate.

CROSS RATES AND DERIVATIVES

Table with columns: Country, Currency, Bid, Ask, DM, SF, Yen, etc. Includes sub-sections for D-Mark, Japanese Yen, Swiss Franc, and Sterling futures.

UK INTEREST RATES

Table showing UK interest rates for various terms: 1 month, 3 months, 6 months, 9 months, 12 months.

BASE LENDING RATES

Table showing base lending rates for various banks: NatWest, HSBC, Citibank, etc.

EMTS EUROPEAN CURRENCY UNIT RATES

Table showing EMTS European Currency Unit rates for various currencies: Euro, Pound, Dollar, etc.

THREE MONTH STERLING FUTURES

Table showing three month sterling futures prices and changes.

THREE MONTH EURO-DOLLAR

Table showing three month euro-dollar futures prices and changes.

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WORLD INTEREST RATES

Table showing world interest rates for various countries: Belgium, France, Germany, etc.

EURO CURRENCY INTEREST RATES

Table showing Euro currency interest rates for various currencies: Belgian Franc, Dutch Guilder, etc.

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NOTICE OF EARLY REDEMPTION

BRADFORD & BINGLEY Subordinated Floating Rate Notes Due 2005

NOTICE OF EARLY REDEMPTION

CHASE MANHATTAN BANK Subordinated Floating Rate Notes Due 2005

NOTICE OF EARLY REDEMPTION

Les Echos Subordinated Floating Rate Notes Due 2003

NOTICE OF EARLY REDEMPTION

Banesto Finance Ltd. Subordinated Floating Rate Notes Due 2003

UK Index

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SPREAD BETTING ON OVER EIGHTY MARKETS

CITY INDEX

Petroleum Argus

ALCOA ALUMINUM S.A.

Export Notes Due 1994-1998

NOTICE IS HEREBY GIVEN that Alcoa Aluminum S.A. (the Company) is seeking consent to amend and restate the Indenture and Security Agreement...

Notice is hereby given that the notes will bear interest at 7.1875% per annum from 23 October 1995 to 23 April 1997. Interest payable on 23 April 1997 will amount to US\$181.68 per US\$100,000 note and US\$3,633.63 per US\$100,000 note.

Agent: Morgan Guaranty Trust Company

JP Morgan

COMMODITIES AND AGRICULTURE

Australian grain production set for peak year

By Nikkai Tait in Sydney

Australia's winter grain production is set to reach a record this year, thanks to mild weather and above-average rainfall.

Wheat and maize prices continue to fall in face of bumper crop

Grain futures prices continued their recent slide yesterday as wheat fell five cents to \$3.95 a bushel and maize was down between one cent and two cents a bushel in mid-session trading at the Chicago Board of Trade, Deborah Hargreaves writes.

Futures prices have tumbled in recent weeks as the world looks like reaping a bumper crop of most grains. But although prices are far from their peaks earlier this year, traders say this has not discouraged a pick-up in demand.

"The market is struggling to find enough demand for wheat and corn," said Mr Warren King, at Cargill Investor Services in Chicago. Traders had expected a large crop from Australia and were not surprised at yesterday's figures, but said current wet weather could affect the quality of the grain.

the Australian Wheat Board - which handles all export sales - cut its estimated pool returns by a further A\$5 a tonne. The benchmark return for Australian Standard White wheat is now A\$190 a tonne, about 38 per cent down on estimates made at end-May.

planted to winter grains was some 700,000 hectares less than in 1993-94, but the outlook was for "above-average" yields, as plantings extended into areas used for livestock during the recent drought in eastern states.

It added that fears of widespread winter logging, notably in western Australia, had receded, but warned that mild conditions and further rains would be needed by late November if its projections were to be met.

The rebound in Australian wheat production has been marked. In 1994-95, when drought conditions were biting, output fell to 8.9m tonnes. It then recovered to 16.9m tonnes last year, and the 1996-97 forecast of 20.9m

tonnes is an upgrading of Abare's earlier 18.8m tonne prediction. With record acreage planted and irrigation water plentiful, cotton production is also heading for a new high of 2.6m bales (582,000

tonnes). The previous record was set in 1991-92, when 2.2m bales were produced. Farmers' enthusiasm is likely to be damped by the recent fall in wheat prices in the main wheat-producing countries. Earlier this week,

Big jump forecast in price of lead

By Kenneth Gooding

A big jump in the price of lead - used mainly in the making of batteries - is being forecast by some analysts. However, they admit prices will depend on the level of Chinese exports.

China supplied about two-thirds of the world's refined lead imports last year, according to the International Lead & Zinc Study Group, an intergovernmental body, though volume fell from 1994's peak of 173,000 tonnes to 161,000 tonnes.

Analysts at Billiton Metals, a Gencor subsidiary, suggest the lead market is carrying "lower than desirable stocks", equivalent to only five weeks consumption. Recent reports indicate that Chinese exports have fallen from their peak, analysts Ms Karen Norion and Mr Angus MacMillan say.

"Should these exports fail to pick up again, this market has the potential to tighten considerably." Billiton is forecasting a 70,000 tonnes refined lead supply deficit in the west this year, compared with 77,000 tonnes in 1995, and a 25,000 tonnes deficit in 1997. "We expect the market will move gradually from deficit to balance, to surplus," Billiton adds. "So our expectation is that prices will peak in the first half of the year." It says that the London Metal Exchange cash price is likely next year to be unchanged on average from the 36 US cents a pound (\$793.50 a tonne) it forecasts for 1996.

The ILZSG has predicted that there will be a global lead surplus next year - the first since 1994. It suggested refined lead consumption would rise by 2.65 per cent from the 1996 level, to 5.66m tonnes.

Mining groups spend record sums

By Kenneth Gooding, Mining Correspondent

Mining companies are spending record sums on exploration as huge areas of the world open up for the first time in decades, according to a new report.

The study by Metals Economics Group, the Canadian consultancy, says governments are competing to attract mining investment. It estimates worldwide spending on non-ferrous mineral exploration this year will jump by about 30 per cent from the US\$3.55bn estimated for 1995, to \$4.6bn.

Latin America is attracting most investment - and for the third successive year is the industry's favourite area for exploration. MEG suggests spending will jump more than 27 per cent from \$785m in 1995 to \$995m in 1996.

Digging deep: spending on mining exploration



The 14 biggest spending companies in 1996, ranging from \$200m to \$52m, are (in decreasing order) RTZ-CRA, the Anglo-Australian group; BHP Minerals of Australia; Barrick Gold of Canada; Echo Bay of the US; WMC of Australia; Placer Dome of Canada; Newmont of the US; Minorco of Luxembourg (an Anglo American-De Beers unit); De Beers of South Africa; Phelps Dodge of the

US; Newcrest of Australia; Gencor of South Africa; Freeport-McMoran of the US; and Anglo American Corporation of South Africa. These groups account for 38 per cent or - \$1.34bn - of the exploration spending by the companies surveyed. Corporate Exploration Strategies. Metals Economics Group, PO Box 2206, Halifax, Nova Scotia B3J 3C4, Canada. US\$3,000

Downturn in crude oil seen as consolidation

MARKETS REPORT

By Deborah Hargreaves and Kenneth Gooding

Crude oil prices slipped yesterday after Monday's surge, but traders said the market was consolidating rather than collapsing.

"The market still looks solid," said Mr Lindsay Horn, executive director of energy derivatives at Lehman Bros in London. "Crude has performed extraordinarily well lately and could still go higher, especially if the weather turns cold."

WTI tested \$26 a barrel on Monday, but met technical resistance. Heating oil futures also fell as supply fears in the US eased, but stocks remain low and traders say cold weather could push prices higher.

Traders were watching for the release of weekly stock figures from the American Petroleum Institute after the market's close to see if heating oil stocks - at historic lows - were being rebuilt.

US refiners are running at maximum output of around 3.5m barrels a day to try to fuel the surge in demand. Last Friday, oil companies met the US government to discuss the low stock levels. Ms Hazel O'Leary, US energy secretary, said the government did not want to sell oil from its strategic reserve.

The London Metal Exchange reported copper stocks had fallen again by more than 13,000 tonnes, to their lowest since August 1995. Reaction was muted because some traders suggested stock moved to China would be on its way back to LME warehouses. The Bloomsbury Minerals Economics consultancy said copper prices would remain

firm, or even strengthen, until some of the copper heading for China returned. Mr Peter Hollands of BME suggested the global market now had a surplus of supply that would reach about 100,000 tonnes this year.

Coffee futures prices on the London International Financial and Options Exchange were sharply higher, with November futures up \$49 to \$1,549 a tonne after a bigger than expected draw in US stocks. Cocoa prices slipped in mid-morning trading to touch a low of \$97 a tonne, but the market recovered later in the day to close unchanged at \$96 a tonne.

Freight rates continued to rise, with the Baltic freight index up another 23 points yesterday to 1,199 - its highest level for four months.

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COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1329-30 1361-62

Previous 1321-22 1354-55

High/Low 1323 1365/1349

AM Official 1322-23 1354-55

Karb close 1327-28 1367-68

Open int. 215,345

Total daily turnover 43,408

ALUMINIUM ALLOY (\$ per tonne)

Close 1220-25 1242-45

Previous 1198-203 1225-26

High/Low 1220 1242/1225

AM Official 1210-15 1235-40

Karb close 1210-15 1240-45

Open int. 5,428

Total daily turnover 592

LEAD (\$ per tonne)

Close 717-18 728-29

Previous 707-8 718-9

High/Low 711.5 724.71

AM Official 711.5-12.0 720-24

Karb close 711.5-12.0 730-32

Open int. 40,850

Total daily turnover 11,047

NICKEL (\$ per tonne)

Close 7030-40 7145-50

Previous 6950-60 7080-70

High/Low 6950 7175/7055

AM Official 6940-50 7050-65

Karb close 6940-50 7160-65

Open int. 43,875

Total daily turnover 11,716

TIN (\$ per tonne)

Close 5920-40 5990-50

Previous 5850-70 5920-70

High/Low 5850 5990/5970

AM Official 5905-10 5980-81

Karb close 5905-10 5970-75

Open int. 15,620

Total daily turnover 3,485

ZINC, special high grade (\$ per tonne)

Close 1000-1001 1026-27

Previous 984-5 1020-20

High/Low 997 1029/1021

AM Official 997-97.5 1023.5-24.5

Karb close 997-97.5 1025-25.5

Open int. 17,858

Total daily turnover 15,782

COPPER, grade A (\$ per tonne)

Close 1994.5-96.5 1981-82

Previous 1985-87 1951-53

High/Low 1982 1964/1945

AM Official 1982-83 1948-49

Karb close 1982-83 1948-49

Open int. 171,591

Total daily turnover 56,005

Precious Metals continued

GOLD COMEX (100 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol. Open

Oct 384.2 +2.3 - - 2 14

Nov 386.1 +2.3 386.5 383.7 23,090 107k

Dec 388.3 +2.2 388.9 386.6 1,139 18,820

Jan 390.5 +2.7 391.0 389.3 99 10,815

Feb 392.9 +2.2 393.0 391.7 38 11,007

Mar 395.1 +2.2 - - 10 4,349

Total 30,804 19,423

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol. Open

Oct 399.2 +2.7 - - 3 14

Nov 399.9 +2.7 399.3 398.8 1,631 19,362

Dec 401.3 +2.7 401.8 400.3 99 10,815

Jan 403.5 +2.7 404.0 402.5 38 11,007

Feb 405.7 +2.7 - - 10 4,349

Total 2,012 27,829

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol. Open

Oct 120.75 +2.35 121.50 118.80 402 7,618

Nov 121.75 +2.35 121.00 120.25 - 114

Dec 122.80 +2.35 - - 403 7,837

Total 803 15,549

SILVER COMEX (50,000 Troy oz; \$/cent/oz)

Sett. Day's price change High Low Vol. Open

Oct 492.2 +8.4 - - 13 1

Nov 495.0 +8.5 500.0 493.5 9,238 63,722

Dec 501.0 +8.3 - - 490.0 5

Jan 506.0 +8.4 507.0 502.5 362 12,999

Feb 510.5 +8.4 513.0 508.0 35 8,339

Mar 515.2 +8.4 - - 43 5,034

Total 9,590 85,043

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$/barrel)

Sett. Day's price change High Low Vol. Open

Nov 25.79 -0.13 25.81 25.38 28,591 22,738

Dec 25.38 -0.08 25.49 25.00 35,524 96,777

Jan 24.87 -0.08 24.94 24.38 5,073 53,154

Feb 24.19 -0.14 24.29 24.02 3,524 30,894

Mar 23.63 -0.08 23.68 23.40 958 21,009

Apr 23.02 -0.14 23.02 22.65 443 14,642

Total 79,991 413,774

CRUDE OIL ICE (\$/barrel)

Sett. Day's price change High Low Vol. Open

Dec 23.82 -0.03 23.82 23.59 4,589 35,465

Feb 23.01 -0.10 23.10 22.82 2,442 22,623

Mar 22.36 +0.01 22.38 22.24 1,638 20,718

Apr 21.72 +0.08 21.72 21.51 1,447 8,313

May 21.15 +0.09 21.15 21.15 2 3,983

Total 26,108 127,286

HEATING OIL NYMEX (42,000 US gal; \$/US gal)

Sett. Day's price change High Low Vol. Open

Nov 73.10 -0.53 73.50 71.80 12,778 32,261

Dec 72.85 -0.20 73.25 71.30 1,647 8,313

Jan 72.25 -0.20 72.40 70.70 2,378 26,557

Feb 70.50 +0.06 70.60 69.20 1,116 13,234

Mar 67.05 -0.10 67.05 66.35 180 9,011

Apr 63.35 +0.10 63.35 62.40 774 8,017

Total 26,174 141,182

GAS OIL ICE (\$/tonne)

Sett. Day's price change High Low Vol. Open

Nov 230.75 -3.50 232.75 227.50 9,085 30,060

Dec 225.75 -2.00 228.25 222.50 5,262 20,973

Jan 218.50 -1.75 219.75 217.25 1,247 18,304

Feb 211.00 -1.75 211.75 208.75 743 9,229

Mar 202.25 +0.75 203.00 200.50 474 8,148

Apr 183.50 -1.25 185.75 183.00 59 4,307

Total 17,129 86,778

NATURAL GAS NYMEX (10,000 mBtu; \$/mBtu)

Sett. Day's price change High Low Vol. Open

Nov 2.574 +0.022 2.580 2.490 17,028 27,773

Dec 2.680 +0.072 2.700 2.625 5,671 32,349

Jan 2.700 +0.065 2.715 2.660 1,995 20,151

Feb 2.575 +0.060 2.590 2.535 1,161 12,308

Mar 2.420 +0.011 2.430 2.380 705 8,363

Apr 2.205 +0.021 2.210 2.175 253 5,222

Total 28,229 129,226

UNLEADED GASOLINE NYMEX (42,000 US gal; \$/US gal)

Sett. Day's price change High Low Vol. Open

Nov 68.50 +0.88 68.50 66.65 9,823 30,561

Dec 67.50 +0.80 67.50 65.80 3,444 19,311

Jan 66.10 -0.10 66.20 65.20 703 10,408

Feb 65.80 -0.05 65.80 65.00 256 3,788

Mar 65.40 -0.05 65.40 65.20 98 2,128

Apr 67.85 - 67.70 67.65 181 2,571

Total 14,598 67,207

GRAINS AND OIL SEEDS

دكان من كشمير

Big jump forecast in price of lead By Kenneth Gooding

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing various offshore funds in Bermuda, including fund names, managers, and performance metrics.

BERMUDA (REGULATED)

Table listing regulated offshore funds in Bermuda, including fund names, managers, and performance metrics.

GUERNSEY (SIB RECOGNISED)

Table listing various offshore funds in Guernsey, including fund names, managers, and performance metrics.

GUERNSEY (REGULATED)

Table listing regulated offshore funds in Guernsey, including fund names, managers, and performance metrics.

NET ASSETS

Table showing net assets for various offshore funds.

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Advertisement for Macmillan Appeal: HELP FILL THE CARE GAP IN BRITAIN. Includes text about cancer care and a form to support the appeal.

WORDSSWORD

Offshore Funds

Table listing various offshore funds, including fund names, managers, and performance metrics.

Offshore Funds and Insurances

FT MANAGED FUNDS SERVICE

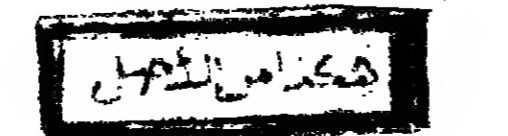
FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

LUXEMBOURG (SIB RECOGNISED)

Main table containing fund names, descriptions, and performance metrics. Includes sub-sections for 'LUXEMBOURG (SIB RECOGNISED)', 'LUXEMBOURG (REGULATED)', and 'LUXEMBOURG (SIB RECOGNISED)'.

OFFSHORE INSURANCES

Table listing offshore insurance companies and their details, including names like AXA, Allianz, and others.



FT MANAGED FUNDS SERVICE Offshore Insurances and Other Funds

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Main table listing various fund categories such as Global, Asia Pacific, Europe, and US Funds, with columns for fund names, prices, and performance metrics.

Advertisement for ForTE Posthouse, featuring a large 'F' logo and text: 'Shouldn't your company spend less on hotel bills? If you book over 250 nights hotel accommodation a year, call now and find out about the great savings on our Corporate Rate Programme. With over 80 hotels, featuring modern facilities, Posthouse has the largest network in the UK and Ireland - ideally suited to meet the needs of the business executive. To Join Call 0800 22 88 33 FORTE Posthouse'

OTHER OFFSHORE FUNDS

Table listing various offshore funds including ATP Management Ltd, AXA Assurance, and others.

ASIA PACIFIC FUNDS

Table listing Asia Pacific funds such as Asia Pacific Growth, Asia Pacific Income, and others.

EUROPEAN FUNDS

Table listing European funds including European Growth, European Income, and others.

US FUNDS

Table listing US funds such as US Growth, US Income, and others.

GLOBAL FUNDS

Table listing global funds including Global Growth, Global Income, and others.

ASIA PACIFIC FUNDS (Continued)

Continuation of Asia Pacific funds table.

EUROPEAN FUNDS (Continued)

Continuation of European funds table.

US FUNDS (Continued)

Continuation of US funds table.

GLOBAL FUNDS (Continued)

Continuation of global funds table.

Small print text at the bottom of the page, including disclaimers and contact information.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector, including names like Diageo, Heineken, and Carlsberg, with their respective share prices.

BANKS, MERCHANT

Table listing banks and merchant companies such as HSBC, Citigroup, and Royal Bank of Canada.

BANKS, RETAIL

Table listing retail banks like Lloyds TSB, NatWest, and Halifax.

BREWERIES, PUBS & REST

Table listing breweries and pub/restaurants like Asahi, Carlsberg, and Wm. Sherrin.

BUILDING & CONSTRUCTION

Table listing building and construction companies like Bovis Lend Lease and Bovis Lend Lease.

BUILDING MATS. & MERCHANTS

Table listing building materials and merchant companies like Bunnings and Wickes.

CHEMICALS

Table listing chemical companies like ICI, Shell, and BP.

CHEMICALS - Cont.

Continuation of the Chemicals sector table.

DISTRIBUTORS

Table listing distributor companies like John Lewis and Debenhams.

DIVERSIFIED INDUSTRIALS

Table listing diversified industrial companies like BHP and Anglo American.

ELECTRICITY

Table listing electricity companies like British Energy and EDF.

ELECTRONIC & ELECTRICAL EQPT

Table listing electronic and electrical equipment companies like Philips and Siemens.

ENGINEERING, VEHICLES

Table listing engineering and vehicle companies like Ford and Renault.

EXTRACTIVE INDUSTRIES

Table listing extractive industries companies like Anglo American and BHP.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Continuation of the Electronic & Electrical Equipment sector table.

ENGINEERING

Table listing engineering companies like BAE Systems and GE.

ENGINEERING - Cont.

Continuation of the Engineering sector table.

EXTRACTIVE INDUSTRIES

Table listing extractive industries companies like Anglo American and BHP.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of the Extractive Industries sector table.

FOOD PRODUCERS

Table listing food producer companies like Unilever and Nestle.

FOOD PRODUCERS - Cont.

Continuation of the Food Producers sector table.

GAS DISTRIBUTION

Table listing gas distribution companies like British Gas and Gaz de France.

HEALTH CARE

Table listing health care companies like GlaxoSmithKline and AstraZeneca.

HOUSEHOLD GOODS

Table listing household goods companies like Hoover and Zanussi.

HOUSEHOLD GOODS - Cont.

Continuation of the Household Goods sector table.

EXTRACTIVE INDUSTRIES - Cont.

Continuation of the Extractive Industries sector table.

HOUSEHOLD GOODS - Cont.

Continuation of the Household Goods sector table.

INSURANCE

Table listing insurance companies like Aviva and Allianz.

INSURANCE - Cont.

Continuation of the Insurance sector table.

INVESTMENT TRUSTS

Table listing investment trusts like Fidelity and Schroders.

INVESTMENT TRUSTS - Cont.

Continuation of the Investment Trusts sector table.

INVESTMENT TRUSTS SPLIT CAPITAL

Table listing investment trusts with split capital structures.

INVESTMENT TRUSTS SPLIT CAPITAL - Cont.

Continuation of the Investment Trusts Split Capital sector table.

In Europe's crowded skies, Rockwell Avionics plays a key role in promoting safety and efficiency.



Table listing companies in the Engineering - Cont. sector.

Table listing companies in the Food Producers - Cont. sector.

Table listing companies in the Gas Distribution sector.

Table listing companies in the Health Care sector.

Table listing companies in the Household Goods - Cont. sector.

Table listing companies in the Investment Trusts SPLIT CAPITAL - Cont. sector.

HOUSEHOLD GOODS - Cont.

Continuation of the Household Goods sector table.

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Continuation of the Investment Trusts Split Capital sector table.

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INVESTMENT TRUSTS SPLIT CAPITAL - Cont.

Continuation of the Investment Trusts Split Capital sector table.

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LONDON SHARE SERVICE

RIV TRUSTS SPLIT CAPITAL - Cont.

Table listing Riv Trusts Split Capital with columns for Name, Price, and Change.

LEISURE & HOTELS - Cont.

Table listing Leisure & Hotels companies with columns for Name, Price, and Change.

PAPER, PACKAGING & PRINTING - Cont.

Table listing Paper, Packaging & Printing companies with columns for Name, Price, and Change.

RETAILERS, FOOD

Table listing Retailers, Food companies with columns for Name, Price, and Change.

TELECOMMUNICATIONS - Cont.

Table listing Telecommunications companies with columns for Name, Price, and Change.

AIM - Cont.

Table listing AIM companies with columns for Name, Price, and Change.

OTHER INVESTMENT TRUSTS

Table listing Other Investment Trusts with columns for Name, Price, and Change.

LIFE ASSURANCE

Table listing Life Assurance companies with columns for Name, Price, and Change.

PHARMACEUTICALS

Table listing Pharmaceuticals companies with columns for Name, Price, and Change.

RETAILERS, GENERAL

Table listing Retailers, General companies with columns for Name, Price, and Change.

TEXTILES & APPAREL

Table listing Textiles & Apparel companies with columns for Name, Price, and Change.

AMERICANS

Table listing American companies with columns for Name, Price, and Change.

INVESTMENT COMPANIES

Table listing Investment Companies with columns for Name, Price, and Change.

OIL EXPLORATION & PRODUCTION

Table listing Oil Exploration & Production companies with columns for Name, Price, and Change.

PROPERTY

Table listing Property companies with columns for Name, Price, and Change.

SUPPORT SERVICES

Table listing Support Services companies with columns for Name, Price, and Change.

TOBACCO

Table listing Tobacco companies with columns for Name, Price, and Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and Change.

LEISURE & HOTELS

Table listing Leisure & Hotels companies with columns for Name, Price, and Change.

OIL, INTEGRATED

Table listing Oil, Integrated companies with columns for Name, Price, and Change.

PROPERTY - Cont.

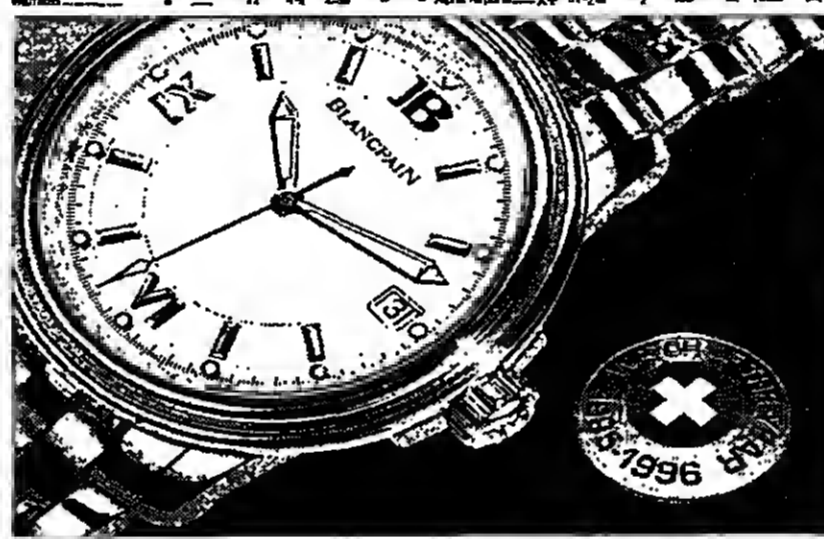
Table listing Property companies with columns for Name, Price, and Change.

SUPPORT SERVICES - Cont.

Table listing Support Services companies with columns for Name, Price, and Change.

AIM

Table listing AIM companies with columns for Name, Price, and Change.



GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by Ecol, part of Financial Times Information. Company classifications are based on those used for the FTSE London Share Index. Details on how to use the service, including symbols and abbreviations, are provided.

LONDON STOCK EXCHANGE

UK stocks retreat amid Wall Street concerns

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

Leading UK shares ran out of puff yesterday after their recent exertions, with small pockets of profit-taking dragging the FTSE 100 index down from its all-time high.

The weakness occurred despite plenty of good news, including an excellent outcome to the latest gilt auction, a relatively benign Confederation of British Industry Quarterly Trends Survey and a huge burst of activity in the telecoms/cable sector.

Dealers said the blue chips had been affected by Monday's late downturn on Wall Street, which re-awakened worries that the US market is becoming increasingly overvalued.

Footsie finished the day a net 15.9 off at 4,057.2 and was additionally burdened by a poor opening performance by Wall Street, where the Dow Jones Industrial Average showed a 20-point fall shortly after the opening.

But the selling pressure in the leaders, which was never more than light, did not extend to the market's second-liners. The FTSE 250 index delivered a robust performance, closing 3.3 up at 4,462.7, although well below the day's best level, 4,460.1. Unlike

the senior index, the 250 is still way off its all-time closing high of 4,999.6, reached in April.

The strength of the FTSE 250 came in the wake of the creation of Cable & Wireless Communications, or as it has already been nicknamed in the market, "Supercable".

Cable stocks occupied the top three places in the FTSE 250.

The deal, which merges Cable & Wireless's Mercury Communications with the UK cable interests of Bell Canada, Nynex and Videotext, was viewed as positive for all the parties involved.

Shares in Cable & Wireless were the best Footsie performers, but BT's were marginally weaker. Some telecoms specialists said BT could be weakened by a powerful attack on its market share by the newly created company, BSkyB, one of the market's best performers recently, also took a beating, with specialists pondering the growing threat posed to satellite television by the beefed-up cable group.

Such was the excitement generated in the market by the "Supercable" story that turnover in the telecom/cable stocks accounted for almost 18 per cent of total UK equity volume.

Traders were not too troubled by London's performance, although some remained convinced that a three-figure fall in

the Dow was possible "at any time". One trader said dealers had to keep one eye on Wall Street, looking for the expected correction, and the other on the next UK bid target.

However, others took the view that with the gilt market in good shape the earnings and dividend outlook still sound and the potential for corporate activity still rosy, London had more to offer in short-term performance.

Gills ended the day with gains of around 10 ticks after the £2bn auction had been well covered.

Turnover in equities at 6 pm was 703m shares. Customer business on Monday was a rather meagre £132bn.

contingency plan should the bid be blocked - 15 per cent would be taken back by Allied and 85 per cent by Carlsberg. Bass stands to lose about \$80m if the deal does not go through.

Pearson, which owns the Financial Times, climbed 12% more to a record 742 1/2 on continuing hopes of a bid during what some analysts called a window of opportunity before Mrs Marjorie Scardino takes over as chief executive in the New Year.

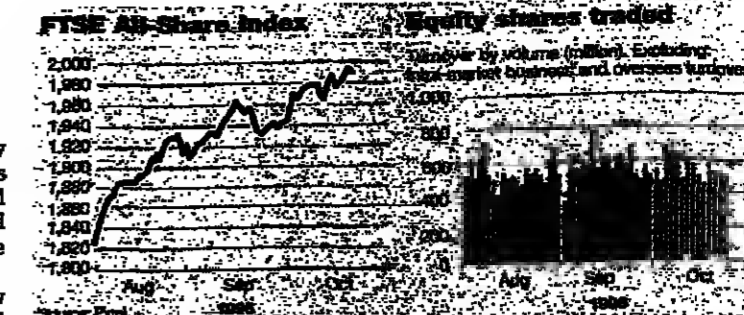
Earlier in the week, newspaper reports suggested that a bid could come from BSkyB, which is 40 per cent owned by Mr Rupert Murdoch. A denial by BSkyB of such an intention failed to dampen market speculation.

One analyst, who did not want to be named, said there had been a bit of a squeeze on the stock. "The market is nervous of missing out on potential corporate activity," he said, "and anticipation of potential upgrades, he said, was a less important issue at the moment than the possibility of a bid."

But, he doubted the chances of a bid, for a number of reasons, and pointed out that a reorganisation of the media conglomerate could lead to earnings dilution in the short term.

A profits warning from packaging group Low & Bonar sent the shares reeling. They closed 7% off at 483 1/2, the worst performer in the FTSE 250. Volume was 1.2m.

Wolsey, the builders merchant, fell 1 1/2 to 453p despite results at the top end of expectations. One analyst said that at a recent meeting, Wolsey lived up to its reputation for caution, expressing nervousness about prospects in the US should interest rates rise. The US accounts for about half Wolsey's profits.



Indices and ratios table showing FTSE 100, FTSE 250, FTSE 350, FTSE All-Share, and FTSE All-Share yield with their respective values and changes.

Best performing sectors table listing sectors like Telecommunications, Household Goods, Utilities, and Tobacco with their percentage changes.

Worst performing sectors table listing sectors like Alcoholic Beverages, Paper, Pkg & Printing, and Extractive Industries with their percentage changes.

FTSE 100 INDEX FUTURES table showing open, high, low, and change for various futures contracts.

FTSE 250 INDEX FUTURES table showing open, high, low, and change for various futures contracts.

FTSE 100 INDEX OPTION table showing call and put options for various strike prices.

EURO STYLE FTSE 100 INDEX OPTION table showing call and put options for various strike prices.

LONDON RECENT ISSUES: EQUITIES table listing recent IPOs and secondary offerings with details on price and volume.

FT GOLD MINES INDEX table showing the index value and its change over time.

Regional indices table showing values for Africa, Asia, Europe, and North America.

FT Actuaries Share Indices table showing values for various industry sectors.

FT Actuaries Industry Sectors table showing values for various industry sectors.

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C & W cable fever

By Joel Kibazo and Lisa Wood

International telecommunications group Cable & Wireless stole the limelight after confirming it had reached agreement to merge its UK operations with Nynex CableComms Group and Bell Cablemedia.

The deal merges C&W's Mercury Communications, Nynex CableComms Group, Bell Cablemedia and Videotext Holdings into one integrated telecoms, information and entertainment services group.

News of the agreement made shares in Cable and Wireless the day's best Footsie performers as they rose by nearly 6 per cent. They closed 35 up at 467p, having traded a hefty 25m, the most actively traded stock of the day and C&W's highest daily total since May.

Ms Tressan MacCarthy at Panmure Gordon said: "This deal puts a value on the business that everyone will be able to see from March 1997 when the new company is listed." She added: "It also makes Mercury a stronger company strategically, with direct access to 6m UK homes through the cable networks."

The deal sent a buzz through the whole telecoms sector. Following the lead

set by C&W, Nynex CableComms was the best performer among FTSE 250 index constituents. The units rose by nearly 35 per cent as they jumped 23 1/2 to 119 1/2p, although one analyst said: "The share price rise more than reflects the benefits for Nynex from this agreement." It was the most heavily traded stock in the market yesterday, with volume of 50m.

In the rest of the sector, General Cable, regarded by several sector specialists as a bid target, was also in demand and the shares put on 19 to 197p in trade of 6.5m.

Telewest is regarded as a predator, and it too was wanted, the shares closing 12 ahead at 135p. Turnover was 14m.

The prospect of strong competition from the new group cast a shadow over several leading stocks in the market. BT eased 4 to 354p, having traded 1m. Satellite broadcaster BSkyB is also expected to face strong competition from the newly merged cable group. The shares tumbled 18 to 67 3/4p.

International banking group Standard Chartered was the worst Footsie performer after a sharp downgrade and a change of recommendation by at least one top broker exacted a heavy toll on the stock.

The shares fell 2 1/2 to 654 1/2p after trade of 5m. Analysts at James Capel were said to have reduced current year earnings expectations for the group to 538m from 548m. The broker is also said to have

downgraded 1997 expectations by £45m to £90m. Sentiment was hit further by reports that chartists at Robert Fleming now regard the stock as a "sell". Shares in Standard Chartered came under pressure last week when Cazenove, the group's broker, was said to have become increasingly cautious about profit expectations.

However, BZW, which is predicting profits this year of £862m, remains a fan and believes, "the underlying business is still doing well and the current slide in the share price is a good buying opportunity".

Reckitt & Colman climbed 13 to 729p after the group said it was to pay a Foreign Income Dividend of 35.65 pence and, through a consolidation, reduce the number of ordinary shares in issue by 5 per cent.

FT 30 INDEX table showing values for various FTSE 30 index constituents.

SEAO bargains table showing values for various SEAO bargains constituents.

FTSE ARM table showing values for various FTSE ARM constituents.

LONDON MARKET DATA table showing various market statistics.

insolvency act 1986 table showing values for various insolvency act 1986 constituents.

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RAO Gazprom advertisement featuring the Gazprom logo and details of a Global Offer and Listing on the London Stock Exchange.

Chemical Banking Corporation advertisement for Subordinated Floating Rate Notes Due 2003.

FTSE Actuaries Share Indices advertisement for The UK Series.

Bank of South Australia Limited advertisement for U.S. \$300,000,000 Floating Rate Notes due 1999.

Lake Victoria Bottling Company Ltd advertisement for a meeting of former shareholders.

FTSE 350 Industry baskets advertisement for various industry sectors.

TRADING VOLUME table showing major stock trading volumes and FTSE International logo.

دكان من العمل

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

Table with columns for country, stock name, price, and change. Includes entries for Europe, Greece, and Italy.

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Advertisement for Peregrine, specialists in Asian corporate finance and the world's #1 bookrunner of Asian equity issues in 1996.

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Summary table with columns for country, stock name, price, and change. Includes entries for various international markets.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

Advertisement for Hewlett-Packard with the text 'Time waits for no one. If the business decisions are yours, the computer system should be ours.' and the HP logo.

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT 100 Annual Reports Service and AMEX PRICES.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT 100 Annual Reports Service and AMEX PRICES.

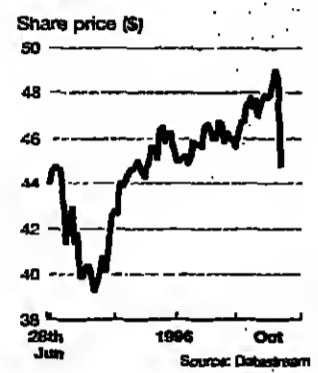
Advertisement for 'Spain' featuring the headline 'Have your FT hand delivered in Spain' and 'Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day.'

Dow slips after mixed results. Dresdner leads as Frankfurt raises banks

AMERICAS

US equities slipped yesterday as technology stocks continued to retreat from recent highs...

Salemon



lost 12.75, or 1 per cent, at 1,223.55 in spite of a strong earnings report late on Monday from Microsoft...

Microsoft, which had added about 10 per cent from the beginning of September to the end of last week, slipped 3 1/4 at \$132 1/4...

Not all earnings reports in the technology sector were positive, however. The computer maker, Digital Equipment, tumbled \$5, or 15 per cent, to \$29 after reporting a loss of 48 cents a share...

Mexico remains down

MEXICO CITY stayed on the sell side as worries about the peso, interest rates and forthcoming results continued to sap investor confidence.

At midsession, the IPC general index was off 30.06 at 3,355.18. Grupo Mexico B shares shed 85 centavos to 22.10 pesos after the mining group turned in "disappointing" results.

S Africa up on back of gold

Gold shares held centre stage in Johannesburg, rising sharply on the back of a perkier bullion price.

The overall index showed little change at the close, ending 15.3 better at 7,027.9 and industrials were in similar form at 8,270.2, up 7.3. But golds were noticeably active and at the close the

EUROPE

Senior bourses were subdued, FRANKFURT seeing Deutsche Telekom shade a little in the grey market and turning to banks and, in particular, Dresdner. The Dax index closed 11.93 lower at an Ibis-indicated 2,721.74.

Turnover rose from DM7.3bn to DM8.5bn. Telekom moved down to the DM33.70 to DM34.70 range. Goldman Sachs raised its recommendation for Dresdner to "market outperformer" from "market performer" and its 1997 earnings per share estimate from DM2.90 to DM3 a share. The shares rose 95 pfg, or 2.4 per cent, to DM40.95.

On the sector in general, traders expected commission income from the sale of securities, as well as income from own-account trading, to have risen significantly in the past nine months. They also saw a fat rise in fees and commissions from the Telekom flotation.

In cyclical hit by profit-taking, chemicals were led down by BASF, 86 pfg or 1.7 per cent lower at DM48.51. Daimler fell 90 pfg to DM89.13 and the fork-lift leader, Linde, by DM17, or 1.75 per cent, to DM953.

Elsewhere, the retailer, Metro dropped DM4.05 to DM133 after it produced nine-month sales slightly below analysts' expectations. ZURICH was disappointed by nine-month sales figures from the Novartis partners. Ciba registered fell SFr12 to SFr1,576 and Sandoz

welcomed advances by 937 to 146 with 150 unchanged. In London, the ISE/Nikkei 50 index fell 0.20 to 1,438.17. Analysts said the market was likely to continue seeing, at least until after the November 7 inauguration of a coalition government headed by the conservative LDP.

By then, they said, investors would hope to see evidence of the government's commitment to carrying through with pre-election promises of economic stimulus measures. However, in the short term, the start this week of the interim corporate earnings period is likely to bring selective buying.

Almost 1,500 companies, or more than 80 per cent of those listed on the stock exchange, will report their earnings for the April-September first half by the end of November.

The Big Four securities houses, which yesterday reported lower-than-expected interim earnings, all lost ground. Daiwa Securities fell Y20 to Y1,360 and Nomura Y20 to Y1,900.

Foreign investors increased their recent selling, particularly of international blue chips. Canon slid Y70 to Y2,210. NEC Y20 to Y1,220, and Sony fell Y90 to Y6,930. Carmakers also came under pressure with Honda down Y30 to Y2,700 and Toyota Motor off Y30 to Y2,730.

There was speculative trade in the construction sector which was weak on Monday in the wake of the election. Komatsu Construction rose Y54 to Y358.

In Osaka, the OSE average fell 247.16 to 21,717.40 in volume of 19.85m shares. SEOUL fell 1.6 per cent,

FTSE Actuaries Share Indices

Table with columns: Hourly changes, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows: FTSE Europe100, FTSE Europe200.

Table with columns: Oct 21, Oct 18, Oct 17, Oct 16, Oct 15. Rows: FTSE Europe100, FTSE Europe200.

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THE EUROPEAN SERIES

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II ALUMINIUM

Russia: by Chrystia Freeland

A dynamic but savage sector

It faces problems from electricity and transport costs and domestic demand

With the collapse of the Soviet Union, the Russian aluminium industry quickly emerged as one of the most dynamic, and sometimes savage, sectors in the country's newly liberated economy.

Western traders and Russian directors struggled for control of the country's massive smelters, in battles so intense that at least six businessmen involved in the aluminium industry were killed in what appeared to be contract killings.

The Russian fracas also had tremendous implications for the industry as a whole. Taking advantage of artificially cheap prices for electricity within Russia - a holdover from the central planning era - smelters boosted their production, flooding the world market with inexpensive Russian aluminium.

Prices recovered only in 1994, after the world's leading aluminium producers signed a two-year deal limiting global production of the metal.

Today, the Russian aluminium industry's wild capitalist adolescence seems to be drawing to a close.

the smelters is subsiding, as a few key groups have emerged as the kings of what is one of Russia's leading export industries. Most notable among them is Trans-World, the UK-based metals trader which now controls 5 per cent of the world's aluminium output thanks to its Russian interests.

After years of scrambling to divide the spoils of the Russian aluminium sector, the tendency today is towards consolidation. The country's biggest smelters, including Krasnoyarsk, Bratsk, and Irkutsk, have become the linchpins of larger financial-industrial groups which include smelters, alumina producers, bauxite and other related companies.

Aluminium production registered a slight rise in the first nine months of this year. According to Konecran Alumin, a Moscow group which represents and monitors the Russian aluminium industry, from January to September Russian output of primary aluminium was 2.112 m tonnes, a 3.9 per cent rise on 1995 levels.

Almost all of it was shipped beyond the perimeters of the former Soviet Union. According to State Customs Committee figures, 1.75 m tonnes were exported outside the Commonwealth of Independent States between January and

August. The main importers of Russian aluminium were Japan, the United States, and European countries.

The memorandum of understanding (MOU), signed by Russia, Australia, Canada, the EU, Norway and the United States to cut aluminium production in March 1994 has run out. However, this month Russian industry leaders and western diplomats in Moscow said that they expected some sort of new agreement to be forged soon.

Ms Galina Stelmakova, deputy director of Alumin, a consulting company affiliated to Konecran Alumin, the umbrella association of the Russian aluminium industry, said that because the 1994 MOU had raised anti-trust concerns in some countries, this year the world producers might choose instead to reach an informal understanding.

A global agreement is still important for Russia, which continues to export the lion's share of its aluminium. But, today, the issues which most concern the Russian aluminium industry, and which are likely to determine its future, are domestic.

Russian aluminium producers, like other sectors of the economy, are facing an end to the fat days of subsidised electricity.

Instead, prices have shot up in some Russian regions

to double or triple the rates in other parts of the world, pushing the costs of aluminium production above those in competitor countries such as Canada or Australia.

The big question for the Russian aluminium sector today is how it will cope with the rising costs of electricity and transport, given its crumbling infrastructure base, which is in need of multi-million dollar investment.

Ms Stelmakova said that high domestic costs had made some of Russia's smelters unprofitable to operate, but she said that the massive Siberian smelters, built near the hydro-electric power stations which dam Russia's powerful eastern rivers, were still profitable.

She also said that the Russian aluminium industry was trying to reach long-term agreements with power plants which would allow smelters to buy electricity more cheaply than other industrial consumers. Ms Stelmakova added that the Federal Energy Commission, which oversees electricity prices, had agreed in principle to such arrangements. Now the smelters are trying to hammer out separate deals with the power plants.

"The energy producers are natural monopolists so they are not too enthusiastic, but we are making progress," Ms Stelmakova says. "The gov-

ernment is also assisting us."

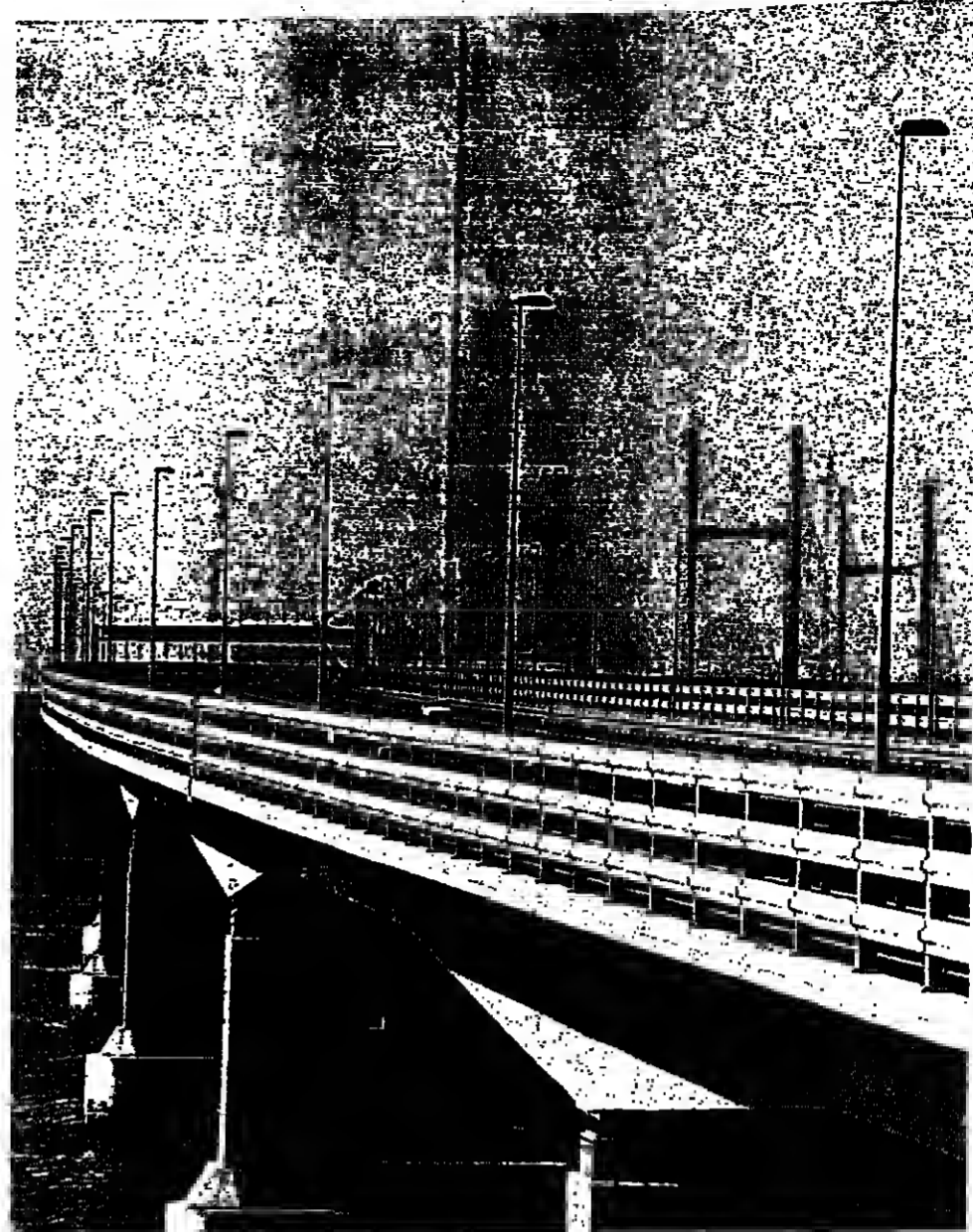
The other issue which obsesses Russia's aluminium tsars, and which they hope will be their salvation, is domestic demand: Russia's internal aluminium consumption has fallen by more than threefold since the collapse of the Soviet Union as the aluminium hungry giants of the old economy, such as the defence sector and heavy industry, have collapsed.

"Unfortunately, today the domestic market is in a very bad state. All our domestic consumers are in dire financial straits so the market is very restricted," Ms Stelmakova says.

Konecran Alumin says that domestic demand continued to taper off this year, relative to the already rock-bottom levels of 1995. The group did not expect local consumption to increase significantly over the next two years.

But, although promises of imminent economic growth flow as freely in Russia as vodka, analysts say that over the next year or two the Russian economy is bound to begin picking up from years of steady decline.

Whenever that happens aluminium, known as the middle-class metal because it is used in the goods consumed by a prosperous bourgeoisie, is likely to be one of the chief beneficiaries.



The aluminium windshield-ramp on the second Severn crossing. Neil Thomas

Middle East: by Alexandra Capelle

The region is poised for expansion

This source of non-oil income is held back by delays in project execution

A substantial expansion of the aluminium industry is under way across the Middle East as investors capitalise on low-cost production and prepare for an anticipated rise in world prices.

Cheap energy, the central geographical position of the region and limitless water supplies from the Gulf have fuelled an investment boom in Middle Eastern aluminium smelters and spawned a series of feasibility studies for new projects.

The region's two biggest smelters, Alba and Dubai, are completing expansion projects worth more than \$800m, increasing their combined annual production to almost 870,000 tonnes by early 1997.

Although it remains doubtful whether many of the new projects will leave the drawing board, some analysts say if world prices rise substantially and European trade restrictions are relaxed the Middle East will become an increasingly profitable centre for aluminium production.

Political stability will remain a key consideration for new investment. The primary economic incentive remains low energy costs, substantially lower than in the Far East, for example. "The area is one big bubble of gas," says Mr Ian Rugeoni, the Canadian chief executive of Dubai Aluminium (Dubai).

Aluminium Bahrain, 77 per cent state-owned, has increased production from 120,000 tonnes a year in the 1970s to an estimated 460,000 tonnes this year. Production is expected to increase to 0.5m tonnes by mid-1997, following the completion of its

latest expansion project, financed by a \$130m syndicated loan.

Mr Karim Salimi, Alba's deputy chief executive, believes Bahrain's income from the aluminium industry will exceed that from oil by the year 2000.

At government-owned Dubai, the \$500m "Falcon" expansion project has - ahead of schedule - already brought its first 80 production cells into operation. By the end of February production is expected to more than double to 375,000 tonnes per year.

The state-owned Aluminium Company of Egypt is also modernising and expanding in a bid to increase capacity from a current level of 60,000 tonnes per year to 240,000 tonnes by 1998 in a project costing an estimated \$200m.

Besides the expansion of existing plants there is also considerable planning under way for new smelters in

other Gulf countries.

In Qatar, a feasibility study for a smelter producing up to 240,000 tonnes per year is close to completion. The consortium includes Qatar General Petroleum Corp, France's Pechiney, the Kuwait-based Gulf Investment Corp and Qatar Industrial Manufacturing (Qimco). "There has been talk about a smelter for the last 20 years and many feasibility studies," says Mr Muawin Badawi, industrial and economic expert for Qimco.

In Kuwait, the government is pressing ahead with plans to build a plant to produce 200,000 tonnes annually. Mr Nasser Naki, vice chairman of Kuwait Industries Company, says: "This is the second time we are looking at the feasibility of a smelter and we are serious about it and are proceeding."

In the Qeshm free trade area of Iran, two smelter projects are under way. Since 1992 the Al-Mahdi Alumin-

um Corp - 30 per cent government owned with 70 per cent private and foreign ownership - has been struggling to set up a 220,000 tonnes/year smelter. At the end of the first phase in 1999, the capacity of the plant will be 110,000 tonnes/year. The reassembly nearby of a small smelter, originally from Slovakia, owned and operated by the London-based trader Prime International, is to start in November with an annual 33,000 tonnes production next year and a target of 120,000 tonnes per year.

While the two plants on Qeshm island plan to produce for export, Iran's 120,000 tonnes/year Arak smelter in central Iran is reserved for the domestic market.

In Oman, Charus Enterprises and China National Non-Ferrous Industries Corporation (CNNC) expect to obtain approval for their smelter project in the industrial port city of Sohar from the government this month.

If authorised, the Sohar Aluminium Smelter Company (Sasco) says it will start the 60 months construction process next year at an estimated cost of \$2.6bn.

Saudi Arabia, together with France's Pechiney, is also looking into the possibility of entering the aluminium market by setting up a smelter. But work on a feasibility study has already lasted some eight years and a decision to go ahead has yet to be reached.

However, despite the large number of new projects in the pipeline, their implementation will depend on three factors: world prices, trading opportunities and political stability.

According to many analysts the most important factor is price. Mr Julian Kettle, aluminium specialist with Brook Hunt, a JJK mining and metal consultant, predicts aluminium prices will cross the \$1,600/tonne

New can plant locations



Source: Konecran Alumin

threshold by late 1997 making many of the planned projects economically feasible.

For the Gulf, the production cost per tonne is around \$1,000-\$1,200 and, with the current market price of \$1,330/tonne, an investment of \$1bn to set up a new smelter, excluding a power plant, is not profitable enough for governments or foreign investors.

Second, increasing political stability could also contribute to the viability of the new project by reducing the risk-premium involved in financing.

A third issue is the question of export markets. At the moment the core export market for Alba and Dubai is the Far East.

Two thirds of Dubai's total sales are exported to Japan, South Korea, Taiwan and Thailand and nearly half of Alba's production goes to the Far East. The second biggest market for the smelters is the Middle East.

Another restriction on potential growth is the difficulty the Gulf smelters have

in penetrating the European Union market because of a six per cent EU-import duty levied on unwrought aluminium.

According to Mr Rugeoni: "The EU is a very large consumer of aluminium with five million tonnes [per year]. The six per cent duty for us and Bahrain makes it very difficult to participate in the European market."

Middle East producers complain that the EU grants duty free imports to a number of countries under special arrangements such as Nigeria and Libya. Mr Rugeoni says some of the countries duty-exempt, particularly in eastern Europe, are non-producers who buy the aluminium from the CIS and then resell duty-free within Europe.

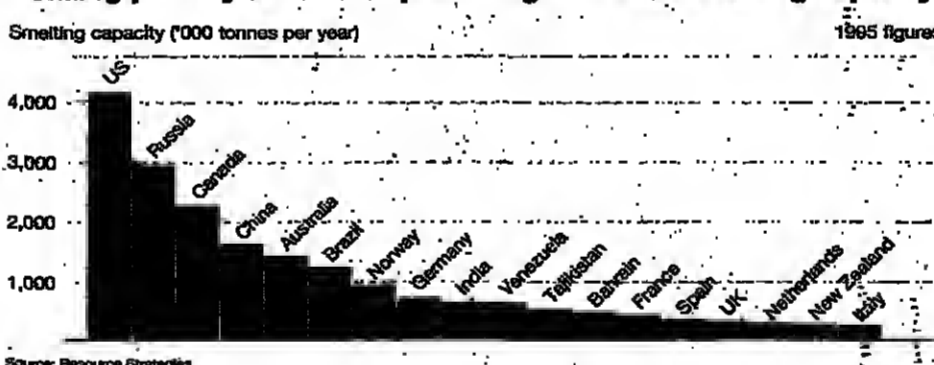
Nevertheless, with rising world aluminium prices and the continuing difficulties in the oil market, many Middle Eastern governments are actively turning their attention to aluminium as a way of boosting their flagging national revenues.

Western supply and demand balance (t '000)

	1993	1994	1995e	1996f	1997f	1998f
Primary Production	15,067	14,404	14,829	15,500	16,026	17,148
Y/Y % change	1.0	-4.4	1.5	6.0	3.4	7.0
East Bloc net imports	2,077	2,300	2,150	2,306	2,200	2,400
Total Supply	17,138	16,704	16,776	17,865	18,225	19,240
Consumption	15,782	17,291	17,440	17,490	18,085	18,785
Y/Y % change	1.5	9.6	0.9	0.3	3.5	3.5
Market Balance	1,356	-587	-664	375	340	355
Total Inventories	4,493	3,733	2,578	2,750	2,800	3,100
Week's consumption	14.8	11.2	7.7	8.2	8.3	8.5
LME 3m Price (\$/t)	1,161	1,503	1,633	1,550	1,575	1,600-1,600
LME 3m Price (cents/lb)	52.7	68.2	63.1	70.3	71.4	68-72.8

* assumes Alcoa/Inco restart

Leading primary aluminium producing countries smelting capacity



Source: Resources Strategies

Cars: by John Griffiths

Steel faces challenge

The aluminium industry must adapt its structure and systems and sell itself better

Europe's largest steel producer, British Steel, has taken a stand, for the first time, at the UK motor show currently on in Birmingham.

It is a stand in more senses than one: a centre-piece of the display will illustrate progress being made by British Steel, as part of a consortium of major steel producers from around the world, to produce a steel body for cars both more rigid, yet one-third lighter, than current models.

With it, the steel industry hopes to repel an ever more threatening invasion by aluminium producers of one of the steel industry's biggest volume and most valuable sectors.

There is good reason for the steel industry's change from many years of complacency about aluminium's potential for use in car bodies - rather than in its more traditional role as forgings or castings for engine, gearbox and suspension components - to disquiet about the metal's potential for displacing the folded and stamped sheet steel of volume-produced car bodies.

It is still the case that no car currently produced in



Elise: a 600kg two-seater from Lotus setting the pace for aluminium. Hydro Aluminium

volumes of more than a few thousand a year has its load-bearing body and outer panels made of aluminium. Cars of this type, or even with an aluminium body on a steel sub-frame, have invariably been very small volume, or very expensive or - usually - both.

But the Audi A8 luxury car, conceived at the start as a 30,000 units-a-year vehicle, and the small Elise two-seater from Lotus, the UK sports car maker, illustrate the direction in which the wind has begun blowing.

The big Audi has an immensely strong frame of

cast and extruded aluminium, clad with stamped aluminium panels. The main body is 40 per cent lighter than would be a steel equivalent, with all the entails for superior fuel economy. The Elise uses a much simpler

Continued on Page III

Shardal Castings Ltd.

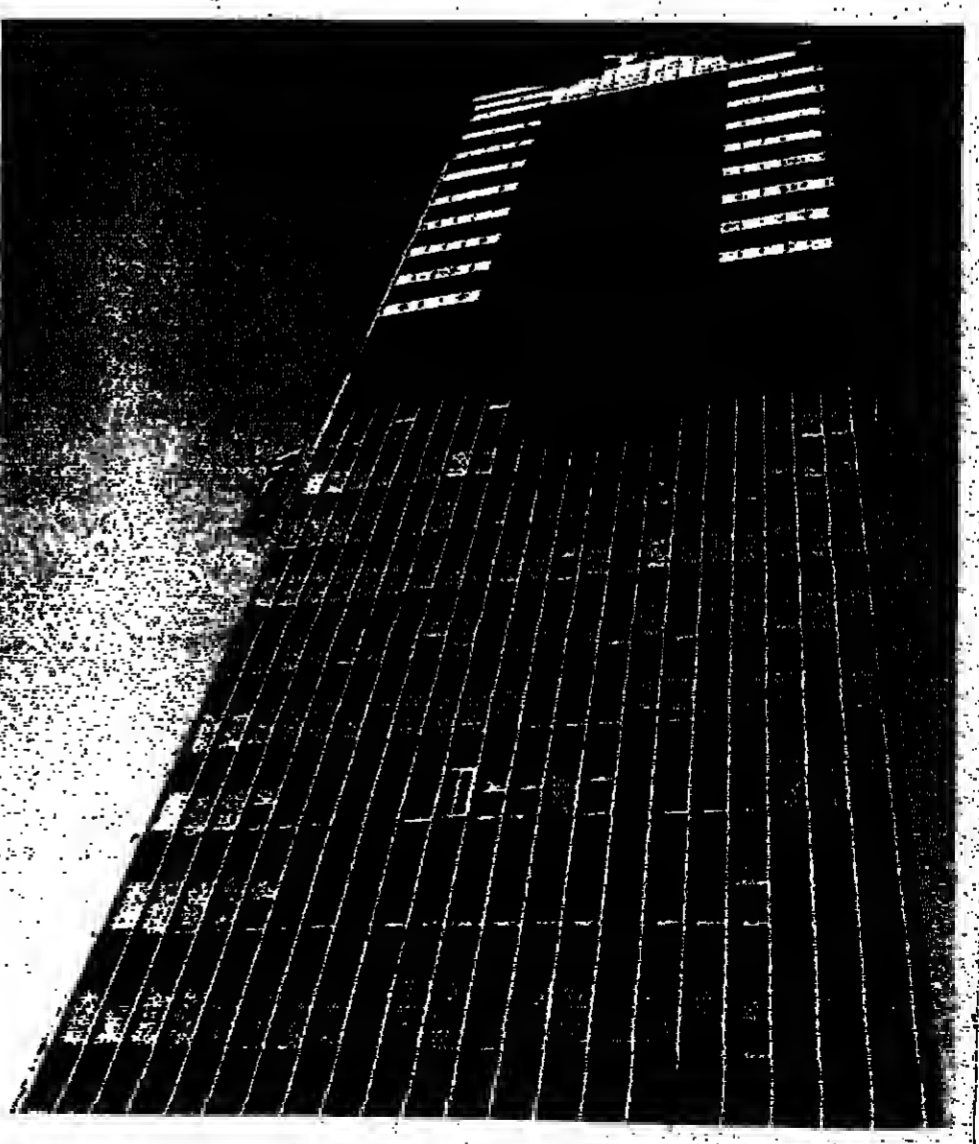
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Tour du Midi, Brussels: aluminium's light weight reduces demands on other materials and foundations

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مركز المعلومات

Steel faces

Continued from Page II
assembly of bonded sheet aluminium and aluminium extrusions to create an ultra-lightweight chassis, to which are added intricately curved and lightweight plastic composite body panels - plastic moulding being a technology in which Lotus has long been deeply immersed.

The end-product is a car which weighs barely 600kg, with rapid performance from a relatively low-powered Rover engine - and a modular approach to the aluminium chassis will allow yet bigger cars to be created at relatively low additional cost.

Most importantly, companies like Volkswagen, Audi's parent and Europe's largest vehicles group, says it will be possible early next century to produce even high-volume cars like its Golf using similar materials and processes.

The confidence of the aluminium industry that it will be able to grab a substantially larger slice of business from the automotive industry - already its largest customer - is unmistakable.

Currently 25 per cent of all aluminium products are used in the automotive sector. However, "I expect the share of aluminium in the motor car to double within the next 10 years," says Mr Jochen Schirmer, chairman of the German VAW aluminium group.

"In the castings sector, the aluminium engine block will take up a greater share. In the car body and chassis we will open up new applications for rolled and extruded products. For example, wheels which will be made from aluminium sheet in the future. Above all - and here I envisage the strongest growth impulse - aluminium will become the material of standard-size cars," he says.

The industry recognises, however, the determination of the steel industry to fight back through the use of improved body designs and high-strength steels; that legislative pressures will need to continue to work in the aluminium industry's favour; and that the industry itself must intensify its

research and development efforts, further cut costs and improve efficiency if it is to woo vehicle makers further away from steel.

Not least, the industry recognises that it must adapt its structure and supply systems to fit vehicle makers' already well-developed global structures.

It also recognises that it needs to sell itself, and aluminium as a material, better.

The impetus for the increased use of aluminium as a car body material has been by no means confined solely to Europe.

Ford of the US has already spent more than \$40m to research ways to utilise aluminium sheet in stamped body structures. Working on the basis that it is hard

enough for a volume car maker to learn to use new materials, without simultaneously designing and developing new types of body and the production processes to make them as well, Ford has opted for building experimental versions of a production model, the Mercury Sable, in aluminium in collaboration with Alcan Aluminium of Canada. The body components are stamped and welded together using adapted current production processes for Sables made from steel.

At the Detroit motor show earlier this year, however, Ford unveiled a more adventurous prototype, the Synergy 2010, in which considerably greater use was made of extrusions and castings for easier construction and greater weight-saving effect.

The name of the show vehicle gave a clear indication of just how far into the future it is likely to be before the first Ford making substantive use of aluminium in the bodysheet is likely to appear.

A volume car maker has to do more than just learn to use new materials

Cans: by Kenneth Gooding

When a can is no longer a can

Shaped cans, environmental awareness and image should see off competition

The latest innovation in the aluminium can's battle to become the world's first choice package for fizzy drinks has recently been launched. This is a can that is shaped to look unlike a can.

Coca-Cola is testing in the US an aluminium can shaped to look as much like its traditional fluted Coke bottle as possible.

This breakthrough comes at an opportune time. Beverage cans now account for about 20 per cent of global demand for aluminium but the seemingly unstoppable progress of the aluminium can as the preferred package for carbonated beverages is slipping slightly for two reasons - an apparent tactical

mistake by the US aluminium producers and increasing competition from rival materials.

In developed country markets, the PET bottle has been making big headway. This plastic material has won consumer support, particularly for large sizes. PET bottles have replaceable screw tops so the drink does not have to be consumed all at once or lose its fizz.

When PET bottles were first launched they had a big commercial disadvantage - a short shelf life. They were fine for fast-selling drinks in big supermarkets in developed countries but not such an attractive proposition when they would have to spend some time on a shelf before being sold.

However, Mr Ronald Thoma, executive vice president procurement and traffic for Crown Cork Seal Company, reported at the Financial Times's first aluminium conference in June that a

new formulation allowed PET to store liquids for between nine and 12 months compared with the aluminium can's 6-12 months. Also, a great deal of new PET production capacity was being added which indicated the price of this material should be stable or lower for the next four or five years.

Mr Thoma also suggested that one of aluminium's best markets - for beverage cans in north America - was under threat because some metal producers were insisting on linking prices they charge can makers to volatile London Metal Exchange prices.

He said the move had stopped in its tracks growth in demand for aluminium cans in the US and caused a switch back to steel in Europe. He insisted the aluminium industry was "very short sighted" by moving to LME-based prices for can sheet because this would also damage its prospects in the rest of the world as it attempted to build up demand for aluminium cans.

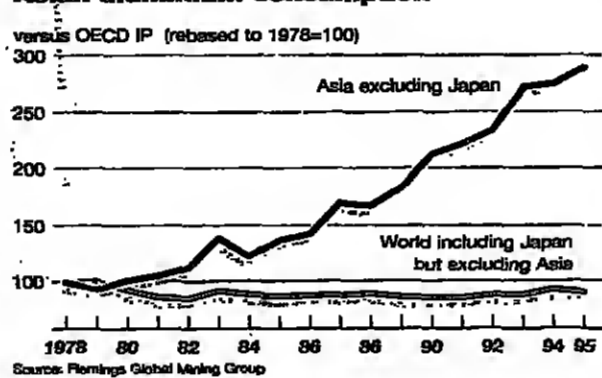
US producers of aluminium can sheet moved to the new pricing policy at the beginning of 1995. Their timing was not good. The new formula arrived just as the LME price of aluminium rose strongly. Consequently, the price of can sheet jumped by 50 per cent from the 1994 level. This big price rise in the US gave steel can producers a window of opportunity.

European steel producers mounted a campaign suggesting that, in future, beverage producers should protect themselves by not allowing aluminium cans to take virtually all the market, as they had in the US. In future, the steel industry argued, why not have can lines capable of filling both steel and aluminium cans? These could be easily switched from one material to the other. Some beverage producers in Europe quickly took the initiative and six lines in Italy and the



Foil trophy winners: coming in all shapes and sizes and to suit every taste

Asian aluminium consumption



The packaging picture of the 90s

	COST	QUALITY	RECYCLABILITY
Aluminium	Premium	Excellent	Good
Steel	Competitive	Excellent	Good
Glass	Premium	Excellent	Fair
PET	Very competitive	Good and getting better	Good

Source: Crown Cork Seal

UK were switched back from aluminium to steel last year. Mr Bernard Legrand, head of Pechiney's aluminium division and present chairman of the European Aluminium Association, insists this is by no means a disaster. Between 1985 and 1996 aluminium's share of the beverage can market in Europe has risen from 37 per cent to 55 per cent, he points out. Annual growth of aluminium beverage can sales has been "a spectacular" 14.5 per cent over that decade.

"Although a few can lines were converted to tin plate at the end of 1995 and early 1996, aluminium still had a dominant market share in the first part of this year and I am confident that aluminium will remain the preferred material of can makers," he adds.

Not the least among aluminium's advantages, he suggests, is that its intrinsic high value gives a strong incentive for recycling. Last year about 35 per cent of all aluminium beverage cans in Europe were recycled and this is expected to rise to 50 per cent in the year 2000.

In the two other big markets, the US and Japan, recycling rates last year

were 62.2 per cent and 65.7 per cent respectively. Apart from giving the industry the right kind of "green" image, recycling also provides it with cheaper metal. It saves as much as 95 per cent of the energy required to produce new aluminium.

While demand for aluminium beverage cans might be at a peak in North America, Pechiney is convinced the industry can count on big growth in demand from the sector in many other parts of the world.

It sees unit sales of these containers increasing by an average of 2.5 per cent in the US between 1994 and 1997 and a slowing in growth to 3.2 per cent a year in Europe. But in Asia and Latin America, growth could be very much stronger.

Pechiney suggests, for example, that in Brazil unit sales of aluminium beverage cans will jump from 1.6bn in 1993 to 12.5bn by the year 2000, accompanying projected soft drinks and beer market growth of 5.5 per cent a year.

Aluminium cans might be given a new lease of life in the US if the new, shaped cans prove successful. "Soft

drinks and beer producers want to be able to personalise their containers and research carried out by our industry has shown the wall of an aluminium beverage can has enough formability to be shaped," says Mr Legrand. "This will certainly strengthen the position of the aluminium can against other, competing, beverage containers."

American National Can, a Pechiney subsidiary has developed the shaped can for Coca-Cola. Now it is up to the beer and soft drinks industries to find out whether the concept will catch on.

Not the least of the potential advantages of the shaped can is that in the US, where nearly every beverage can is made from aluminium, the can is suffering an image problem among younger people.

As Mr Stephen Bettcher, vice president for can stock sales and marketing at Kaiser Aluminium, warned recently: "The reality is that to today's youngsters the can is what dad drank from while he stood in his T-shirt and watered the driveway - not the most positive image to a marketer."

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IV ALUMINIUM

Executive views: by Kenneth Gooding

A sense of optimism

As the metal's use increases, the main challenge will be to prove its 'greenness'

The optimism senior executives feel about the aluminium industry's future is well illustrated by comments from Mr Bernard Legrand, a head of the aluminium division at Pechiney of France, a Europe's biggest producer, and Mr Jochen Schirmer, chairman of VAW Aluminium of Germany.

Looking at the immediate future, Mr Legrand says Western world demand for aluminium is likely to pick up gradually during the remainder of this year after a very poor start to 1996. This should leave the market roughly in balance, even after an expected 5 per cent increase in production in the west and with imports from eastern Europe remaining at about 2m tonnes.

He sees a similar, balanced situation in 1997, but with supply tightening towards the year-end. Nevertheless, with about 1m tonnes of global aluminium smelting capacity still shut down, any tightness is unlikely to push prices up sharply. He insists that in present market conditions he cannot recommend that Pechiney reactivate any of the capacity that it has on stand-by.

Looking ahead, VAW's Mr Schirmer suggests: "Prospects for our industry are good. Potential demand is high from new applications and new countries. Supply is secure, both raw materials and secondary metals. The price of aluminium will in real terms fall further. We are taking the offensive with regard to ecological problems. And we have restructured our companies to match future challenges."

One of the industry's growth markets is the use of aluminium by car makers anxious to reduce the weight of vehicles so as to cut pollu-

tion and fuel consumption. Mr Legrand points out that new types of aluminium alloys and the high versatility of aluminium allow sheet, extrusions and castings to be combined so that car makers can now save 40 to 50 per cent of a vehicle's body weight.

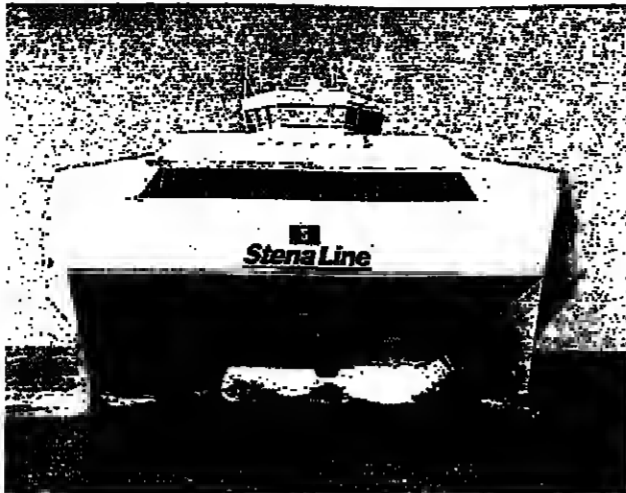
Already the amount of aluminium used in an average car is about 65kg. "Some vehicles use more," Mr Legrand points out - citing the Renault Safrane with 136kg, the Volvo 960 with 140kg, and even more in the case of the "all aluminium" Audi A8.

"In 1994 the motor industry in Europe consumed about 65,000 tonnes of aluminium in extruded and rolled products and 1m tonnes in castings. This was 18 per cent of the total aluminium consumption in Europe. It is expected that the use in the average car will rise to between 130kg and 150kg by the year 2005. Assuming that car production figures remain constant, this should result in an estimated aluminium consumption of 2m tonnes."

Mr Schirmer is equally enthusiastic. "I expect the share of aluminium in the car to double within the next ten years. In the castings sector the aluminium engine block will take up a greater share. In the car body and chassis we will open up new applications for rolled and extruded products, for example, wheels which will be made from aluminium sheet in future. Above all - and here I envisage the strongest growth - aluminium will become the material from which standard-sized cars are made."

Mr Legrand points out that aluminium is also making headway in the public transport sector: in aeroplanes, ships, ferries, buses, trams and all kinds of trains.

"Take the example of the high speed ferry," he says. "Aluminium has for a long time been used in shipbuilding because of its high corro-



Making headway: a high speed ferry of the Stena Line

sion resistance in aquatic conditions, but steel used to be the dominant material because the economics were more favourable in traditional shipbuilding. The progress of high speed ferries, some with lengths above 100 metres, able to carry hundreds of passengers and cars at speeds above 75km an hour, gives a new outlet for innovative aluminium products.

"At present there are several aluminium high speed ferries under construction in various European ship yards. Recently fast ferries were deployed on the Irish sea and between Sweden and Denmark. European aluminium producers are also supplying material to Australian and Canadian shipyards which are engaged in the same type of developments."

In order to be sure of winning a share of these new markets, the industry needs to keep its costs under control. Mr Schirmer is sure this will be done. He points to the liberalisation of energy markets that should cut the cost of this important element in aluminium production. "Smelters to the US have recently experienced this. In Europe we expect electricity price reductions in the next few years."

Mr Schirmer says the industry still has to improve productivity by modernising old plants. The size of new smelters will increase and the competitive pressure will lead to smaller plants being either closed down or expanded. He says confidently: "The battle against cost inflation will be successful."

The price of aluminium in real terms will fall further. As a German, Mr Schirmer is more aware than most industry executives that, in spite of its efforts to promote a "green" image, aluminium's environmental record is constantly criticised. The Worldwatch Institute, for example, describes aluminium production as "one of man's most environmentally harmful activities."

Environmentalists complain that heuritic mining destroys the landscape, aluminium production uses huge amounts of energy and smelters pollute, as do aluminium cans, foil and other packaging.

Mr Schirmer defends the industry's record. Only about 20 sq kms of new bauxite mining areas are opened up each year and only 10 per cent of this is in rain forest. "All areas used in this way are recultivated. Usually all traces of mining disappear within ten years after mining ceases. Areas containing protected flora and fauna are not mined."

As for the use of energy, not only has the industry employed technology to cut its use dramatically, that energy is not lost. "It is literally stored in the metal. This stands us in good stead during recycling."

Mr Schirmer suggests: "We have made great strides in environmental protection and ecology. Where we are still lacking is in the area of communication. When we make an improvement in this area, aluminium will be more widely regarded as a 'green' metal."

Mr Tooy Bird of the Anthony Bird Associates consultancy group complains: "It is remarkable that for a dozen years now western aluminium producers

have persistently under-provided for demand in the rate at which they have constructed new smelting capacity."

He says that, when account is taken of the 35 smelters that have closed permanently since 1982 - representing about 20 per cent of annual western capacity at that date - producers have been building new capacity at an annual growth rate of only 0.5 per cent.

"It is now very unlikely that this problem can be resolved without an unpleasant spike in metal prices in 1998, which will both stimulate supply and also choke off demand," he suggests.

Capacity: by Kenneth Gooding

Too little, too late

Producers tend to play down analysts' forecasts of supply and shortages

No fewer than 19 proposed new aluminium smelter projects have been announced in the past year, a sure sign of the industry's confidence in its future.

Nevertheless, some analysts suggest that the industry has left it too late to bring in substantial new capacity and that aluminium will be in short supply before the end of this century.

They say this will happen even though there is still about 1m tonnes of annual capacity - shut down by western producers to make room for the Russian metal that poured into their markets after the collapse of the Soviet Union - to be brought back into production.

It was the savage blow dealt to the western industry and to aluminium prices by the explosion of Russian aluminium exports that caused virtually all new smelter projects to be shelved.

The only one to go ahead in the past four years was Alusaf of South Africa's Hillside smelter, a monster with annual capacity of 468,000 tonnes. Yet some analysts calculate the world needs a new smelter of Hillside's size every year to keep pace with growing demand.

"There are plenty of projects waiting in the wings. But the final commitment to go ahead is not evident," points out Mr Kevin Crisp, analyst at J.P. Morgan, the financial services group. He suggests the industry's reluctance to commit itself is understandable.

A Hillside-type project would require capital investment of \$1bn. A producer would want to be sure of a sustainable aluminium price of about \$1,650 a tonne before going ahead.

After the go-ahead is given, it takes three years to build a new smelter and another 12 months to crank it up to full capacity working.

shortage of calcined petroleum coke, an essential raw material without which smelters cannot operate.

Aluminium producers, however, tend to dismiss the analysts' warnings. Among the sceptics is Mr Jacques Bougie, president of Alcan of Canada. He insists: "The market has a wonderful way of adjusting itself."

Mr Bougie admits, however, that all the 1m tonnes of capacity on stand-by will be required and the 2m tonnes of Russian metal being exported every year to the west "is no longer a nuisance but is now an essential part of western supply."

Judging the industry's capacity requirements today is made doubly difficult because technology offers alternatives to new smelters. For example, Mr David Moison, analyst at the Resource Strategies consultancy, suggests that between 35 per cent and 50 per cent of expected extra demand for aluminium in the next five to ten years could be met by enhancing existing production facilities.

"This is a very attractive route with very low capital requirements." Also, several aluminium smelters are planning to add new production lines which would be more expensive than upgrading existing "pots" (production cells) but cheaper than building a new smelter.

For example, Comalco's Tival Point smelter in New Zealand is being upgraded by improving the energy efficiency of its "pots" and adding some new ones. This will lift its annual capacity from 270,000 tonnes to 318,000 tonnes by the beginning of next year.

Mr George Haymaker, chairman of Kaiser Aluminium, the US group, reported at the first Financial Times aluminium conference recently that his company was contributing to increasing capacity at existing plants with a system in which minicomputers helped operate potlines at smelters.

Already this system, Celtril 11, had been installed in 14 smelters controlling nearly 10 per cent of world production capacity. Kaiser's retrofit technology would also be used in a joint venture recently signed with China National Nonferrous Metals Industry Corporation, "representing the first significant privatisation of the Chinese aluminium smelting industry."

Another example of how money can be saved is the Qeshm aluminium smelter in Iran, owned and operated by Prime International, a London-based trader in Iranian non-ferrous metals. Prime bought a pot line, using old fashioned Söderberg technology, from Slovakia where ZSNP had closed its old plant at Ziar nad Hronom. The line is being rebuilt on a site in the Qeshm free trade area on an island near the straits of Hormuz.

Iran is also building the Al-Mahdi smelter, a 220,000-tonnes-a-year plant, at Bandar Abbas, about 7km from Qeshm. Details of other Middle East projects, including capacity increases by Aluminium Bahrain and Dubai Aluminium, are in a separate article in this survey.

Outside the Middle East, Alusuisse-Lonza is to expand its 100,000 tonnes a year smelter in Iceland to 162,000 tonnes by late 1997. Construction of a new 217,000 tonnes a year potline at Comalco's Boyne Island smelter in Queensland, Australia, is scheduled for completion in 1998. A more modest increase, by 12,000 tonnes to 197,000 tonnes, is planned by Hydro Aluminium at its Ardal smelter in Norway.

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Aluminium gives an anodised finish for prestigious entrances

PROFILE Pechiney

The red and the black

These are testing times for Europe's largest primary aluminium producer.

Less than 12 months after its privatisation, Pechiney of France is set to fall back into the red - this year in sharp contrast with the impressive recovery it managed in 1995.

But the loss will have relatively little to do with the recent decline in aluminium prices on the LME. Its chief underlying cause will be provisions for a sweeping programme of cost cuts aimed at putting the company's earnings capacity on a footing with that of its strongest competitors.

Unveiling the group's half-yearly earnings last month, Mr Jean-Pierre Rodier, chairman, said the programme - known as project Challenge - would result in about FF2bn in restructuring costs, "a part" of which would be provisioned in 1996. He said its aim was to cut costs by FF4bn, or 20 per cent of overall costs, excluding raw materials, by the end of 1998.

unemployment rate is at a record 12.6 per cent.

In last month's presentation, Mr Rodier indicated the programme would lead to a reduction of between 4,000 and 5,000 in the company's 37,000 worldwide staff and a 12 per cent cut in its wage bill.

France, where nearly half of the company's employees are based, is to bear its share, with salary costs set to come down by 16 per cent.

Earlier this month, 1,000 or more Pechiney employees from all over France took part in a noisy demonstration at the company's headquarters in La Défense, the futuristic commercial district near Paris. In scenes that are becoming familiar across France as broad swaths of commerce and industry restructure, hundreds of human outlines were spray-painted on the ground and "Long live Riouperoux" was daubed on the company's front door, in reference to the solitary French plant expected to close as a result of the cuts.

one-third of group sales. The balance was made up by the company's international trade operations and "related industrial activities", principally ferro-alloys.

In the first half of 1996, all four business units suffered a decline in operating profits, with the downturn particularly pronounced in the international trade division. Operating profits from both packaging and aluminium were, however, marginally better than figures achieved in the second half of 1995 at FF651m and FF634m respectively. First-half net profits for the group were

down nearly 30 per cent at FF426m, compared with FF606m in 1995.

Earlier this month, Mr Rodier told the French daily Le Figaro that, barring a "very strong" recovery in November and December, the group would not "reach a net result of the same level as that of 1995, when we made a net profit on ordinary activities of FF732m excluding exceptional items." He said the level of activity in the second half was "not significantly different" from the modest level experienced in 1995.

David Owen

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SLOVAKIA

Nation in need of a political truce

Europe's youngest state faces a long list of problems at home and abroad, aggravated by a power struggle between its president and prime minister, write Vincent Boland and Kevin Done

Vladimír Mečiar, Slovakia's prime minister, was a notable absentee at the reception held by President Michal Kováč on October 4 to inaugurate the new presidential palace in central Bratislava.

His absence surprised few. Until he was forced by the constitution to meet Mr Kováč in August to discuss changes to his cabinet, the two former allies had not met officially for 14 months. For much of the four years since the country achieved statehood its transition to democracy has been highlighted by a power struggle between its head of government and its head of state. Slovak politics is served raw.

This domestic tension has damaged Slovakia's image abroad. Its economic achievements are among the best of any of the transition countries of central and eastern Europe, but this performance has been overshadowed by the doubts expressed in western capitals about its adherence to democratic, free market values.

Already it is threatened with exclusion from the first group of central European countries to be considered for membership of Nato and of the European Union, and yet there is little sign of the domestic political conflict abating.

Mr Kováč was instrumental in the removal of Mr Mečiar's first post-independence government in March 1994, since when the prime minister has accused him of siding with the opposition. Last year, the government and institutions loyal to Mr Mečiar voted no confidence in the president, but Mr Mečiar failed to get parliament to do so too. Since then, attacks on Mr Kováč have become stronger.

Mr Mečiar and his allies accuse the president of misusing his office and of the non-political nature of his office

and have alleged links with criminal circles. The prime minister claims that because Mr Kováč is the first president of the new state - Slovakia gained its independence at the beginning of 1993 after the "velvet divorce" from the Czech Republic - he has been able to act in a way that would not be tolerated in other democracies.

The opposition parties use the president "as a flag", says Mr Mečiar, and use him to "carry out jobs they would not like to do themselves".

The president strongly rejects such charges, and says that the conflict arises from differences over "the democratic nature of government" and "the question of ethics in politics".

He believes that the opposition has been excluded from any effective means of supervising government activity, that the public media - radio and television - are in the hands of the government and the ruling party, and that the independence of the public prosecutors has been compromised.

"We have a very peculiar prime minister. It must be understood that many of the problems we have today result from his attitudes and opinions," the president said in a recent interview.

The president has started legal proceedings for libel against Mr Mečiar, but the prime minister dismisses the suit as unfounded.

"The bodies involved in the proceedings have already proved that all my statements concerning the president are true," he said in an interview with the Financial Times. "After something like that, every single decent politician would simply resign."

Mr Mečiar's campaign to remove President Kováč was one of the key factors that prompted both the European Union and the

US to issue diplomatic notes to the Slovak government a year ago expressing "concern about possible actions against the president of the republic which could negatively affect the development of democracy in the Slovak Republic".

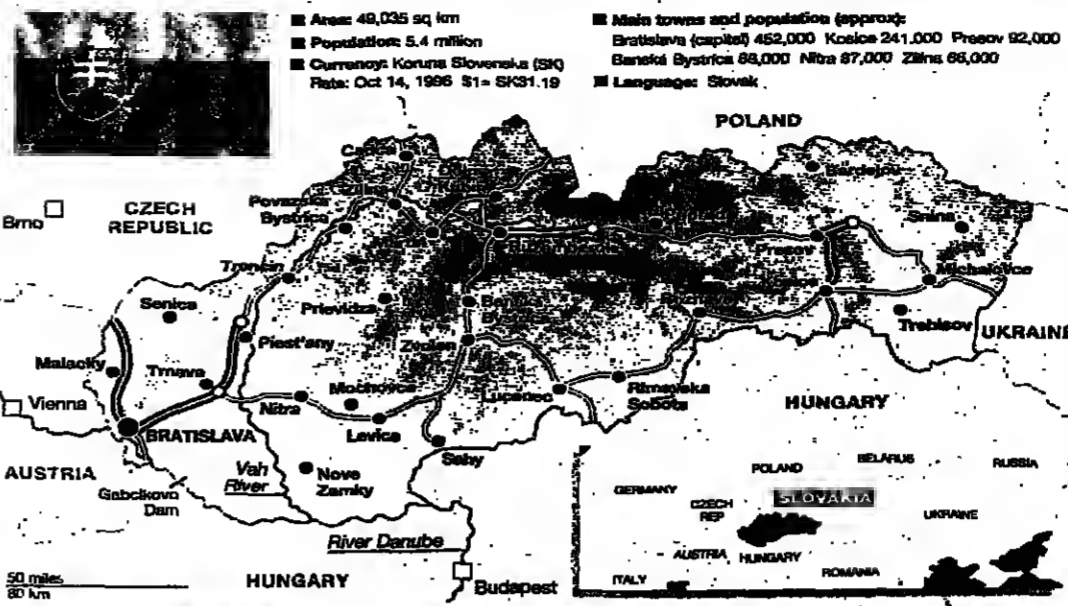
Western diplomats maintain that little has changed since then, and they remain concerned about the power struggle and the poisonous atmosphere in which it envelops normal political discourse. "You cannot have a dispute that has reached the depths this one has. This is a serious matter," one diplomat said.

Other developments have also caused concern. This year Mr Mečiar has pushed through laws, some under pressure from the extreme right wing of his government, that restrict freedom of speech, the autonomy of universities, and the right to speak minority languages, and which create difficulties for non-governmental organisations to operate.

Opposition parties have been frozen out of the running of parliamentary committees. The mostly anti-government press has been harassed. "These are things that are not consistent with the way western countries are run," the diplomat added.

So far, political turmoil has not affected Slovakia's buoyant economy. Last year, it recorded growth of 7.4 per cent, the second highest among transition economies after Albania. This year, growth is expected to reach at least 6 per cent. Inflation, at an annual 5.2 per cent in September, is several points lower than in the neighbouring Czech Republic. The Organisation for Economic Co-operation and Development, which Slovakia hopes to join next year, predicts that steady growth should continue into 1997.

Privatisation, though controversial, has speeded up this year, and Slovakia's main industries, including steel and petrochemicals, are increasingly competitive. Unemployment has fallen from 15 per cent to 12.5 per cent in the past two years. These positive developments have won Slo-



Government and constitution

Head of state: President Michal Kováč
 Prime minister: Vladimír Mečiar (HZDS)
 Deputy prime minister and minister of finance: Sergej Kozlík (HZDS)
 Deputy prime minister: Katherina Tothová (HZDS)
 Deputy prime minister: Peter Kalina (ZRS)

National legislature: Slovak National Council of 150 members, elected in October 1994.
 Electoral system: universal direct suffrage for party lists; proportional representation subject to 5% threshold.
 Next elections due: September 1998

National government: coalition government headed by Vladimír Mečiar was sworn in on December 13, 1994.

Main political parties: Movement for a Democratic Slovakia (HZDS); Slovak National Party (SNS); Association of Slovak Workers (ZRS); Party of the Democratic Left (SDL); Christian Democratic Movement (KDH); Alliance of Democratic Slovakia (ADS); Democratic Union of Slovakia (DEU); New Democratic Party-New Alternative (NDS-NA); Hungarian Christian Democratic Movement (MKDH); Co-Existence (ES)

Members of the ruling coalition

Economic summary

	1995	1996 (est)
Total GDP, real terms (Slovakia)	417	439
Real GDP (annual % change)	7.4	6.0
GDP per head (\$)	3,244	3,824
Inflation (annual % change in CPI)	7.2	6.2
Unemployment (% of labour force)	13.1	11.5
Foreign exchange reserves (\$m)	3,364	3,500
Foreign debt (\$m)	5,765	7,043
Debt service (% of exports)	8.4	10.9
Current account balance (\$m)	946	-982
Merchandise exports (\$m)	8,529	8,852
Merchandise imports (\$m)	-5,505	-10,015
Merchandise trade balance (\$m)	24	-1,364
Main trading partners (1995)		
EU	37.4	34.7
CEFTA	44.3	32.9
(of which Czech Republic)	35.2	27.5
Former Soviet Union	7.1	19.5

end period = start of final trade

Sources: EIU, Natprava, OECD

vakia investment grade ratings from both Standard & Poor's and IBCA (BBB-) and Moody's (Baa 3), easing its path to the international capital markets. It is still rated well below other countries from the region, such as Slovenia and the Czech Republic, where the political risk is deemed to be much lower.

There has been a sharp deterioration in the current account, which has been pushed into deficit through high imports of consumer and investment goods after a surplus of nearly \$650m last year. There are signs that exports, which fuelled the boom in 1995, may have peaked.

There is also little foreign investment. Bankers say this is due as much to perceptions of instability as to an official policy of favouring domestic investors in privatisation. They say the government needs to do more to attract foreign investors into the country, and they argue that its attitude towards state sell-offs needs to be adapted to encourage foreign buyers to participate.

It remains to be seen what effect the recent cabinet changes will have on government policy. Apart from Mr Hamčík, a well-regarded professional diplomat, Mr Kohl has already voiced his concern at internal instability in Slo-

vakia, suggesting it was being left out of the EU's expansion plans.

Mr Hamčík insists the country is still on track, pointing out that the accession timetable has not yet been fixed. Membership of both the EU and Nato remain key foreign policy goals, although the stance on Nato membership is somewhat ambiguous. Slovakia views Russia as less of a threat than do Poland or the Czech Republic, and Mr Mečiar says that while he still expects an invitation to join, the issue will be put to a referendum if one is forthcoming. Opinion polls suggest that there is not a majority at present in favour of joining.

However, many observers say a less confrontational domestic policy is essential before the country can make a stronger case for inclusion in the race to integrate with the west. Economically and culturally, the case for Slovakia - Europe's youngest state - to be considered for membership of western institutions is strong. But as Mr Mečiar acknowledges, "we admit that our political culture is at a lower standard".

If a truce could be declared in the battle between president and prime minister and the key issues addressed, the standard would quickly rise.

IN THIS SURVEY

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Production Editor: Ian MacDonald
 Graphics: Bob Hutchison

RM-System Slovakia Stock Market

RM-System Slovakia (hereafter abbreviated as RM-S) is a joint-stock company which operates a securities market. The trading system is governed by the Trading Rules approved by the Finance Ministry of the Slovak Republic.

RM-S as a market operator complies with all nine requirements issued by the G-30 in order to improve the standard of clearing and settlement in the financial markets.



Background

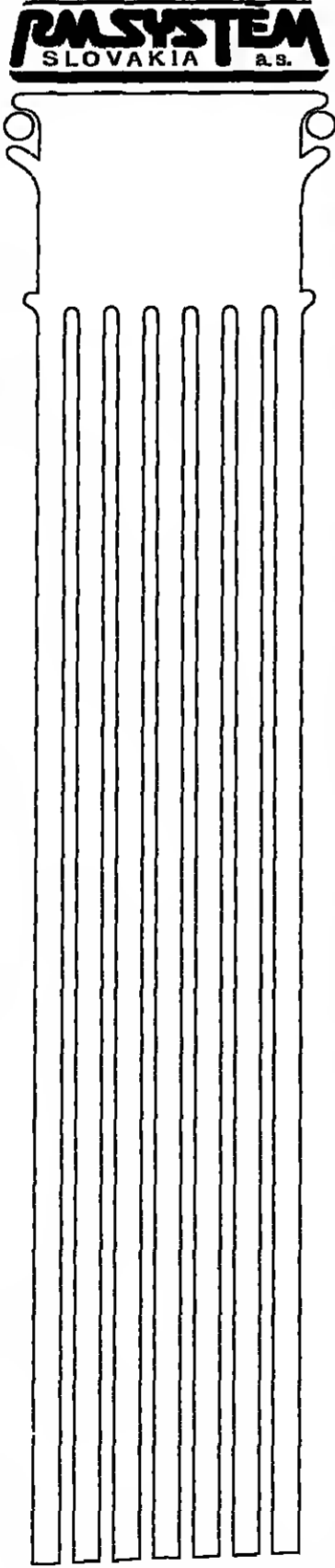
RM-S was founded in the year 1993 as a result of the first wave of voucher privatisation during which more than 2 million individuals acquired shares of more than 500 companies. In the first year of RM-S' existence the value of trading reached 1.5 million USD, in the second year 66 million USD and more than 601 million USD in the third year. As at mid-year 1996, about 800 securities were traded on the RM-S market with a market capitalisation of 6.3 billion USD and nominal capitalisation of more than 8 billion USD. Trading value amounted to 370 million USD in the first six months of 1996.

System description

RM-S offers to its customers a unique real time trading and communications system. The system is based on the Client/Server principle utilising a computer network fully based on Digital hardware and software and the Adabas Database supplied by Software AG company. Services are provided by the Head Office which is located in Bratislava, the Capital of Slovakia, and the network of 60 share shops covering the whole territory of the country. There are two groups of customers; these are ordinary customers and special customers. Share shops and the offices of special customers are equipped with PC stations running the Windows application. The Head Office which handles the central processing of all data is equipped with VAX 6620 and VAX 6520 computers. Plans are currently underway to upgrade these to a DEC Alpha 8400 computer in the near future.

Customers

RM-S is not based on the membership principle, that means all customers, individuals as well as companies, local and foreign, have the same access to the market. Upon registration, any person who complies with the requirements of the Trading Rules may become an RM-S customer. Ordinary customers submit their sale/purchase instructions by means of a trade form. The completed form is then electronically processed and transmitted to the central computer via the network in real time. More than seven-



hundred thousand ordinary customers have used the services of RM-S so far.

Special customers enjoy more sophisticated facilities than ordinary customers. In most cases, these are institutional investors representing banks, trusts, investment companies and brokers. Their instructions are submitted by means of a diskette, modem or terminal station. Currently, there are about 200 registered special customers and some of them trade via PC stations from abroad.

Many special customers are renowned companies such as CREDITANSTALT, Československá obchodná banka, Eastbrokers Slovakia, Harvardská burzová společnost, IB Austria Securities, ING Baring, Komerční banka, Sevisbrokers, Všeobecná úverová banka, WOOD and Co., to mention just a few of them.

Trading

Technical facilities utilised by RM-S enable the settlement of trades in real time, i.e. T+0. That means, just a few seconds lapse between the submission of a trade instruction and its clearing and settlement. The high speed and security of these transactions is supported by the fact that all securities also have to be kept in book-entry form and deposited at the Centre for Securities as it is required by the Law on Securities. At the present, trades in shares, bonds and units can be carried out on the RM-S market.

RM-S Services

The main service offered by RM-S is trading in securities. RM-S also provides comprehensive company information, dividend/yield distribution, services for the issuers of securities, information for portfolio value assessment, services related to takeover bids, primary market services, legal advisory and consultancy services, as well as training.

Future

Despite the fact that RM-S has a dominant position in Slovakia, the company does realize the limitations of the Slovak market. This is one of the main reasons why RM-S has joined the CECE Project (Central European Clearing Houses and Exchanges) which is coordinated by OTOB (Osterreichische Termin und Optionenborse) aiming to link up the Central European financial markets. Currently, a derivatives trading system is being developed which should expand the scope of services offered by RM-S. RM-S keeps improving its existing services and is developing new services in order to create an optimum financial environment and market for local as well as foreign investors.

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2 SLOVAKIA

Foreign policy • by Vincent Boland

EU and Nato are still elusive ambitions

Bratislava has much to do at home before being accepted overseas

As the debate on the possible expansion of the European Union and Nato grinds on, Slovakia appears to be slipping behind its neighbours in the race to join. Entry to both remains the over-riding foreign policy goal, but western governments are not convinced that the country is ready to become a member of either.

In the two years since he became prime minister, Vladimir Meciar has become isolated on the European stage. His pursuit of authoritarian domestic policies, and in particular his attempts to unseat President Michal Kovac, have attracted strong criticism abroad, which he accuses Mr Kovac of instigating. He has not met key western leaders at an official level, feeding his conviction that he is being snubbed by a hostile west.

Diplomats insist there is no deliberate snub, and argue that Mr Meciar will be accepted when his government shows more understanding of democratic niceties. It is not Brussels and Washington that are hindering Slovakia's integration

with the west, they say. The fault lies in Bratislava. No single incident has done more to tarnish his government's reputation abroad than its response to the kidnapping last year of the president's son. The abduction has not been properly investigated, the secret service and the interior ministry have been implicated in an alleged cover-up, and Mr Meciar has done little to distance the government from the scandal.

Developments flowing from the incident led late last year to a series of sharp rebukes from the US, the EU and the European parliament. The government finds itself constantly on the defensive, and notably lacks a friendly EU "sponsor".

Pavol Hamzik, appointed foreign minister in August, faces a big challenge in changing western perceptions of Slovakia, and many observers feel he will not be able to do so in time to secure the country's place at the forefront of integration.

Mr Hamzik, who was ambassador to Bonn until his appointment, is immediately handicapped by the foreign ministry's lack of clout within the government. Mr Meciar dictates foreign policy, but that is hostage to his domestic policies. Only a

more conciliatory approach at home will win new friends abroad, observers say.

Mr Hamzik admits that his first task is to secure a formal meeting between Mr Meciar and Germany's Chancellor Helmut Kohl, which would go a long way towards ending Slovakia's isolation. "There have not been heads-of-government contacts as often as I think are necessary," the foreign minister says, adding that a Meciar

London, Bonn and Rome are among cities waiting for new Slovak ambassadors

Kohl meeting could be forthcoming by the end of the year.

He will also have to move quickly to fill some key diplomatic posts abroad which have been vacant for some time. Slovakia currently has no ambassador in London, Rome or the United Nations, and his former post in Bonn will also have to be filled.

Diplomatic appointments have become hostage to the row between Mr Meciar and President Kovac, but observers say these posts must be

filled if Slovakia is to help itself to overcome its self-imposed isolation.

Mr Hamzik says western governments overreact to internal developments and should offer Slovakia "more understanding and co-operation" in its turbulent transition to democracy. He also insists the country remains on track to join Nato and the EU, pointing out that the timetables are still fluid. He describes accession to the EU as "the only real, reasonable choice for Slovakia".

The price of greater understanding and co-operation, however, is evidence that the government is willing to drop its confrontational policies, offer some say in parliament to opposition parties, and signal a truce with Mr Kovac, who intends to remain in office until his term expires early in 1998.

"You cannot sell yourself to the west unless you make real changes in the reality at home," says Eduard Kukan, an opposition MP and former foreign minister. Mr Meciar has given no signals so far that he is willing to make those changes, and appears to be adapting his approach to membership of Nato, and to a lesser extent the EU, to suit the domestic agenda.

The prime minister appears ambivalent about Slovakia's accession to Nato. He acknowledges the argu-



Vladimir Meciar: occasionally speaks of his country as being a bridge between east and west in Europe

ments against its early membership, admitting that "our political culture is at a lower standard" than in other prospective members, but still expects it will be asked. "We expect this invitation [to join] will be extended, but if it is not what can we do?" he says. "We have done everything we should have done" to prepare for joining the alliance.

Many observers say Slovakia views Russian objections to Nato as less of a threat than do the Czechs or

Poles. The country remains quite closely tied to Russia economically, relying entirely on it for oil and gas supplies, and Mr Meciar, who speaks Russian, has far closer ties with Moscow than with any western country. He has spoken occasionally of his country being a bridge between east and west in Europe.

He is more cautious on Slovakia's accession to the EU, describing membership as "the core of our interests". Economically, politi-

cally and psychologically, joining the EU is far more important to the Slovaks than joining Nato, and, other things being equal, a place among the front group of aspiring members is a status the Slovak people have a right to demand.

There are some signs that relations between Bratislava and Brussels are improving. Mr Georgios Zavros, head of the EU delegation to Slovakia, says both sides "have developed a *modus vivendi* with its ups and downs", a

marked improvement on the mutual hostility of a year ago, but adds that the government still has much to do to improve the environment in which domestic legislation is passed.

Rebuild Slovakia also has to rebuild many bridges with individual EU members. If Mr Meciar secures a meeting with Chancellor Kohl this year it will be a good start. The real test of his chances of succeeding will lie in whether Mr Kohl agrees to see him.

Relations with Hungary • by Vincent Boland

A question of autonomy

Mistrust exists between nationalists and ethnic Hungarians

During the Austro-Hungarian empire, Slovakia was "upper Hungary". Bratislava, known as Pozsony to the Hungarians, was where Hungarian monarchs were crowned while the Turks occupied Budapest under the Ottomans, and it had a large Hungarian community until the first world war.

Today, about 567,000 ethnic Hungarians live in southern Slovakia, on the fertile plains that sweep down to the Danube and in the hills eastward to Kosice and the border with Ukraine. Their first language is Hungarian, but most consider themselves Slovak and live peacefully beside their Slovak-speaking neighbours. Apocalyptic Hungarian

accounts suggest ethnic Hungarian Slovaks are second-class citizens in Slovakia. That is far from the case. They enjoy a high degree of control over their own affairs while still being counted as Slovaks. "There is no major violation of Hungarian minority rights, and Hungarians are very well represented in Slovak politics," says a senior European Union diplomat.

There is, however, a high degree of mutual distrust between nationalists, who dominate parliament, and ethnic Hungarians, with its roots in the historical and colonial relationship between Slovaks and Hungarians.

At issue is whether ethnic Hungarians are entitled under international civil and human rights accords to autonomy, and if they are, what sort of autonomy it should be. Leaders of the Hungarian minority, supported by Budapest, want

"collective rights" and to be regarded as a separate community. The Slovak government, supported by the Helsinki accords, among others, offers "individual rights" to each citizen regardless of ethnic background.

It is ironic, but perhaps not surprising, that anti-Hungarian feeling is strongest in those parts of Slovakia where few Hungarians live. Its main proponent is Jan Slota, leader of the Slovak National Party, a far-right partner in the ruling coalition. His power base is the northern town of Zilina.

In the part of Slovakia furthest from the Hungarian-speaking district.

A bilateral treaty signed in March 1995 addresses the minority issue by referring to Article 1201 of the Helsinki Human Rights Accords, which defines collective and individual rights. But this is interpreted differently by both sides and is often flouted.

In return for supporting the treaty, Mr Slota forced the government to pass a law that severely curtails freedom of speech and

assembly. A separate law making Slovak the official language and restricting the right to speak others was also passed. The government still has to make good on a promise to restore the status of minority languages.

Provocations like these, and active support by nationalists in Budapest for autonomy, keep the minority question alive. Pavol Hamzik, the Slovak foreign minister, says the issue "dominates the bilateral relationship too much. We must work to put it in the background". But he adds: "Nobody mentions the status of the Slovak minority in Hungary, who are in a very bad situation."

The EU insists that aspiring members must resolve disputes with their neighbours before joining. The Slovak-Hungarian treaty was supposed to do that, but it has yet to instil a greater degree of trust into their relationship.

Ethnic group	Population	% of total
Slovak	4,511,878	85.80
Hungarian	566,741	10.70
Romany (Gypsy)	60,627	1.20
Czech	53,422	1.00
Ruthenian	16,937	0.30
Ukrainian	18,847	0.20
German	5,629	0.10
Polish	2,968	0.05

*Some rounded. Source: Slovak foreign ministry

In Slovakia they also used bonds in privatization

Privatization is an inevitable prerequisite for creating a healthy market environment. Within the Slovak economy - about 70 per cent of the GNP was produced in the private sector. Privatization in Slovakia is reaching its peak and is nearing completion.

Since 1991, when small shops and restaurants started to be privatized - the government applied many privatization methods. After the first wave of the voucher-privatization, which took place within the common federal state with the Czech Republic - the second wave was prepared also here in Slovakia. After evaluating all the advantages and disadvantages of this method Slovaks decided to a specific privatization mode - the bond method. The point in this method is - that the citizens get the chance to participate in the privatization of the property, which is administered by the National Property Fund of the Slovak Republic. For a symbolic amount the people get a bond with a value of 10,000 Slovak Crowns.

The owners of the bonds of the National Property Fund are citizens, which have registered for the second wave of the voucher-privatization. The bond method has replaced the voucher method mainly because of the fact that this method offers to the citizen more certainty compared to the voucher method. In the second wave of privatization - the citizens have no share of the privatized companies

for their voucher-booklets but specific securities covered by the property of the National Property Fund of the Slovak Republic. Everyone who has registered has got for the voucher-booklet one bond with a nominal value of 10,000 Slovak Crowns with a yearly interest equal to the discount rate of the Slovak National Bank. This bond is due for payment after five years from the day of its issue - i.e. until December 31, 2000.

The range of the rights of the owner of such a bond is restricted by the law No. 92 Collection of Laws (Transfer of State Property onto other Persons).

Every owner of a National Property Fund Bond may choose from the following alternatives:

- to sell this bond to a person, who has a financial obligation (debt) against the National Property Fund or to invest this bond into the company of such a debtor,
- to sell this bond to one of the authorized banks,
- to use this bond as means of payment for additional health care insurance or additional retirement insurance in an in-

urance company - which offers this possibility to the people.

- to use this bond as means of payment when buying shares offered for sale by the National Property Fund,
- to use the bond as a partial means of payment when buying a flat, if the bond owner wants to transfer the flat into his private property - if the town/village or the cooperative would accept it,
- to donate or sell this bond to close relatives, especially direct relatives (a parent to his child, a child to its parent, brothers and sister among each other etc.) for the purpose of acquiring a flat into its private property,
- to hold this bond until the due payment i.e. until December 31, 2000 as ones own property and after this period to return it to the National Property Fund, which will pay to the bond owner cash of 10,000.- Sk and the interest for the last five years (the interest makes the discount rate of the Slovak National Bank).

There are many possibilities for using this bond and every citizen may realize its intention via the public securities market of the RM-System Slovakia (RM-S), according to the valid legal regulations.

The RM-S has prepared for the bond trade a transparent and easily comprehensible trade system.

The operations of those bonds are very similar to the operations

with ordinary securities out of the stock-exchange market.

When using the bond as a means of payment for buying shares offered by the National Property Fund - auction rounds for the emissions announced in advance will be organized for the prices as they are valid on the public market. The organization of these auction rounds will be determined by a time schedule announced (in daily) in advance - at the registration spots and trade spots of the RM-S.

The citizen may handle this bond personally or through an empowered or contractual representative. The bond market is open for licensed brokers.

The price of the National Property Fund Bond must respect the principle of appropriateness, i.e. - the price must be at least 75 per cent of the nominal value and the corresponding interest yield.

The National Property Fund Bonds are the completion of the privatization process in Slovakia - and those bonds also express the active participation of its citizens in this process.

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Local administration • by Vincent Boland

Reshaped regions

Critics claim: reform is creating too much government for a small population

A key component of Prime Minister Vladimir Meciar's plan to reshape Slovakia's political make-up is his drive to change the way the country is administered at local level.

The traditional division of the country into four parts - Bratislava, the west, the centre and the east - which was inherited from federal Czechoslovakia, is being discarded in favour of a multitude of new regions and districts whose importance will truly be apparent if, as seems likely, the method of electing central government is also changed.

The changes to local administration are being carried out ostensibly with a view to enhancing democracy at the grass roots. But critics of the scheme, who include the mayors of many of Slovakia's main towns and cities, argue that it will strip power from those already elected to exercise it in the current regional structure, and hand it to officials in a far greater number of smaller regions who will be appointed by central government.

Legislation to create a new regional structure came into force in July. It replaced the four existing regions with eight new ones based around the country's eight largest cities - Bratislava, Trnava, Nitra, Trenin, Zilina, Banska Bystrica, Presov and Kosice. Each of the eight regions is in turn divided into a number of districts.

Each district and each region will eventually have its own elected administration which will be responsible, at least in theory, for its own affairs. This will result in 79 governments at district level, above which there will be eight regional governments, above which there will be central government. As critics of the scheme point out, that



Bratislava: the mayor is unhappy about the city's loss of status

is a lot of government for a nation of just 5.4m people.

Mr Meciar hopes the 79 districts will eventually become 79 political constituencies. He is mulling plans to change the electoral system from proportional representation (PR) based on the party list system to one that either combines PR and first-past-the-post or is a straight-forward first-past-the-post system, which is his preferred choice. The prime minister originally wanted to create 75 districts, each electing two MPs, to the 150-seat parliament, but local jealousies and rivalries necessitated four more.

The current parliament, dating from 1994, was elected according to the old regional breakdown and gave Mr Meciar's Movement for a Democratic Slovakia (HZDS) 61 seats with 35 per cent of the vote. HZDS is the only Slovak political party organized on a national basis, and Mr Meciar clearly hopes it would win an overall majority under the new combined system of electoral districts and a reformed voting system.

To strengthen the party's hand with this aim in mind, many key offices in the new district and regional governments will be filled by appointees rather than elected officials. Education and planning, for example, will be in the hands of officials put in place by the government with HZDS appointees naturally filling the bulk of these jobs.

While these appointed officers are likely to be local powerbrokers, it is doubtful whether their true loyalties will lie and many are certain to be more loyal to central government than to

the desires of locals. Among the fiercest opponents of the new regional make-up are the mayors of Slovakia's largest cities. Peter Kresanek, mayor of Bratislava, is unhappy that the capital has lost its special status as the capital district and becomes just another region. He predicts that, with officially-approved functionaries in place in the new administrations, central government will be able to impose its will on the new regions and districts in a way it has not been able to do up to now.

This is clearly what Mr Meciar is aiming to do. Slovakia, despite its small population, is ethnically and politically quite a diverse country. The prime minister boasts that HZDS appeals across ethnic and class lines, but its performance at elections disproves this claim. Its power base is central Slovakia, and it has little support in either Bratislava or Kosice, the two largest cities, or in the south.

If electoral reform follows the administrative changes, the next election, due in 1998, will test whether Mr Meciar's particular brand of local democracy pays off for him.

British-Czech and Slovak Association
BCSA offers educational, cultural and business Circle events and regular members' newsletter. Annual dinner Speaker Nov 23rd 1996 HE Peter Harborne. Membership enquiries to 522 Finchley Road, London NW11 6DD. Tel: +44(0) 181 458 1777. Registered Charity No. 1048411

Politics • by Vincent Boland

Fractional coalition sits uncomfortably

Mr Mečiar hopes a new electoral system will strengthen his position

Mr Vladimír Mečiar, the prime minister, likes to keep both supporters and opponents guessing. His announcement in late August of senior cabinet changes took even some of the new appointees by surprise - the new economy minister, Karol Ciesnek, reportedly heard of his appointment on August 27, the day it was unveiled publicly.

Surprise is one of Mr Mečiar's main weapons in keeping his fractious two-year-old nationalist/populist coalition together. He is unchallenged within the government, but on the rare occasion when his grip falters the coalition begins quickly to unwind, as it did in June during a damaging row about privatisation.

Mr Mečiar saw off that crisis by playing allies and potential allies against one another until he got what he wanted - a new coalition agreement that gives more power to his Movement for a Democratic Slovakia (HZDS). Political observers in Bratislava say the coalition will end when the prime minister wants it to end, and not a moment earlier.

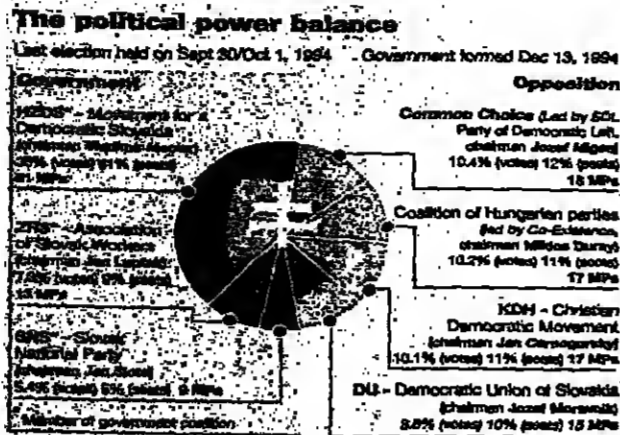
Mr Mečiar is nonetheless increasingly uncomfortable in coalition with the far-right Slovak National Party (SNS), with its racist attitude to the Hungarian minority, and with the workers' alliance (ZRS), which has no policy other than survival in office and hostility to the EU and Nato.

While much of the environment of confrontation that characterises Slovak politics is directly attributed to the prime minister's intolerance of opponents and loathing of President Michal Kováč, some of the nastier hits of legislation that target the Hungarian minority and impose harsh penalties for "slandering the republic" are the product of SNS xenophobia.

Mr Mečiar swallows these measures as the price of staying in office. His excuse for having the SNS in the coalition is that "you cannot choose your own brother". But he makes no secret of the fact that he is not a fan of coalitions.

To get them out of the way he is drafting a new electoral system. He is seeking to change the current party list system of voting to either a German-style combination of first-past-the-post and proportional representation or a British-style first-past-the-post system, which is his preference.

A new system would, he hopes, overcome the need for coalitions and give the HZDS - and any other large party - a massive edge against small parties. "The electoral system we have now is copied from the Italians, but unfortunately they have



abandoned it," he says of the list system inherited from federal Czechoslovakia. "We are searching for a more stable system that would reflect the political will of the population and stabilise the work of parliament and the executive. We don't have a democratic structure like true democracies."

In line with the electoral reform proposals, Mr Mečiar is also undertaking a sweeping reorganisation of the regional structure of the country that will, coincidentally, ensure HZDS benefits electorally. This smacks of gerrymandering, but the reorganisation should also benefit a single opposition

The HZDS is strengthened by divisions within the opposition

force. The proposal, which he hopes will perpetuate the HZDS, would thus have the paradoxical effect of uniting the opposition.

One reason the HZDS appears so strong is because the opposition is so divided. Centrists have yet to work out a *modus vivendi*, and Mr Mečiar's policy of divide-and-rule keeps them off-balance. Through the government's parliamentary majority, opposition MPs have been prevented from chairing committees, a bias strongly condemned by the EU.

Aware that some semblance of unity is required if a credible alternative to the prime minister is to be presented at the next election, due by September 1998, three opposition centre-right parties - the Christian Democrats (KDH), the Democratic Union and the Democratic Party - are edging towards a co-operation agreement. Though separately the three parties would probably win more votes at the polls, co-operation before an election or in government is no problem," says Ján Carnogurský, the KDH leader.

Whether they formally agree a deal depends on what changes to the electoral system Mr Mečiar introduces, which may make a single opposition bloc necessary to stand a chance at the polls against the HZDS. Few observers doubt that

The economy • by Kevin Done

Money supply triggers anxiety

Concerns that strong economic growth is running out of steam are growing

Slovakia has emerged as the surprise winner among the economies of central and eastern Europe during the early years of transition.

Doubts abound about the country's broad leadership continue to hamper its efforts to attract foreign investment, but Slovakia's economic performance is still outstripping its more favoured neighbours, the Czech Republic, Hungary and Poland.

It is forecast to achieve one of the highest levels of economic growth, combined with one of the lowest inflation rates, of any of the transition countries of central and eastern Europe in 1996 and 1997. It has one of the lowest levels of external debt in the region and a balanced government budget.

According to a recent report by the Organisation for Economic Co-operation and Development (OECD), the club of the world's richest industrial nations which Slovakia hopes to join next year, gross domestic product (GDP) is expected to grow 5 to 6 per cent both this year and next.

The economy expanded by 7.4 per cent in 1995, and growth rates have begun to rival some of south-east Asia's "tiger" economies.

The rate of inflation fell to 5.2 per cent year-on-year in September from 8.8 per cent a year earlier, and is forecast by the OECD to remain at around 6 per cent next year. The exchange rate, one of the anchors in the fight against inflation, has been stable against the D-Mark and the US dollar for the past three years.

Unemployment has fallen from the peak of 15.2 per cent reached in early 1994 to around 12.5 per cent at present. There are big regional disparities, however, with the unemployment rate being as low as 4 to 5 per cent in the capital, Bratislava, but more than 20 per cent in some districts in central and east Slovakia.

The country's performance still provokes some disbelief among western bankers in Bratislava.

"There are still serious problems," says one leading banker. "The infrastructure is backward, other countries seem to be doing more; technology is not state of the art; enterprise restructuring is slow; foreign direct investment is unnaturally low; there are horror stories of non-performing loans at the big Slovak banks, and yet the macro-economic story is great."

Exports provided the main impetus in 1994 and 1995, but it is domestic demand that has fuelled growth this year, supported by several ambitious infrastructure programmes. With exports stagnating this year, and the value of imports rising rap-

idly, concerns have been sparked about the country's growing trade deficit, however, which has led the central bank to introduce a series of measures to tighten monetary policy.

Around two-thirds of GDP is now generated by the private sector thanks to the rapid growth in the number of small and medium-sized enterprises, although state influence still prevails in several sectors of heavy industry.

The OECD is critical of Slovakia's "turbulent" privatisation policies and has warned that the state of the Slovak banking system "remains a cause for concern". Faster progress in enterprise restructuring is considered crucial if the pace of economic growth and the development of exports is to be sustained, not least because of the concentration of economic activity in large, partly state-owned enterprises.

"Current competitive advantages of some export products cannot be expected to last indefinitely," the OECD warned in its recent report. The current account has deteriorated rapidly to a deficit of \$740m in the first half of the year from a surplus of \$400m in the first half of 1995 and a surplus for the whole of 1995 of nearly \$650m.

Behind the growing deficit lies a significant rise in imports of both consumer and investment goods to meet the jump in domestic demand. Bank lending has

been fuelling the economic expansion with credits to enterprises and households growing by around 20 per cent year-on-year.

Anxiety at the National Bank of Slovakia - the central bank - has been triggered by the rapid growth in the money supply. It began to raise interest rates in the early summer, and then followed up with a widening in the fluctuation band for the currency, with an increase in the minimum reserve requirements for the commercial banks and with actions to restrict foreign currency lending in order to squeeze liquidity in the banking system.

Higher interest rates have attracted renewed capital inflows and have also led to a strengthening of the currency. Central bank reserves have grown despite the large outflows on the current account, where ING Barings, the investment bank, is forecasting a deficit of \$1.3bn for the full year. The surplus on the capital account could be as large as \$1.5bn this year, more than compensating for the deficit on the current account.

According to ING Barings, the principal reason for the deteriorating trade balance has been extraordinarily high imports of technology, commodities, cars and investment goods. Imports during the first seven months of 1996 rose by 28.2 per cent year-on-year to \$5.5bn, including technology for completing the Mochovce nuclear power plant, as well as imports of cars. The latter



Sergej Kozlik: dismisses fears over growing trade deficit

have been encouraged by the temporary suspension of import surcharges on cars with engines under 1.5 litres. By contrast, exports in the first seven months rose by only 4 per cent to \$4.9bn. The most important category was exports of iron, steel and semi-finished metal goods. Exports suffered in particular in the early months of the year falling by 4 per cent in the period to the end of April. The export performance began to improve in May and in July growth reached 15.7 per cent year-on-year.

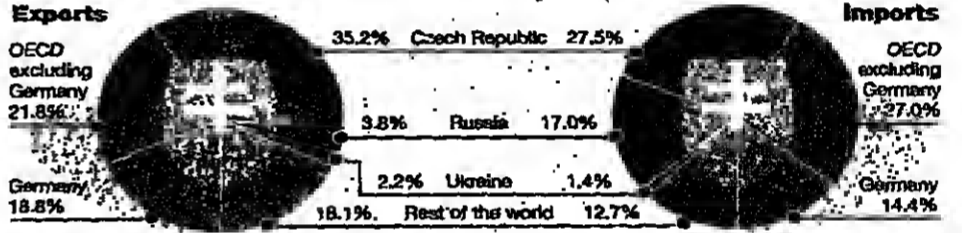
ING Barings says Slovakia has been particularly hard hit by the downturn in economic activity in the European Union in the early months of the year, which turned a trade surplus with the EU of \$k4.4bn in January-April 1995 into a deficit of \$k977m in the corresponding period this year. Slovakia's two-year trade surplus with the Czech Republic also turned into a small deficit, and the country recorded its largest ever

trade deficit with Russia, on which it relies for most of its energy imports of oil and gas. For the full year, overall exports are forecast to grow only a modest 6 per cent - compared with 27 per cent last year - with imports rising 24 per cent.

While a current account deficit is desirable at this point in the transition process, the ING Barings study suggests that a deficit on the present scale is unsustainable in the longer term. It forecasts, however, that the rate of growth in the trade deficit will stabilise by the end of the year. The outlook for 1997 is more promising, with economic activity in Germany starting to recover and growing markets to the east with Ukraine, Russia and Kazakhstan becoming more important trading partners.

Sergej Kozlik, the Slovak deputy prime minister and finance minister, dismisses fears over the growing trade deficit and claims that an important part of the increase in imports is accounted for by technology needed to modernise and restructure industry. Slovakia has almost made up the ground lost in the transition process with GDP "now very close to the 1989 level". The economy now has a very different structure, however, and Mr Kozlik believes there must be an acceleration in investment to increase the share of higher value added products and to increase further the share of services.

Trading partners 1995



Source: Ministry of the Economy of the Slovak Republic

The Kovac kidnapping • by Kevin Done

An unsolved mystery

Who was behind abduction of the president's son remains a matter of fierce debate

The saga of the kidnapping and abduction to Austria last year of Michal Kováč Jr, the son of President Michal Kováč, has provided a bizarre and disturbing background to the tough political battles being waged in Slovakia.

It has been a key factor in the long-running conflict between the president and Prime Minister Vladimír Mečiar, which has been further exacerbated by the chain of murky events that has unfolded since the kidnapping.

These have included: ● the replacement of the first two sets of policemen investigating the case; ● the physical assault on a journalist investigating the case for SME; ● the death in a car explosion of a close friend of a former intelligence officer allegedly involved in the abduction; ● the disclosure of a tape recording of an alleged conversation between Ludovít Hudek, the then interior

minister, and Ivan Lexa, head of the SIS, the Slovak intelligence agency, discussing, in part, the dissemination of misinformation on the kidnapping; and ● the replacement of Mr Hudek as interior minister in a recent government reshuffle.

Mr Kováč Jr, a 35-year-old businessman, was taken from his home at the end of August last year, beaten up, forced to drink bottles of spirits, and dumped in the boot of a car outside a police station in neighbouring Austria. The police were alerted to his presence by an anonymous phone call.

He was detained in Austria to face extradition to Germany on suspicion of fraud, but a Vienna court later freed him. Responsibility for the abduction is still unclear, and in interviews on the event Mr Mečiar has insisted on referring to it as "an alleged kidnapping". President Kováč, on the other hand, has insisted that the abduction was the work of the Slovak intelligence service.

In an interview with the Financial Times, however, Mr Mečiar alleged that "the president himself knew very well that the kidnapping of his son was under prepara-

tion, and he did not do anything about that... he in fact was trying to do everything in order that the investigation would fail."

Mr Mečiar also said that the tape of the alleged conversation between Mr Hudek and Mr Lexa had been cut and edited together, that both participants had denied the authenticity of the conversation, but that in any case the contents of the taped conversation was not illegal. "On the other hand, the method by which this tape was made was illegal."

At present there seems little prospect of the Kováč Jr saga reaching a conclusion.

In the most recent development, last week, authorities indicated that the various investigations mounted by the police had effectively run into the sand. According to the interior ministry, because of lack of evidence the police have adjourned investigations into two of the alleged conversations linked to last year's kidnapping, namely the tape of the alleged telephone conversation between Mr Hudek and Mr Lexa, and the mysterious car explosion which killed the former policeman who was linked to the allegations that the Slovak intelligence agency was involved in the abduction.

The man who died, when his BMW exploded in Bratislava last April, was Mr Robert Remias. He was a close friend and contact of Oskar Feygyveres, a former SIS officer, who said he had taken part in the kidnapping, which he said had been organised and carried out on the orders of the SIS. Mr Feygyveres is in hiding outside Slovakia.

In theory, the case can be reopened if new evidence comes to light, but last May police also adjourned the original investigation into the kidnapping itself, also for lack of evidence. Amid the welter of allegations and rumours in Bratislava, President Kováč has not given up hope, however, of eventually clarifying the circumstances behind the kidnapping of his son.

In an interview with the Slovak Spectator last month, he said: "We know who abducted him. It's just a question of proof. We'll be able to prove the guilt of the perpetrators when Slovak laws are fully respected, when state investigators and the prosecution are not dependent on the prime minister. We will succeed. One day we will achieve this state of affairs."



Ivan Kino Chairman of the Board and President of Slovenska sporitelna

The Slovak Savings Bank, Joint-Stock Co. and its Position in Slovakia's Economy.

The Slovak Republic ranks among the successfully transforming countries striving to join the European and world structures in an effective and efficient manner. The financial market has become the major principle of this complex process. The basic pillar of the financial market has been traditionally created by commercial banks.

The Slovak Savings Bank (SLSP) is a supporter and successor of the historical traditions of the savings banking system which has been deeply rooted in Slovakia. It has a dominant position within this banking discipline in Slovakia. In the process of its development which dates back to the late 16th century, the savings banking system in Slovakia has undergone many changes. It was not until 1969 that we had been able to trace the establishment of the Slovak Savings Bank. After having been provided with a commercial bank licence in 1990, the Savings Bank has entered the process of transformation into a universal bank. In 1994, the state-run financial institution was turned into a joint-stock company.

The share of the SLSP total balance in comparison with the total banking balance on the relevant market in the Slovak Republic was 31% in mid-1995. The total balance is on a slight increase during the estimated period. In 1992, it amounted to 128 billion Czechoslovak Crowns (CZK). In 1993, it gradually grew by 6 billion Slovak Crowns (SKK), i.e. by 4.7%; in 1994, by SKK 10 billion, i.e. by 7.4%. In 1995, particularly in the 2nd half, SLSP had a progressive growth of its total balance. The end of 1995 saw its total balance amounting to SKK 162.5 billion which represents a growth of 13% as compared to the preceding year.

The SLSP's size and position on the capital market represents its 27.2% share in the total turn-over of trade operations concluded in the Bratislava Stock Exchange as well as its own stocks and securities which it has been administering for its clients. The SLSP provides its services and carries out banking operations particularly on the domestic market. However, there is a gradual growth of its share in international banking operations. It has built up an effective network of relations with 600 corresponding banks in more than 60 countries. Its connection to SWIFT in 1993 enabled the fast implementation of smooth and documentary payments through 37 Nostro accounts which were opened in 19 countries in 34 banks. It keeps 73 Loro accounts for 22 foreign banks.

In 1993, the SLSP became member of the VISA association and was actively involved in the world system of accepting VISA cards. At present, it provides 6 types of payment cards depending on the accounts' character (giro card, VISA Classic, VISA Domestic, VISA Business, EURO-26 and the Students' Card).

The SLSP has been operating on the financial and capital markets since 1991. Its highly professional services include those in the area of investment banking system, e.g. securities trading, exchange of primary emissions, be it shares or debentures; export/import financing, hard currency dealing, B/E trading as well as the provision of business consulting and information services.

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4 SLOVAKIA

Banking • by Vincent Boland

Privatisation is a daunting task

A timetable is still far away for a sector bedeviled by bad loans and uncompetitiveness

As the privatisation of Slovakia's main banks inches to the top of the government's agenda, the scale of the task looks ever more daunting. By general consent the sector is uncompetitive, top-heavy and saddled with loan-loss problems. Radical surgery will be required before the banks are fit to come to market.

Privatisation was a live issue once before - last January, Vladimir Meciar, the prime minister, astonished the audience at a business conference in Bratislava by announcing that it would be completed by February 15. That timetable was never realistic (it is not clear why he made such a rash pledge), and since then selling the state's large stakes in the main financial institutions has become more urgent and more difficult.

Three banks dominate the sector: Všeobecná Uverová Banka (VUB), the largest universal bank, of which the state owns 48 per cent; Slovenská Sporiteľňa, a savings bank (91 per cent); and Investment & Development Bank with 35 per cent. These banks own 82 per cent of total banking assets, with the remainder spread among 28 other banks, of which over half have some form of

alliance with a foreign shareholder.

VUB and IRB were partly sold off through coupon privatisation and are listed on the Bratislava stock exchange. But they remain, along with the savings bank, virtual arms of the state bureaucracy: they are intimately linked to the government's industrial privatisation policy, sources of limitless but expensive credit to clients that may already be in default but which, because of the paucity of bankruptcy legislation, need not fear having the credit switched off.

Sergei Kozlik, the finance

Banks are pushing for a change in tax rules on problem loans

minister, says privatisation is still an open question. "What is clear is that a change of ownership [from state to private] should be accompanied by restructuring," he says. "Until the latter is decided, they won't be privatised."

Restructuring the sector means tackling its bad debt problem. According to the Organisation for Economic Co-operation and Development (OECD), 29 per cent of the SK451bn of outstanding loans granted by Slovak banks at the end of 1995

were classified (payment more than 90 days in arrears). A further 9 per cent were in the "special mention" category, which could "be a forerunner of further difficulties ahead".

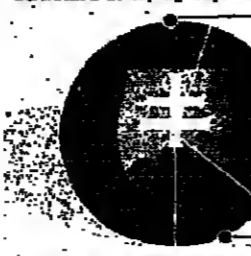
The majority of these problem loans are held by the Big Three, and a large proportion are underwritten by the state budget. Despite this, the loans place an onerous burden on the banks, which must pay tax on the interest they would have received if the loans were sound. Both the National Bank of Slovakia and the commercial banks are pushing to change this rule. It keeps alive unviable enterprises and is a bar to restructuring in the wider economy.

Mr Kozlik says the government is sympathetic, and predicts that "a breakthrough period" will start next year when the taxation of loan losses will change. If it does, banking experts say it could take at least two years for the main banks to sort out their loan portfolios and make adequate provisions against losses.

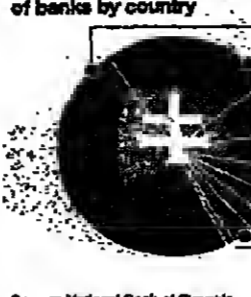
The question then arises of how to privatise the Big Three. Foreign bank participation in the sector is already high - 45 per cent of total bank equity is either fully or partly owned by foreign, including Czech, banks. While Mr Kozlik says further foreign partnerships are not ruled out, it may not be politically acceptable. The government and the

Bank equity*

Structure of equity capital



Foreign equity subscribed capital of banks by country



Source: National Bank of Slovakia

NBS have to decide if the Big Three need strategic partners and who they should be. A controversial partner has already emerged for IRB in the shape of VSZ, the huge steel company in Košice, which has taken a 15 per cent stake. The NBS needs to approve any shareholding over 15 per cent in a bank and is known to be unhappy at the prospect of industrial partners for domestic banks. It has rejected a request from VSZ to increase its stake, but the steel company's move will help to concentrate minds on the issue of partnerships.

Some commercial bankers are also unhappy at the prospect of banks becoming subsidiaries of much larger industrial groups. VSZ, a large importer and exporter, accounts for nearly 30 per cent of Slovak foreign trade.

Granting it ownership of a key bank "would make it a state within a state," observes L'udovít Pósa, general manager of Pol'nobanka, a private bank. Nevertheless, if domestic strategic partners are the solution, then the only partners available are the likes of VSZ or Slovnaft, a petrochemicals group, or other large industrial concerns. Mr Kozlik suggests institutions such as the European Bank for Reconstruction and Development (EBRD) as potential partners. Given the EBRD's experience at Slovnaft, where it owns 10.5 per cent but was angered by the sale without its knowledge to management of 39 per cent, the bank may be reluctant to take on such a role again. The EBRD also owns 20 per cent of Pol'nobanka.



Disgruntled bondholders queue outside offices to have certificates corrected

Sale of state assets • by Vincent Boland

Sell-offs give rise to suspicions

Shareholders are sometimes not aware that part of their company is about to be sold

Privatisation in Slovakia has an image problem. The secrecy that surrounds the government's approach to selling state companies to single investors, usually management, has lent the process an unnecessary degree of furtiveness.

The government claims the ending of coupon privatisation - under which individuals could exchange books of vouchers for shares in state companies - last year and the introduction of direct sales is in the national interest. But the suspicion is that the coalition believes that it, and not the taxpayer, owns the property being privatised.

While there is no suggestion that politicians are lining their pockets with the proceeds from the sales, the close ties between the political and industrial establishments, and the difficulty in many cases of establishing details of individual privatisation agreements, have bred public cynicism about the direct sales approach.

Coupon privatisation was popular, and more than 3m Slovaks had signed up to participate when the programme was cancelled in the summer of 1995. It was cancelled because the dispersed nature of share ownership that results from distributing a small stake in a state company to so many people, a process that requires a vast amount of paperwork. It also disliked the investment funds that were set up to manage those stakes on behalf of investors. An unstated reason was that, as an invention of Czech reformers, it was also felt to be too "foreign".

To compensate, a state-backed, five-year bond worth SK10,000 was issued to each coupon holder. These became tradable in August and, because they can be used to pay debts to the National Property Fund (NPF), the state holding company, were expected to be bought by the buyers of companies bought under direct sale privatisation, which replaced the coupon system.

exchanged for health and pension insurance, shares in companies still in state hands, or to buy apartments. But bureaucratic bungling has led to a host of errors - many of them simple spelling mistakes - in issuing the bonds, forcing disgruntled holders to queue at government offices to have their certificates corrected.

Since the introduction of the direct sales approach, the speed of privatisation has picked up dramatically. Property worth SK49bn has been sold directly to investors, the majority through management buy-outs according to the NPF, the state holding company. A further SK36.7bn has been sold through block trades on the Bratislava stock exchange.

The price at which stakes are sold depends on the book value of the companies involved. In the case of management buy-outs, buyers frequently pay 10 per cent of the stake up front. The remainder is paid either in instalments over 10 years or through investing in the company. Investment spending is considered to be a discharge of the debt to the NPF.

However, little of the detail of each transaction is made public at the time the sale of a company is announced. If it is announced at all, it is in many cases the decision to sell a stake is not made public beforehand, so there is no tender. Often the sale is announced through a newspaper advertisement, where details of the contract between the NPF and the buyer may or may not be disclosed. Since the company involved is frequently already quoted on the Bratislava stock exchange, because part of it was floated through an earlier coupon privatisation in 1991-92, existing shareholders often have no idea if part of their company is about to change hands.

Examples abound. Last year, 39 per cent of Slovnaft, a petrochemicals group, was sold to management without any signal to other shareholders, including the European Bank for Reconstruction and Development (EBRD). More recently, stakes in Nafta Gbely, a gas company, and SCP, a pulp and paper concern, were sold

to buyers linked to management without a public tender, even though there was active interest from foreign investors. These are among the biggest in Slovakia. While there is sympathy for the decision to abandon coupon privatisation and the desire to create a domestic entrepreneurial class, there are growing fears that in many cases the buyers are not the best owners. "You can argue that privatisation by management buy-out is fine for small and mid-sized companies, but if you have huge corporations it doesn't make economic sense to give them away," says Jaromir Cekota, the EBRD representative in Bratislava.

The Organisation for Economic Co-operation and Development (OECD), which Slovakia hopes to join next year, also voiced its concern over the accountability of the country's privatisation drive. While broadly sympathetic to the government's aims, the OECD said greater transparency was needed, "if not for perceptions of fairness, then at least for a clearer public understanding of the rationale for the current approach".

Nevertheless, the current drive is now almost over. Vast chunks of the economy have now been removed from state ownership. There are, however, still a number of key sectors that remain firmly in state hands - telecommunications, banking, and energy being the most important. A proposal to seek a strategic partner for Slovenske Telekomunikacie, the telecoms monopoly, is being drawn up by NM Rothschild, which will be the most important privatisation to date if it goes ahead.

But bankers in Bratislava say the government also needs to clarify its approach to "strategic" companies, which it says will not be privatised or will remain predominantly in state ownership. Earlier this year, faced with a court action that could have bankrupted Slovenske Telekomunikacie, legislators passed making all state companies exempt from bankruptcy. Such arbitrary measures suggest the approach to privatisation is based as much on expediency as on a rational approach to creating a healthy and vibrant private sector.

Profile: Tatra Banka • by Kevin Done

Raiffeisen group finds fertile ground

Austrians revive the traditions of an old, pre-communist institution

Austria's Raiffeisen Zentralbank (RZB), one of the western banks at the forefront of the drive into central and east European markets, has found fertile ground for development in Slovakia: the Raiffeisen group, the biggest banking organisation in Austria, controls a 62.89 per cent stake in Tatra Banka, the first private bank started in Slovakia after the collapse of communism.

While the three main Slovak banks - all with substantial state ownership - are still struggling to be competitive and are burdened by a large portfolio of non-performing loans, a small group of private banks has been able to develop highly-profitable operations in Slovakia.

"The big banks have too many people, poor quality and many poor loans," says Milan Vrškovic, Tatra Banka's general manager. "Our ambition was to build a new modern, private bank, a medium-sized, commercial universal bank. We are now the most profitable bank in Slovakia."

RZB first entered the Slovak market directly in 1990 as a minority partner in the newly-founded Tatra Banka, with a 33.6 per cent stake. CS First Boston was the

other leading foreign shareholder, with 8.96 per cent. Further stakes of 11.2 per cent each were held by two of the Slovak banks, Všeobecná Uverová Banka, and Slovenská Sporiteľňa, the savings bank, and by Slovenská Poistovňa, the insurance group.

In a series of moves, including the acquisition of the CSFB and Poistovňa stakes as well as through a capital increase, the Raiffeisen group has nearly doubled its original stake to gain majority control. RZB, the organisation's central institution, holds 52.59 per cent and Tatra Holding, controlled by one of the Raiffeisen organisation's regional banks in Austria, owns 10.3 per cent.

In Slovakia, the group presents itself as a local bank. The name revives the traditions of the former Tatra Banka, which was founded in 1885 but was nationalised during the communist era to become part of the Czechoslovak State Bank. Internationally, it is the Raiffeisen link that is stressed.

Unlike most western banks, RZB has sought to develop as a universal concern in east Europe, including both retail banking for private customers and wholesale operations for the corporate sector.

Tatra Banka was one of its earliest investments in the region. This Slovak operation has already built up a network of 17 branches around

the country - eight in Bratislava and nine outside the capital.

Mr Vrškovic says the bank is still following the original strategy of developing a network of between 30 and 40 branches by the end of the decade. It expects to have 22 banking outlets operating in Slovakia by the end of 1997.

Tatra Banka has grown rapidly, with total assets jumping by 78 per cent last year to SK20.6bn from SK11.5bn at the end of 1994. It forecasts a further rise to nearly SK30bn by the end of this year. Net profits rose 26.4 per cent last year to SK333.4m.

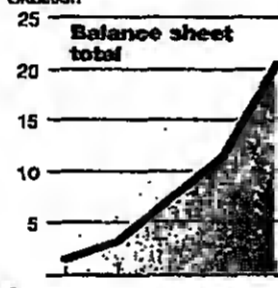
"Tatra Banka has been a great investment for Raiffeisen," says Mr Vrškovic. "It has already more or less got its money back."

The Slovak subsidiary is one of RZB's two biggest operations in central Europe, alongside Unicbank in Hungary, but it has the larger branch network. Andreas Tretzmüller, head of Tatra Banka's corporate banking division, says development of the branch network means that the bank can gain access to primary funding through the deposits of both individuals and small and medium-sized enterprises.

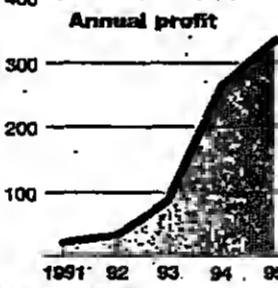
At the same time, the branches allow the bank to cater for the day-to-day banking operations of multinational companies with factories or offices spread around the country, while also enabling it to focus

A look at the books

Skilions



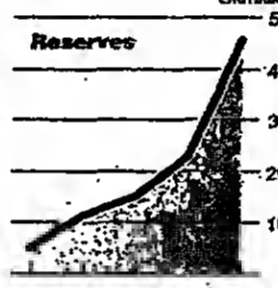
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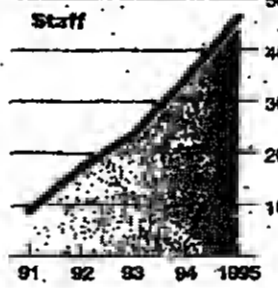
Source: Tatra Banka

Reserves

Skilions



Numbers (year-end)



more easily on attracting new customers among small and medium-sized Slovak companies.

Herbert Stepic, deputy chairman of RZB and architect of the bank's drive into eastern Europe, says the region accounts for 10 per cent of the Austrian bank's assets but already provides 50 per cent of its net profits. "We earn a lot of money in east Europe. That is a major reason we continue to expand. It is very difficult to earn good money in our [domestic] market, where the market is occupied and the margins are very low."

At Tatra Banka, treasury and corporate lending activities are the most interesting profit sources, with interest income accounting for 60 per cent of operating income and fees and commission for 40 per cent.

It claims a share of more than 5 per cent of Slovak deposits, more than 4 per cent of lending, and more than 20 per cent of domestic bonds and equities trading. It is also handling around 12 per cent of Slovakia's Swift international payments traffic.

"Our primary target is still return on equity," says Mr Tretzmüller. "It does not make any sense to go for the market share of the big state banks. Our goal is to stay at the top of the medium-sized private banks."

To allow for further growth, Tatra Banka's shareholders increased the bank's capital base last year with the injection of a further SK200m, and the bank has also negotiated a DM25m subordinated loan from the European Bank for Reconstruction and Development.

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Handwritten text in Arabic script: "مكتبة لادب"

Motor Industry • by Kevin Done

VW on course with Golfs

Lower costs help manufacturer to offset expensive structures at German plants

Slovakia is the most recent addition to the network of Volkswagen car assembly sites around the world. The German carmaker began in the country in the early 1990s, but during the last three years it has rapidly developed its plant on the outskirts of Bratislava and has emerged as the leading foreign industrial investor in Slovakia. Car output has jumped from 3,000 units in 1993 to 20,000 last year and a forecast 30,000 in 1996. Europe's leading carmaker has moved all production of its four-wheel-drive (4WD) Golf Syncro family hatchbacks and estate cars to Bratislava

from Wolfsburg, its main plant in Germany. The Bratislava operation, the only plant producing the sophisticated top-of-the-range FWD Golfs for the world market, is being developed for low-volume assembly of niche vehicles. Such cars can be produced much more cheaply in a flexible, labour-intensive plant - the Bratislava facility has no robots - than on the highly-automated, capital intensive assembly lines of VW's big German plants. VW has developed its Slovak subsidiary as a low-cost assembly plant with body welding, paintshop and final assembly operations. Parts arrive every night directly at the plant by train from Braunschweig, Germany, through the Czech Republic. The FWD Golfs account for the bulk of car output, but the plant also assembles some front-wheel-drive Golfs

for sale in Slovakia and in other markets in central and eastern Europe. The operations are being expanded as part of the German group's efforts to offset its high domestic cost structure. In addition to car production, the Bratislava plant also assembles gearboxes and machines some gearbox components as part of an effort to lower the production costs of VW's main German gearbox plant at Kassel. Gearbox assembly was started in 1994. Output has been raised from 44,000 units in the first year to 186,400 in 1995 and is expected to reach 269,000 this year. From early 1996, VW is planning to add a second range of high-performance gearboxes for final assembly in Bratislava, which would increase output of transmissions from 1,100 to 1,500 a day. VW has also moved a

machining line from Kassel to Bratislava and this year will produce around 5.5m gearbox components - up from 1.5m in 1995, the first year of production - for use at both the Slovak and Kassel plants. Bratislava is being used as "an extended workbench" for Kassel, says Karl Wilhelm, technical managing director of Volkswagen Bratislava. "They have cost problems. Machining these components in Bratislava cuts the cost of a gearbox and makes Kassel more competitive. This is interesting for both plants and gives them a long-term future." The workforce is growing rapidly as a result of the transfer of operations from Germany, and has increased from 817 at the end of 1994 to around 1,620 at present. It is expected to reach 2,500 by the end of 1997. The Slovak operation, orig-

inally expected to be in loss until 1997, has been profitable since 1995. Capital investment will total DM215m by the end of the year, and a further DM100m is to be invested in 1997 and 1998, says Mr Wilhelm. Investment in the paint plant will increase the production capacity from 130 to 150 cars a day. Production of gearbox components is also being expanded, and by mid-1997 the plant will produce all the gearbox drive shafts for Kassel, with output rising from 25,000 to 40,000 a day. "Even with the extra transport, the cost for these parts is still about half what it would be in Kassel," says Mr Wilhelm. "If the situation develops as we expect, we can do more and more parts here, as we develop the workforce." Jozef Uhrík, commercial managing director, says that

Production lines



the plant's big advantages are the high skill levels of the workforce and low wage costs, as well as its location close to the borders with Austria - it is only 60km east of Vienna - and Hungary. The average age of the workforce is just over 28 years, and more than half of the workforce has Abitur (advanced level) qualifica-

tions or higher, while total labour costs are 15 times higher at VW plants in Germany than at Bratislava. VW has been able to take advantage of the restructuring of the Slovak arms industry, one of the big centres for weapons production in the former East Bloc, by attracting more than 300 skilled workers from former armaments factories. The

1,900-strong workforce has been selected from more than 16,000 applicants. While labour costs are still very low, wages have risen by around 15 per cent this year, and energy costs have also risen by 20 to 30 per cent. Mr Wilhelm is concerned, too, about the high level of labour turnover and absenteeism. Unemployment in the Bratislava region is only some 3 per cent, and 40 per cent of the workforce has to be brought in from outside the immediate region. VW is seeking to attract more components suppliers to Slovakia, but it is keen that they set up operations in the central and eastern regions rather than close to Bratislava. In one such move its affiliate Volkswagen Bordetze, a 50:50 joint-venture with Siemens, the German electrical engineering group, is establishing a plant at Nitra to make wiring harnesses (automotive cable systems), which eventually will create more than 1,000 jobs.

Aluminium • by Kevin Done

From eyesore to showcase project

A clean balance sheet for Slovalco paves the way for a cleaner environment

The mountain of red and brown bauxite waste still dominates the valley approach to the ZSNP aluminium works in central Slovakia, the legacy of decades of environmental neglect. Inside the sprawling complex, the old, inefficient and polluting smelters have been closed down, however, and now stand rusting beside the gleaming white and grey buildings of one of Europe's most modern aluminium smelters. In partnership with Norsk Hydro, the Norwegian light metals and oil and gas group, and the European Bank for Reconstruction and Development, ZSNP has recently completed the full commissioning of the \$400m Slovalco plant. It is an important move towards modernising the country's industrial base, increasing Slovak exports and improving the environment.

The aluminium industry at Ziar nad Hronom, in the foothills of the Lower Tatras mountains in central Slovakia, had long been identified as a big source of air and groundwater pollution in central Europe. A decade ago, ZSNP, Zavod Slovenskeho Narodneho Povstania - Slovak National Uprising Works - embarked on an ambitious project to replace the old smelters with modern technology and pollution control systems. By the early 1990s it was still far from completion, however, and with the collapse of historically low levels, lack of funding forced construction to a halt in April 1993. ZSNP had become virtually insolvent, with more than \$100m of debts to domestic Slovak and Czech banks that it was unable to service. The recovery in the project's fortunes owes much to foreign investment and in particular to the active

engagement of the EBRD and of Norsk Hydro. Slovalco has become a showcase project for the EBRD's role in fostering the transition process and industrial restructuring in eastern Europe. When building work stopped in 1993 the plant was still only 65 per cent complete. However, an independent study led by the EBRD led to believe that the smelter could become a profitable venture given adequate financing and management. In return for agreeing more than two years ago to provide long-term funding, the bank insisted that the project should be separated from the past financial and environmental liabilities of ZSNP.

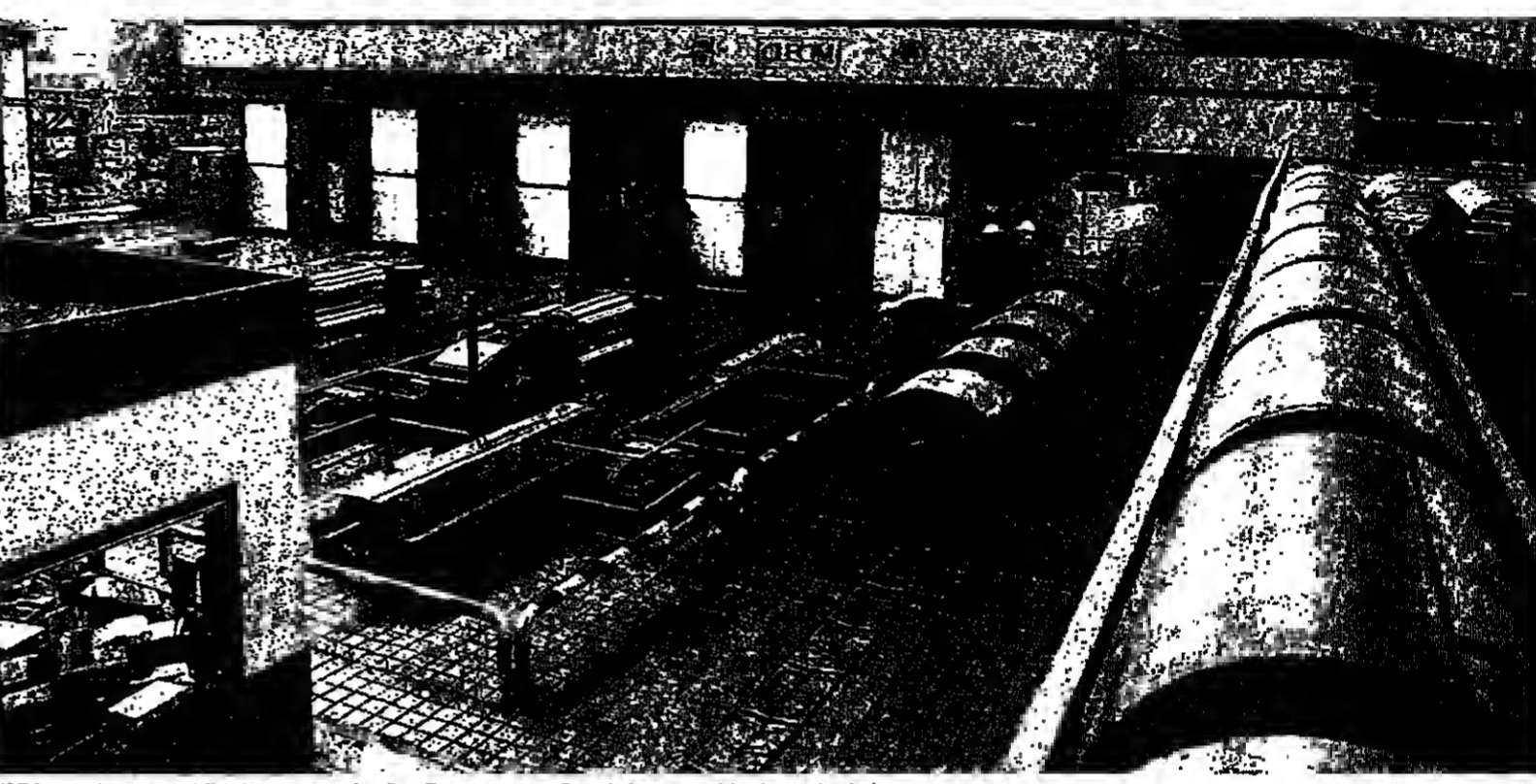
A new stand-alone joint stock subsidiary, Slovalco, was created with a clean balance sheet, a standstill agreement was negotiated with ZSNP's domestic banks, and the EBRD also required the entry of a long-term strategic partner to provide management support and modern operating, control, accounting and financial practices. Norsk Hydro, which was providing technology for the new smelter under the terms of the original agreement from the mid-1980s, agreed to take an equity stake in Slovalco alongside the EBRD. They have both invested \$15m to acquire 10 per cent equity and 20 per cent voting stakes. The balance is held by ZSNP.

At the same time, the EBRD has provided a \$100m, eight-year, long-term loan to Slovalco, one of its single biggest commitments to the metals sector in east Europe. The Slovalco plant now has a capacity to produce 108,000 tonnes a year of primary aluminium, and in addition can use up to 24,000 tonnes of scrap in order to reach a total capacity of 132,000 tonnes a year of aluminium products. The smelter has a workforce of around 700 compared with a peak of 1,300 for the old plants. ZSNP has a total workforce of 6,500, dominating the town of Ziar with

its population of 20,000. A key part of the financing agreement with the EBRD was that both of the old smelters at the site, which together had a capacity to produce 70,000 tonnes a year of liquid metal, should be shut down as part of the effort to clean up the environmental pollution in Ziar. The old plants had taken a heavy toll on the local environment, pouring out gases such as fluorine, sulphur dioxide, nitrogen oxide and carbon dioxide as well as tar dust and organic carbon. Caustic pollution was seeping from the mountain of waste from earlier alumina production. There were serious occupational health hazards at the site, and a nearby village had to be evacuated.

As a result of the investment in the new plants, the total of gas and solid emissions from the ZSNP complex should be cut by 1998 to less than 40 per cent of the 1990 level, with fluorine emissions cut by 92 per cent and organic carbon by 95 per cent. The new plant was commissioned in December last year, and last month the final tests were completed with the smelter declared to be performing up to the required efficiency and environmental standards. The Slovalco plant is now meeting the toughest standards set in the European Union, according to Marc Hussey, a principal banker at the EBRD.

Stefan Tesak, Slovalco's general director, claims that the investment costs for the smelter in Slovakia have been half the equivalent level in Canada or France. Costs for transporting raw materials to the plant are high, but Slovalco is close to many of its markets, and it enjoys low labour costs. After losses last year during start-up of the new plant Slovalco is expected to make a pre-tax profit of around \$20m this year, says Mr Tesak. Primary aluminium production is running at full capacity, and total output of aluminium products is expected to reach 120,000 tonnes. More than 80 per cent of output is exported.



VSZ is seeking to establish itself as the leading European supplier of sheet metal to the motor industry

Steel • by Kevin Done

VSZ starts to flex its muscles

The steelmaker's influence on the economy is spreading beyond core businesses

Looming over the country's industry and playing a crucial role in determining the fortunes of the Slovak economy is Východoslovenské Železiarne (VSZ), or the East Slovak Iron Works. It accounts for between 15 and 18 per cent of Slovakia's total exports, depending on prevailing steel prices, and for around 10 per cent of the country's industrial production. One of the largest steel producers in eastern Europe outside the former Soviet Union, VSZ has become one of Slovakia's key power houses since the country's independence in 1993. Omnisciently for other actors in the economy, it has started to flex its muscles. Supported by a surge in profitability in the past three years, it has started to diversify, and its tentacles are beginning to reach well beyond the confines of the Slovak steel industry. Together with close allies, it has emerged in recent weeks as the dominant shareholding force in IRE, Investičná a Rozvojová Banka, or the Investment and Development Bank, Slovakia's third largest bank, although it has still to clear the acquisition with the National Bank of Slovakia. It has become a leading shareholder in Slovenská Poistovňa, the insurance group. It has entered the media, most notably through the acquisition of Národná Obroda, which is seeking to become Slovakia's leading business daily newspaper, and it has set its cap at joining through the takeover of Sparta Prague, one of the leading Czech football teams. Within its traditional arena, VSZ is also seeking to establish itself as the dominant force within the steel industry in central Europe by building a series of alliances with other steel producers in the region. The first such deal, with Trinec's Železárny, a leading steel producer in the neighbouring Czech Republic, is to be sealed through VSZ's acquisition of a 20 per cent stake in TZ for around

and Czech groups say they are interested in widening the alliance to take in Poland's Huta Katowice. Jan Smerek, the group's energetic and articulate chief executive, argues that after several years of hectic reorganisation as it emerged from the communist era, the company is now ready to take advantage of lucrative opportunities opening up in other sectors, while continuing to consolidate and modernise its core steelmaking operations. "In the last three years we increased our profits 10 times and doubled sales," says Mr Smerek. "In Slovakia, there is a rare chance to buy, because the privatisation process is running, and for strong companies with capital there is a chance to invest at a reasonable price in other activities. We know our profits in steel, and we know other profitable sectors, engineering services, telecommunications, energy, and financial services. We have a chance here in Slovakia; we have enough capital." VSZ's own privatisation was completed in 1995, and for the first time during the last six turbulent years the composition of the top management team has taken on a more settled air with the appointment of Mr Smerek as chairman of the executive board and president in April last year. The shareholding structure is still murky, but the company believes that shareholders representing management and the trades unions now control more than 30 per cent of VSZ equity, chiefly through the companies Manager, Hutník and Fermez. "The management changes reflected changes in the shareholders," says Mr Smerek. "The shareholders are generally stable now, and we can make strategic decisions." In its core steelmaking activities VSZ still enjoys significant cost advantages compared with its western rivals - with low-cost iron ore from Ukraine and Russia and coal from the Czech Republic and Poland, and low labour costs - but Mr Smerek acknowledges that the advantages are only temporary. The group is working urgently to increase the value-added content of its products, to develop long-term relationships with key customers, to raise quality and to reduce the share

of production sold on the spot market. It has negotiated a contract with Skoda Automobily to supply 100,000 tonnes of auto-body sheet to the Czech carmaker, a subsidiary of Volkswagen of Germany, in 1997, up from this year's 80,000 tonnes. Earlier this month, VSZ agreed a significant deal with VAZ, the Russian maker of Lada cars, to supply up to 100,000 tonnes next year, up from 60,000 tonnes in 1996. Mr Svigar says that the group is also seeking to become the dominant steel supplier to the rapidly growing east European vehicle assembly operations of Daewoo, the South Korean carmaker. Despite the downturn in prices and demand in world steel markets this year from the very high levels of 1995, Mr Smerek forecasts VSZ profits and turnover in 1996 "at the same level as last year", when the group achieved a net profit of \$k2.5bn on turnover of \$k49.8bn. Last year, the group produced 3.7m tonnes of steel, with sales of 3.3m tonnes of flat rolled products. Its most

important markets are Slovakia itself, the Czech Republic and the European Union, which together account for around two-thirds of the group's production. Some 21 per cent of sales of flat rolled products go to the domestic market, 19 per cent to the Czech Republic, 27 per cent to western Europe, and 11 per cent to other parts of central and eastern Europe. Up to 20 per cent of sales have been coming from spot business in third countries overseas, but VSZ is seeking to reduce this share by building up sales to its immediate neighbours, most importantly Poland. "We want to stay strong in west Europe, but we want to be number one here in this region. We only have one chance," says Mr Svigar. "We must go for higher added-value products, this is the future, so we must invest. We have to be strong at home, and all the west Europeans are trying to find their way into central Europe, too. We are already here and our financial results in this region are very good."

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 Fax: +47-89-624 129
 Telex: 752 45
 Swift: KOMASK2X

Basic economic data as at June 30, 1996
 (in mil. SKK, 1,000 SKK = 32.7 USD)

Assets: 11,870.6
 Primary deposits: 7,846.7
 Loans: 6,576.3
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 Share capital: 700.1
 Net profit (1995): 94.4
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 Number of employees: 448

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4 5 6 SLOVAKIA

City tales: The mayors of the capital, Bratislava, and industrial centre of Košice talk to Vincent Boland

Hopes shine bright in the gloom

Capital is left with the legacy of communists' desire to rival Prague

Prime Minister Vladimir Meciar would love to move his country's capital from Bratislava to Banska Bystrica, the main town in his heartland of central Slovakia. For the Mr Meciar, the current capital is "enemy territory", as one local politician put it - home to too many intellectuals, artists and opposition leaders for his liking.

That Bratislava should be such a bugbear for Mr Meciar is somewhat surprising since, like him, the vast majority of its 450,000-plus inhabitants have their roots in the countryside. It was not until after the second world war that Bratislava became a truly Slovak city, having been dominated for centuries by the Hungarian and German-speaking elites of the Austro-Hungarian empire.

From the 1960s, huge numbers of rural Slovaks were enticed to the city by the communist regime to work in its newly-built factories. A new town was built at Petralka, across the Danube from the old city, to accommodate them. Today, this district claims to have



Peter Kresanek Bratislava's mayor pioneered country's entry into the international capital markets

Europe's largest housing estate, home to 135,000 people who are linked to the rest of the city only by the forbidding SNP motorway bridge, the construction of which involved the destruction of the Jewish quarter of the old town.

Peter Kresanek, Bratislava's soft-spoken mayor, says the communists apparently wanted to raise the popula-

tion to 1m to rival Prague. But even at half that level they left behind a host of problems, which he is now trying to sort out. Mr Kresanek laments the fact that while it produces 33 per cent of Slovak gross domestic product and 37 per cent of the total tax take, Bratislava is entitled to just 8 per cent of national revenues because it has just 8 per cent of the

population. Lack of money convinced the entrepreneurial Mr Kresanek to pioneer Slovakia's entry into the international capital markets. Last December, Bratislava raised \$6.5bn through a samurai bond issue with Nomura International, which is now being distributed to fund many of the reconstruction projects currently under

way in the city. He says another bond might be issued in 18 months, depending on whether his ambitious plans to build a metro system in the city are approved.

A metro system is the only solution to the city's commuting problem, Mr Kresanek says. A plan was first mooted in the 1980s, and an agreement was signed with French contractors in 1992, but the government has not yet offered to underwrite the cost with loan guarantees. While state money is pouring into Banska Bystrica and other central Slovak towns, Bratislava has been squeezed out because the government views it as an opposition stronghold. Mr Kresanek, in his second term as a popularly-elected mayor, is a Christian Democrat.

Official neglect is visible, especially at night. Poor public lighting and potholed streets make walking hazardous. Many locals blame the government for keeping them in the dark. For the moment Mr Meciar appears to have put on hold his wish to move the capital away from Bratislava. It would be a severe blow to the city's prestige, which has already taken a knock after losing its status as a separate region under a new regional administration plan.



Rudolf Schuster: steering an independent course for Košice and himself.

A beguiling mix

Steel centre learns to live with an ugly inheritance

Ask a resident of eastern Slovakia what country he or she hails from and they will most likely reply: "I'm from Košice". Even government officials in Bratislava, 400km to the west, sometimes grumble about "the independent republic of Košice".

While Košice does not have a seat at the United Nations, it is decidedly a state of mind for its quarter of a million inhabitants. The city is a beguiling mix of Slovak, Ruthenian, Hungarian, Ukrainian and German cultures that it jealously guards and celebrates, and that lend it a metropolitan air that communism, Stalinist industrialisation and latter-day nationalism have failed to crush.

Rudolf Schuster, the city's feisty mayor, embodies this eclectic inheritance to a remarkable degree. A renaissance man of sorts - he is a diplomat, poet, writer, world traveller, spirits distiller, former steelworker and federal politician comfortable in four languages - he has steered an independent course for himself and the city through the maze of pre and post-independence Slovak politics to emerge as one of the country's most admired figures, a possible candidate for president if Michal Kováč, the incumbent, steps down when his current term ends in 1998. One of Mr Schuster's most notable achievements may have been to help Košice learn to live with its ugliest and most important inheritance - the huge VSZ iron

and steel plant on the outskirts of the city. Built in the 1960s and now undergoing modernisation, VSZ has altered the character of the city dramatically in recent years to the extent that Košice today is the ultimate company town, depending almost entirely on the plant for its prosperity.

Some 100,000 of the city's inhabitants depend on VSZ for their livelihood, directly and indirectly, Mr Schuster estimates. He worked there in the 1960s - "it was the best school I ever went to," he observes - and is more aware than most of the relationship between town and plant. For the cash-strapped town council, VSZ is often a source of cheap loans - it bankrolled last year's visit to the area by Pope John Paul II to the tune of \$k 40m - but for VSZ the mayor, can be a thorn in its side. Late last year a gas leak at

the plant killed 11 employees. Angered by signs that the company was covering up the extent of the leak, Mr Schuster went to see for himself, to the frustration of VSZ executives who barred him. Relations have since been patched up, and VSZ has agreed to his request to open an atmospheric monitoring station in the city to keep local people informed about air pollution, which shrouds the city in a permanent haze.

Mr Schuster is now being wooed by political parties in Bratislava, but this former communist party member says he has had enough of party politics. He acknowledges the speculation on his presidential ambitions but is guarded on his chances, especially without party backing. For the moment he is happy to be king of quasi-independent Košice. "I'm a fighter for my town," he says.

Media • by Kevin Done

The news is making news

State has lost its stranglehold on the electronic and printed word

The opening of the first national, privately-owned, terrestrial commercial television station in Slovakia is posing a potent challenge to the stranglehold of the state-owned television channels.

The launch of TV Markiza, co-owned by Central European Media Enterprises (CME), the US pioneer of commercial television in east Europe, carries particular significance in a country, where the independence of the media has been perceived to be under serious threat from the government. CME is keen to measure its commercial success. It has already claimed an average audience share of 41 per cent in the areas it covers, ahead of the state channels STV1 and STV2 in its first few weeks of broadcasting. But despite the appeal to a mass audience, it is the news and current affairs programmes of TV Markiza, which are expected to come under the closest scrutiny as they develop an alternative to the news coverage of state television.

When the present government coalition led by Vladimir Meciar regained power in late 1994, one of its first moves was to appoint new television and radio directors. "The state-owned electronic media have become increasingly politicised," claimed the last world human rights report issued by the US state department. "The diversity of views, political coverage, and objectivity of news and documentary programming on Slovak television have dropped sharply... opposition views are given scant coverage in news programmes", it said.

TV Markiza, the operating name of Slovenska Televizna Spolocnost (Slovak Television Company), is a joint venture between CME and Markiza-Slovakia, the local licence-holding company owned jointly by Pavol Rusko, general director of the station, and Sylvia Volzova, the station's external affairs director.

New ownership is also heralding important changes in the print media, where some of Slovakia's most powerful entrepreneurs and compa-

nies are staking out their claims.

The emergence of VSZ, the steelmaker and Slovakia's biggest company, as the dominant owner of the national daily Narodna Obrada was regarded initially as an attempt by a company closely allied to the government - its former vice-president, Alexander Rezes, is currently minister for transport and telecommunications - to gain influence in the media. Jan Smerek, chief executive of VSZ, says the group acquired the newspaper because "we have an information problem. We are trying to solve this problem. It is very difficult to find the right information about Slovakia or about VSZ. We want to use the newspaper to inform with independent information; not comment and not political."

The acquisition began badly, and interference by VSZ in the running of the newspaper quickly led to an offer of resignation by the editor, Tatiana Repkova, one of Slovakia's most highly respected journalists. Ms Repkova's offer brought positive results: VSZ agreed to appoint a new board to the publishing company and to give a new contract to Ms Repkova, guaranteeing to her satisfaction the editorial independence of the paper.

The other arrival in the Slovak media scene is Jozef Majsky. He is one of the most colourful of a new breed of highly successful Slovak entrepreneurs, and has taken advantage of privatisation and the turbulent years of transition to build a business group, Sipox Holding, which, he claims, has an annual turnover of more than \$900m.

The main Sipox interests are in mechanical engineering, textiles, construction, hotels and trading, but Mr Majsky is also becoming a powerful player in the media. He has gained majority control of both Radio Twist and Sme, the national daily, and also has interests in local television.

Both Sme and the radio station have become bastions of the anti-government media in Slovakia, and the newspaper has taken a leading role in investigating allegations of involvement by the intelligence services in the kidnapping and abduction to Austria last year of Mr Michal Kovac Jr, the son of President Michal Kovac.



Bratislava: The Danube flows between the old city and the new town of Petralka, site of a huge housing estate

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